



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**

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1 **[There were no reportable actions as a result of the**
2 **Board of Supervisors' closed session held today.]**

3

4

5

6 **SUP. MOLINA, CHAIR:** GOOD AFTERNOON. WE'RE GOING TO BEGIN THIS
7 AFTERNOON'S MEETING. THIS AFTERNOON, OUR INVOCATION IS GOING
8 TO BE LED BY PASTOR KURT GEBHARDS FROM THE GRACE COMMUNITY
9 CHURCH IN SUN VALLEY. OUR PLEDGE THIS MORNING IS GOING TO BE
10 LED BY JOE JUAREZ, WHO IS COMMANDER OF AMVETS, POST NUMBER 2
11 IN CULVER CITY. WOULD YOU ALL PLEASE STAND? PASTOR?

12

13 **KURT GEBHARDS:** THANK YOU, SUPERVISOR. LET'S PRAY TOGETHER.
14 DEAR LORD GOD OF ALL GOODNESS AND GRACE, WE FIND OURSELVES
15 THIS AFTERNOON ON THE WISE EDGE OF SEEKING YOUR HOLY FACE AND
16 PERFECT WILL. GOD, YOUR WORD TELLS US THAT YOU GIVE WISDOM
17 LIBERALLY IF WE APPROACH YOU RIGHTLY, SO WE APPROACH YOUR
18 THRONE WITH HUMILITY. YOUR PROPHET ISAIAH HAS TOLD US TO THE
19 ONE I WILL LOOK WHO IS HUMBLE, CONTRITE IN SPIRIT, TREMBLING
20 AT MY WORD. ALSO, DEAR FATHER, WE APPROACH YOU KNOWING THAT
21 YOUR TRUTH IS ABSOLUTE, PERFECT, AND CLEAR. WE ALSO FOLLOW THE
22 PATH OF YOUR SELF-SACRIFICE, SERVING OTHERS FREELY. WE APPEAL
23 TO YOU FOR GUIDANCE ACCORDING TO YOUR UNERRING WORD AND YOUR
24 PERFECT WILL. WE PLACE ALSO OURSELVES UNDER YOUR RIGHT HAND OF
25 MIGHTY STRENGTH, ACKNOWLEDGING OUR PLACE AS STEWARDS OF YOUR



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1 BUSINESS IN THE MINISTRY OF GOVERNMENT. TO WHOM HAVE I IN
2 HEAVEN BUT YOU AND, BESIDES YOU, I DESIRE NOTHING ON EARTH. MY
3 FLESH AND MY HEART MAY FAIL, BUT GOD IS THE STRENGTH OF MY
4 HEART AND MY PORTION FOREVER, BUT AS FOR ME, THE NEARNESS OF
5 GOD IS MY GOOD. I HAVE MADE THE LORD GOD MY REFUGE THAT I MAY
6 TELL OF ALL OF YOUR WORKS. LORD, THERE IS ONLY ONE KING AND
7 YOU, HE, ARE IN HEAVEN. WE PRAY IN YOUR HOLY NAME. AMEN.

8

9 **JOE JUAREZ:** PLEASE PLACE YOUR HAND ON YOUR HEART AND FOLLOW ME
10 IN THE PLEDGE. [PLEDGE OF ALLEGIANCE]

11

12 **SUP. MOLINA, CHAIR:** SUPERVISOR BURKE?

13

14 **SUP. BURKE:** WELL, WE ARE VERY PLEASED TO WELCOME JOE JUAREZ
15 AND HE'S FROM CULVER CITY. HE HAS SERVED IN THE-- IN A NUMBER--
16 - IN KOREA. HE WAS A MASTER SERGEANT IN THE U.S. AIR FORCE. HE
17 IS FROM AMVETS, POST NUMBER 2 OF CULVER CITY. HE'S THE
18 COMMANDER AND WE'RE PLEASED TO HAVE HIM HERE. HE RECEIVED A
19 NUMBER OF AWARDS, AIR FORCE MERITORIOUS SERVICE MEDAL, AIR
20 FORCE ACHIEVEMENT MEDAL, AIR FORCE COMMENDATION MEDAL, AIR
21 FORCE EXPEDITIONARY MEDAL, NATIONAL DEFENSE SERVICE MEDAL, AIR
22 FORCE GOOD CONDUCT MEDAL. HE IS IN A CIVILIAN POSITION AS A
23 PHOTOGRAPHER FOR THE 61ST COMMUNICATIONS SQUADRON AND HE WAS
24 24 YEARS IN THE SERVICE BUT HE'S BEEN IN THE DISTRICT FOR 49
25 YEARS. WE'RE VERY PLEASED TO HAVE HIM HERE. [APPLAUSE]



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1

2 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY?

3

4 **SUP. YAROSLAVSKY:** WE WERE LED IN THE INVOCATION THIS MORNING
5 BY PASTOR KURT GEBHARDS, WHO FOUND HIS CALLING TO THE MINISTRY
6 DURING HIS SENIOR YEAR IN HIGH SCHOOL. HE RECEIVED HIS MASTER
7 OF DIVINITY AND HIS MASTER OF THEOLOGY FROM THE MASTER
8 SEMINARY AFFILIATED WITH GRACE COMMUNITY CHURCH IN SUN VALLEY
9 WHERE HE CURRENTLY SERVES AS ASSOCIATE PASTOR AND ELDER. IN
10 THAT CAPACITY, PASTOR GEBHARDS OVERSEAS THE FOUNDRY, A
11 MINISTRY COMPRISING YOUNG SINGLE PROFESSIONALS AND DIRECTS
12 LOGOS, EQUIPPING MINISTRIES, A RELIGIOUS TRAINING AND
13 THEOLOGICAL EDUCATION PROGRAM. PASTOR GEBHARDS IS MARRIED AND
14 HE HAS FOUR CHILDREN. THANK YOU VERY MUCH FOR THAT
15 INSPIRATIONAL INVOCATION THIS MORNING. WE WISH YOU WELL, THANK
16 YOU, PASTOR. [APPLAUSE]

17

18 **SUP. MOLINA, CHAIR:** THANK YOU. AT THIS TIME, I'M GOING TO ASK
19 OUR EXECUTIVE OFFICER TO PLEASE CALL THE AGENDA.

20

21 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE
22 BOARD. WE'LL BEGIN ON PAGE 5. AGENDA FOR THE MEETING OF THE
23 COMMUNITY DEVELOPMENT COMMISSION, ITEMS 1-D AND 2-D.

24



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1 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
2 SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

3

4 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE HOUSING
5 AUTHORITY, ITEMS 1-H THROUGH 5-H.

6

7 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
8 BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO
9 ORDERED.

10

11 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE REGIONAL
12 PARK AND OPEN SPACE DISTRICT, ITEMS 1-P AND 2-P.

13

14 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
15 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

16

17 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 18.
18 I HAVE THE FOLLOWING REQUEST. AS NOTED ON THE GREEN SHEET, ON
19 ITEM 8, SUPERVISOR BURKE REQUESTS THE ITEM BE REFERRED BACK TO
20 HER OFFICE. ON ITEM NUMBER 11, HOLD FOR A MEMBER OF THE
21 PUBLIC. ON ITEM NUMBER 16, HOLD FOR SUPERVISOR ANTONOVICH. THE
22 REST ARE BEFORE YOU.

23



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1 **SUP. MOLINA, CHAIR:** NOTING THOSE EXCEPTIONS, MOVED BY
2 SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF
3 THERE'S NO OBJECTION, SO ORDERED ON THOSE ITEMS.

4

5 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 19 AND 20.

6

7 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
8 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

9

10 **SUP. YAROSLAVSKY:** MADAM CHAIR?

11

12 **SUP. MOLINA, CHAIR:** YES, SIR?

13

14 **SUP. YAROSLAVSKY:** WHAT WAS THE ITEM THAT WAS HELD BY MR.
15 ANTONOVICH?

16

17 **SUP. MOLINA, CHAIR:** 16 WAS HELD FOR SUPERVISOR ANTONOVICH.

18

19 **SUP. YAROSLAVSKY:** WHAT ABOUT NUMBER 14?

20

21 **CLERK VARONA-LUKENS:** NO, THE THE REQUEST WAS WITHDRAWN.
22 INITIALLY IT WAS HELD BUT IT WAS WITHDRAWN.

23



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1 **SUP. YAROSLAVSKY:** I'D LIKE TO HOLD IT. WELL THEN YOU NEED TO
2 HOLD IT. YEAH, THAT'S WHAT I WAS LED TO BELIEVE, SO CAN WE
3 HOLD IT?

4

5 **SUP. MOLINA, CHAIR:** OKAY. WE WILL HOLD IT.

6

7 **SUP. YAROSLAVSKY:** THANK YOU.

8

9 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY ASKS FOR
10 RECONSIDERATION OF THAT ITEM. IF THERE'S NO OBJECTION, SO
11 ORDERED ON RECONSIDERATION AND WE WILL HOLD THAT ITEM. ALL
12 RIGHT. LET'S SEE. WE JUST-- DID WE DO 19 AND 20?

13

14 **CLERK VARONA-LUKENS:** I THINK I CALLED IT OUT. YES, WE DID. WE
15 HAVE A MOTION ON THAT.

16

17 **SUP. MOLINA, CHAIR:** OKAY. IT'S BEEN MOVED AND SECONDED. IF
18 THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** ARTS COMMISSION, ITEM 21.

21

22 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
23 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

24

25 **CLERK VARONA-LUKENS:** CHIEF INFORMATION OFFICE, ITEM 22.



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1

2 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
3 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

4

5 **CLERK VARONA-LUKENS:** COMMUNITY DEVELOPMENT COMMISSION. ON ITEM
6 23, HOLD FOR SUPERVISOR ANTONOVICH.

7

8 **SUP. MOLINA, CHAIR:** WE WILL HOLD THAT ITEM.

9

10 **CLERK VARONA-LUKENS:** COMMUNITY AND SENIOR SERVICES, ITEM 24.

11

12 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
13 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

14

15 **CLERK VARONA-LUKENS:** COUNTY COUNSEL, ITEMS 25 AND 26.

16

17 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
18 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** FIRE DEPARTMENT, ITEMS 27 AND 28.

21

22 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
23 BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

24



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1 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 29 THROUGH 39. I
2 HAVE THE FOLLOWING REQUEST. ON ITEM NUMBER 31, HOLD FOR
3 SUPERVISOR KNABE AND SUPERVISOR ANTONOVICH. ON ITEM NUMBER
4 33...

5

6 **SUP. MOLINA, CHAIR:** ALSO, THE DEPARTMENT HAS REQUESTED THAT
7 THAT ITEM BE CONTINUED.

8

9 **CLERK VARONA-LUKENS:** YOU KNOW, I JUST GOT A NOTE FROM DR.
10 GARTHWAITE AND HE'S ASKING THAT WE HOLD IT.

11

12 **SUP. YAROSLAVSKY:** CAN WE HOLD IT? I WANT TO...

13

14 **SUP. MOLINA, CHAIR:** ITEM 31, IT'S HELD.

15

16 **CLERK VARONA-LUKENS:** IT'S HELD.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT.

19

20 **CLERK VARONA-LUKENS:** YEAH. OKAY. ITEM 33, THE DIRECTOR
21 REQUESTS A THREE-WEEK CONTINUANCE.

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT ITEM WILL BE CONTINUED.

24

25 **CLERK VARONA-LUKENS:** AND THE REST ARE BEFORE YOU.



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THE REMAINDER, MOVED BY
3 SUPERVISOR BURKE, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO
4 OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** HUMAN RESOURCES, ITEMS 40 THROUGH 42.

7

8 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
9 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** MENTAL HEALTH, ITEMS 43 THROUGH 47. ON
12 ITEM NUMBER 43, SUPERVISOR YAROSLAVSKY REQUESTS THE ITEM BE
13 HELD. ON ITEM NUMBER 44, HOLD FOR A MEMBER OF THE PUBLIC. ON
14 ITEM NUMBER 47, HOLD FOR SUPERVISOR KNABE.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO ITEM 45 AND 46 ARE BEFORE
17 US. MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR
18 KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** PARKS AND RECREATION, ITEMS 48 AND 49.

21

22 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
23 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

24



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1 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 50 THROUGH 83. AND,
2 ON ITEM 69 AND 70, FOR THE RECORD, THAT INCLUDES THE REVISIONS
3 AS NOTED ON THE GREEN SHEET.

4

5 **SUP. MOLINA, CHAIR:** OKAY. ON THOSE ITEMS, MOVED BY SUPERVISOR
6 KNABE, SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO
7 OBJECTION, SO ORDERED.

8

9 **CLERK VARONA-LUKENS:** SHERIFF, ITEMS 84 THROUGH 92. ON ITEM
10 NUMBER 84, HOLD FOR A MEMBER OF THE PUBLIC. ON ITEM NUMBER 91,
11 AS NOTED ON THE GREEN SHEET, THE SHERIFF REQUESTS THAT THE
12 ITEM BE REFERRED BACK TO THE DEPARTMENT. THE REST ARE BEFORE
13 YOU.

14

15 **SUP. MOLINA, CHAIR:** ON THE REMAINDER, MOVED BY SUPERVISOR
16 YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO
17 OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** TREASURER AND TAX COLLECTOR, ITEMS 93
20 THROUGH 95.

21

22 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
23 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

24



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1 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 96
2 THROUGH 99. ON ITEM NUMBER 96, HOLD FOR SUPERVISOR MOLINA AND
3 SUPERVISOR ANTONOVICH. ON ITEM NUMBER 9-- I'M SORRY, 97-- ON
4 ITEM NUMBER 99, HOLD FOR SUPERVISOR KNABE. AND THE REST ARE
5 BEFORE YOU.

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THOSE ITEMS, MOVED BY
8 SUPERVISOR KNABE, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO
9 OBJECTION, SO ORDERED ON THE REMAINING ITEMS.

10

11 **CLERK VARONA-LUKENS:** ORDINANCES FOR INTRODUCTION, ITEMS 100
12 THROUGH 101 AND I'LL READ THE SHORT TITLE INTO THE RECORD. AN
13 ORDINANCE AMENDING TITLE 6, SALARIES, OF THE LOS ANGELES
14 COUNTY CODE RELATING TO THE ADDITION, DELETION AND CHANGING OF
15 CERTAIN CLASSIFICATIONS AND NUMBER OF ORDINANCE POSITIONS IN
16 VARIOUS DEPARTMENTS AS A RESULT OF THE BUDGET PROCESS FOR
17 FISCAL YEAR 2005/2006. AND 101 IS AN ORDINANCE AMENDING TITLE
18 15, VEHICLES AND TRAFFIC OF THE LOS ANGELES COUNTY CODE
19 RELATING TO THE MARSHETTA PREFERENTIAL PARKING DISTRICT NUMBER
20 ONE. THOSE ITEMS ARE BEFORE YOU.

21

22 **SUP. MOLINA, CHAIR:** ON THOSE ORDINANCES, MOVED BY SUPERVISOR
23 BURKE, SECONDED BY SUPERVISOR KNABE, IF THERE'S NO OBJECTION,
24 SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** SEPARATE MATTERS, ITEMS 102 THROUGH 110.
2 ITEM 102 IS BEFORE YOU FOR APPROVAL.

3

4 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
5 BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO
6 ORDERED.

7

8 **CLERK VARONA-LUKENS:** 103 IS THE TREASURER AND TAX COLLECTOR'S
9 RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING THE ISSUANCE
10 AND SALE OF BALDWIN PARK UNIFIED SCHOOL DISTRICT GENERAL
11 OBLIGATION BOND 2002 ELECTION SERIES 2005-1 IN AGGREGATE
12 PRINCIPAL AMOUNT NOT TO EXCEED \$5 MILLION.

13

14 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
15 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

16

17 **CLERK VARONA-LUKENS:** 104 IS THE TREASURER AND TAX COLLECTOR'S
18 RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING THE ISSUANCE
19 AND SALE OF SANTA CLARITA COMMUNITY COLLEGE GENERALLY
20 OBLIGATION BONDS, ELECTION 2001, SERIES 2005-5 IN AGGREGATE
21 PRINCIPAL AMOUNT NOT TO EXCEED \$42,986,017.95.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
24 BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO
25 ORDERED.



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1

2 **CLERK VARONA-LUKENS:** ON ITEM 105, HOLD FOR SUPERVISOR MOLINA.
3 ON ITEM 106, HOLD FOR THE BOARD. ON ITEM 107, WE'RE GOING TO
4 HOLD THIS-- I'M SORRY. AS NOTED ON THE GREEN SHEET, THE COUNTY
5 COUNSEL REQUESTS A TWO-WEEK CONTINUANCE. ON ITEM NUMBER 108
6 AND 109, WE'LL HOLD THOSE FOR THE BOARD. ON ITEM 110, AS NOTED
7 ON THE GREEN SHEET, THE AUDITOR REQUESTS A ONE-WEEK
8 CONTINUANCE. HOWEVER, SUPERVISOR ANTONOVICH REQUESTS THAT THE
9 ITEM BE HELD.

10

11 **SUP. MOLINA, CHAIR:** WE WILL HOLD THAT ITEM.

12

13 **CLERK VARONA-LUKENS:** OKAY. SO, MISCELLANEOUS, ADDITIONS TO THE
14 AGENDA REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
15 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
16 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ON
17 ITEM 111-A, HOLD FOR A MEMBER OF THE PUBLIC. 111-B IS BEFORE
18 YOU.

19

20 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
21 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

22

23 **CLERK VARONA-LUKENS:** ON ITEM 111-C, HOLD FOR SUPERVISOR
24 ANTONOVICH AND A MEMBER OF THE PUBLIC.

25



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1 **SUP. MOLINA, CHAIR:** WE WILL HOLD THAT ITEM.

2

3 **CLERK VARONA-LUKENS:** AND THAT COMPLETES THE AGENDA. BOARD OF
4 SUPERVISORS' SPECIAL ITEMS BEGIN WITH SUPERVISORIAL DISTRICT
5 NO. 1.

6

7 **SUP. MOLINA, CHAIR:** I'M GOING TO ASK CAPTAIN JOHN HABEREK TO
8 JOIN US. HE'S ALSO JOINED BY HIS WIFE, LESLIE. I HAVE CHIEF
9 MICHAEL FREEMAN HAS JOINED US, DEPUTY CHIEF JESUS BERCIAGA IS
10 HERE AND ASSISTANT FIRE CHIEF JOHNNY GEE IS ALSO A PART OF OUR
11 GROUP HERE. THE REASON WE'RE HERE IS THAT WE WANT TO HAVE OUR
12 TRIBUTE, AS WELL AS OUR HONOR, TO COMMEND CAPTAIN JOHN HABEREK
13 ON RECEIVING THE FIRE PREVENTION AWARD OF EXCELLENCE. CAPTAIN
14 HABEREK BEGAN HIS CAREER-- I'VE GOT TO PRONOUNCE IT "HABEREK,"
15 CORRECT? THAT'S CORRECT. I APOLOGIZE. BEGAN HIS CAREER WITH
16 THE LOS ANGELES COUNTY FIRE DEPARTMENT 22 YEARS AGO. HE HAS
17 HELD THE POSITIONS OF A FIREFIGHTER, A PARAMEDIC, AN ENGINEER,
18 AN INSPECTOR, AS WELL AS A CAPTAIN. AS FIRE INSPECTOR, HE
19 REVIEWED PLANS FOR THE FIRE PROTECTION SYSTEMS FOR NEW
20 CONSTRUCTION PROJECTS AS WELL AS EXISTING BUSINESSES. IN 2000,
21 CAPTAIN HABEREK REQUESTED AND WAS ASSIGNED TO THE FIRE
22 PREVENTION DIVISION TO OVERSEE THE FIRE PREVENTION ACTIVITIES
23 AND THE SPECIAL PROJECTS FOR EDUCATION AND INSTITUTIONAL
24 OCCUPANCIES WHICH ARE AT THE HIGHEST RISK OF DEATH BY FIRE. HE
25 HAS BEEN ACTIVE IN FIRE SAFETY ADVOCATE WITH HIS STATE



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1 AGENCIES TO ENSURE THAT OUR CITIZENS IN THESE FACILITIES ARE
2 AS SAFE AS POSSIBLE. CAPTAIN HABEREK HAS TESTIFIED BEFORE THE
3 CALIFORNIA STATE SENATE, THE ASSEMBLY, THE BUILDING STANDARDS
4 COMMISSION, AND HAS SERVED AS THE DEPARTMENT'S REPRESENTATIVE
5 ON SEVERAL STATE FIRE MARSHAL TASK GROUPS. HE WAS APPOINTED AS
6 CO-CHAIR OF THE LEGISLATIVE COMMITTEE ON THE FIRE PREVENTION
7 OFFICER SECTION OF THE CALIFORNIA FIRE CHIEF'S ASSOCIATION,
8 WHERE HE WORKS THROUGH THE STATE LEGISLATURE TO HELP PROTECT
9 ALL CALIFORNIANS FROM THE DANGER OF FIRE AND OTHER DISASTERS.
10 CAPTAIN HABEREK WAS APPOINTED BY THE PRESIDENT OF THE
11 CALIFORNIA STATE FIREFIGHTERS' ASSOCIATION TO CHAIR THE NEWLY
12 FORMED FIRE PREVENTION COMMITTEE IN 2003 TO ASSIST THEIR
13 27,000 MEMBERS IN REDUCING THE IMPACT THAT FIRE HAS HAD ON ALL
14 THE CITIZENS AND THE COMMUNITY. WE ARE PARTICULARLY PROUD OF
15 THE CAPTAIN AND THE WORK THAT HE HAS CARRIED OUT, AS WE ALL
16 KNOW HOW DEVASTATING A FIRE CAN BE TO EVERYONE, SO PREVENTION
17 IS REALLY THE REAL KEY TO IT ALL. AND HE'S BEEN A LEADER
18 STATEWIDE AND WE WANT TO RECOGNIZE HIM. WE WANT TO
19 CONGRATULATE YOU AND WE THANK YOU SO VERY MUCH FOR YOUR
20 LEADERSHIP IN THIS AREA. [APPLAUSE]

21

22 **CAPTAIN JOHN HABEREK:** MADAM CHAIR, SUPERVISORS, THANK YOU.
23 IT'S UNUSUAL FOR A FIREFIGHTER TO BE RECOGNIZED FOR EFFORTS
24 NOT FOR HIS ACTIONS IN A FIRE, BUT ACTUALLY ACTIONS TAKEN TO
25 PREVENT THAT TRAGEDY FROM OCCURRING. IT'S ALSO UNUSUAL FOR A



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1 FIREFIGHTER TO BE SINGLED OUT BECAUSE FIREFIGHTING AND FIRE
2 PREVENTION IS A TEAM EFFORT. I'M PART OF A TEAM OF OVER A
3 HUNDRED PEOPLE THAT ARE HIGHLY MOTIVATED IN PROTECTING THE
4 PUBLIC AND ONE OF THE MOST IMPORTANT PARTS OF MY TEAM IS MY
5 WIFE, LESLIE, WHO IS UP HERE TODAY AND... [APPLAUSE]

6

7 **CAPTAIN JOHN HABEREK:** ...WITHOUT HER SUPPORT, THIS WOULDN'T BE
8 POSSIBLE. SO AGAIN, THANK YOU VERY MUCH FOR YOUR RECOGNITION.

9

10 **SUP. MOLINA, CHAIR:** CONGRATULATIONS, SIR. I'M ALSO JOINED UP
11 HERE BY ALL OF THE CAPTAINS, AS WELL AS OUR CHIEF BECAUSE IT
12 IS VERY FITTING THAT WE ALSO AWARD-- THAT, WHILE WE'RE
13 AWARDING THIS FIRE PREVENTION AWARD OF EXCELLENCE, WE ARE ALSO
14 DECLARING THIS MONTH, THE MONTH OF OCTOBER, AS FIRE PREVENTION
15 MONTH. AS WE ALL KNOW HOW SERIOUS A FIRE CAN BE, BOTH LOCALLY
16 AND NATIONALLY, NOT ONLY TO HOMES, BUT CERTAINLY TO ALL THE
17 LOCATIONS WHERE PEOPLE ARE AT THE GREATEST RISK OF DYING FROM
18 A FIRE. THE LOS ANGELES COUNTY FIRE DEPARTMENT IS COMMITTED TO
19 ENSURING THAT SAFETY AND SECURITY OF THOSE LIVING IN AND
20 VISITING OUR COUNTY. FIRST RESPONDERS, AS WE KNOW, ARE
21 DEDICATED TO REDUCING THE OCCURRENCE OF HOME FIRES AND THE
22 HOME FIRE INJURIES THROUGH PREVENTION AS WELL AS PROTECTION
23 EDUCATION. THE RESIDENTS OF LOS ANGELES COUNTY ARE RESPONSIVE
24 TO PUBLIC EDUCATION MEASURES AND HAVE BEEN ABLE TO TAKE
25 PERSONAL STEPS TO INCREASE THEIR OWN SAFETY FROM FIRE. IN



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1 SUPPORT OF FIRE PREVENTION MONTH, THIS YEAR'S THEME IS CANDLE
2 SAFETY AND STRESSING THE PROPER USE OF CANDLES. EACH CANDLE
3 FIRE THAT IS PREVENTED IN THE COUNTY OF LOS ANGELES IS AN
4 OPPORTUNITY TO PREVENT PAINFUL INJURY AND CERTAINLY COSTLY
5 DAMAGE TO PROPERTY. SO LET'S ALL REMEMBER SOME VERY SIMPLE
6 ACTIONS THAT WE CAN TAKE TO STAY SAFE FROM FIRE DURING OUR
7 FIRE PREVENTION MONTH, WHICH IS, AGAIN, WITH THE SANTA ANAS,
8 WE'RE ALL ON ALERT BUT WE DO KNOW THAT WE HAVE A TEAM, AS WAS
9 SAID BY THE CAPTAIN, OF FIRST RESPONDERS THAT WE CAN ALL
10 TRUST. AND SO WE'RE VERY PROUD TO DEDICATE THIS MONTH TO FIRE
11 PREVENTION MONTH AND MY HONOR TO MAKE A PREPARATION TO OUR
12 CHIEF. CONGRATULATIONS, SIR. [APPLAUSE]

13

14 **CHIEF MICHAEL FREEMAN:** MADAM CHAIR, MEMBERS OF THE BOARD,
15 FIRST OF ALL, THANK YOU FOR TAKING THE TIME DURING THIS VERY
16 IMPORTANT MONTH OF OCTOBER, WHICH IS THE ANNUAL DECLARATION OF
17 FIRE PREVENTION MONTH. THIS YEAR, AS YOU HAVE NOTED, THE
18 EMPHASIS IS ON CANDLE SAFETY. AND YOU ALSO MENTIONED THE RED
19 FLAG ALERTS AND THE MANY BRUSH FIRES AND THOUSANDS UPON
20 THOUSANDS OF FIREFIGHTERS WORK VERY HARD TO KEEP FIRES FROM
21 GETTING INTO SOMEONE'S HOME, AND YET, WHEN WE THINK ABOUT
22 CANDLES, WE ARE CONSCIOUSLY BRINGING FIRE, OPEN FLAME, INTO
23 THE HOME. SO THAT'S WHY WE'RE STRESSING, ALONG WITH YOUR
24 BOARD, THE IMPORTANCE OF CANDLE SAFETY. ONE VERY IMPORTANT
25 THING TO REMEMBER, A LITTLE SLOGAN, IS "WHEN YOU GO OUT, BLOW



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1 IT OUT", AND THAT DOESN'T MEAN SIMPLY OUT OF THE HOUSE BUT IF
2 YOU LEAVE THE ROOM WHERE THE CANDLE IS BURNING, IT SHOULD BE
3 EXTINGUISHED. NEVER LET CHILDREN LIGHT OR PLAY WITH CANDLES.
4 AGAIN, KEEP CANDLES AT LEAST A FOOT AWAY FROM COMBUSTIBLE
5 MATERIALS. WE HAVE A VERY COLORFUL AND INFORMATIVE BROCHURE
6 THAT'S AVAILABLE AT OUR FIRE PREVENTION OFFICES AND OUR FIRE
7 STATIONS AND ON OUR WEBSITE ABOUT CANDLE SAFETY. SO WE THANK
8 YOUR BOARD FOR JOINING WITH US IN THIS IMPORTANT FIRE SAFETY
9 MESSAGE. LASTLY, AGAIN, I WOULD LIKE TO JOIN WITH YOUR BOARD
10 IN RECOGNIZING THE WONDERFUL EFFORTS OF CAPTAIN JOHN HABEREK,
11 WHO HAS BEEN AWARDED THE FIRE PREVENTION AWARD OF EXCELLENCE.
12 I'D LIKE TO RECOGNIZE SOME OF HIS COWORKERS WHO ARE HERE, WHO
13 ARE MEMBERS OF THE TEAM, ALONG WITH THE LEADERS THAT ARE HERE
14 WITH US. THANK YOU VERY MUCH FOR THE WORK THAT YOU DO ON
15 BEHALF OF ALL OF THE CITIZENS OF LOS ANGELES COUNTY. THAT
16 IMPORTANT AND HARD WORK YOU DO BEHIND THE SCENES MEANS, MANY
17 TIMES, THE DIFFERENCE BETWEEN LIFE AND DEATH. SO, SUPERVISORS,
18 WE THANK YOU. STAFF, WOULD YOU PLEASE STAND AND BE RECOGNIZED
19 ALSO? [APPLAUSE]

20

21 **CHIEF MICHAEL FREEMAN:** THANK YOU VERY MUCH. AND THANK YOU,
22 SUPERVISOR.

23

24 **SUP. MOLINA, CHAIR:** CONGRATULATIONS. TAKE A PHOTO. I ASKED
25 THIS GENTLEMAN TO JOIN US HERE. THIS IS A VERY SPECIAL



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1 PRESENTATION FOR ME. WE ARE VERY PROUD THIS MORNING TO HONOR
2 DR. ALBERT YELLIN. HE HAS SERVED LOS ANGELES COUNTY FOR WELL
3 OVER 40 YEARS. HE'S JOINED THIS MORNING BY HIS TWO CHILDREN,
4 IAN AND MIA. IT'S BEEN AMAZING THE WORK THAT HE HAS DONE FROM,
5 YOU KNOW, STARTING AT, I GUESS, AT THE VERY BOTTOM AND MOVING
6 ALL THE WAY UP BUT ALWAYS VERY DEDICATED TO THE COUNTY. IN
7 1963, HE BEGAN HIS CAREER IN THE HEALTH DEPARTMENT AS AN
8 INTERN, THEN WENT ON TO HOLD THE FOLLOWING POSITIONS: HE
9 SERVED AS AN ATTENDING SURGEON, AN ASSOCIATE MEDICAL DIRECTOR,
10 THE CHIEF OF PROFESSIONAL SERVICES, THE ASSOCIATE DIRECTOR OF
11 THE DEPARTMENT OF SURGERY, THE PROGRAM DIRECTOR OF THE
12 GRADUATE EDUCATION IN SURGERY, AS WELL AS THE MEDICAL DIRECTOR
13 OF THE OPERATING ROOMS. DOCTOR YELLIN WAS ALSO THE KEY LEADER
14 ON A TASK FORCE THAT RESULTED IN THE DESIGN AND THE
15 IMPLEMENTATION OF AN INTEGRATED TRAUMA SYSTEM IN L.A. COUNTY
16 WAY BACK IN 1984. DURING DR. YELLIN'S LONG AND VERY, VERY
17 DISTINGUISHED CAREER, HE DEMONSTRATED EXCELLENCE IN HIS
18 PERFORMANCE AND DILIGENCE IN THE PURSUIT OF OPTIMIZING PATIENT
19 CARE SERVICES. DR. YELLIN HAS BEEN AN EXTRAORDINARY ASSET IN
20 THE HEALTH CARE SYSTEM IN L.A. COUNTY. HIS DECADES OF
21 INVALUABLE SERVICE EARNED HIM NOT ONLY A DEEP RESPECT OF HIS
22 PEERS AND HIS COLLEAGUES BUT HIS CONTRIBUTIONS ARE NEVER, EVER
23 GOING TO BE FORGOTTEN AND HE IS GOING TO BE TRULY MISSED. WE
24 ARE SO PLEASED THAT HE WAS ABLE TO JOIN US. I WANTED TO MAKE
25 THIS SPECIAL PRESENTATION BECAUSE, HAVING REPRESENTED L.A.



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1 COUNTY U.S.C. FOR THE NUMBER OF YEARS THAT I HAVE, I KNOW THE
2 KIND OF DIRECT LEADERSHIP THAT THIS GENTLEMAN HAS PROVIDED,
3 WHICH IS WHY THIS HOSPITAL RECEIVED SUCH A GLOWING
4 ACCREDITATION AND REPORTS ON A CONSTANT. IT WAS THE BASIS OF
5 SOMEONE LIKE A DR. YELLIN WHO DEDICATED HIMSELF ALL OF THOSE
6 YEARS IN NOT ONLY BUILDING IN PROFESSIONALISM BUT CERTAINLY
7 MAKING SURE THAT MANAGEMENT UNDERSTOOD THE LEADERSHIP
8 RESPONSIBILITIES THAT THEY HAD AND, MORE IMPORTANTLY, HIS
9 DEDICATION TO PATIENT CARE AT L.A. COUNTY U.S.C. SO I'M VERY
10 PROUD OF THE WORK THAT HE'S DONE AND THIS IS VERY DESERVING.
11 THIS IS A TRIBUTE TO HIM ON HIS RETIREMENT. ALL WE CAN SAY IS
12 GO IN GOOD HEALTH. WE THANK YOU SO MUCH FOR ALL THE LEADERSHIP
13 THAT YOU PROVIDED TO US, SIR. CONGRATULATIONS. [APPLAUSE]

14

15 **SUP. MOLINA, CHAIR:** DR. YELLIN?

16

17 **DR. ALBERT YELLIN:** THANK YOU. I WOULD LIKE TO THANK ALL OF THE
18 SUPERVISORS FOR THEIR SUPPORT AND PARTICULARLY GLORIA MOLINA,
19 WHO HAS BEEN FIGHTING FOR THE L.A.C./U.S.C. MEDICAL CENTER AND
20 THE PEOPLE THAT WE SERVE. THE NEW BUILDING, THE NEW MEDICAL
21 CENTER I THINK WILL PUT US, AGAIN, AT THE FOREFRONT OF
22 TRAINING PROGRAMS IN THE UNITED STATES AND, WITHOUT HER
23 SUPPORT, IT WOULD NOT BE THERE. WE BOTH KNOW THAT IT'S GOING
24 TO BE TOO SMALL BUT I THINK THAT THE DEDICATED STAFF WILL SEE
25 IT AS ANOTHER CHALLENGE AND WILL RISE TO THE CHALLENGE. I



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1 THANK YOU ALL FOR THE YEARS THAT I'VE SERVED. THANK YOU. [
2 APPLAUSE]

3

4 **SUP. MOLINA, CHAIR:** THIS WEEK, WE'RE GOING TO HAVE AN
5 OPPORTUNITY TO SEE THOUSANDS AND THOUSANDS OF PEOPLE WHO ARE
6 GOING TO BE PARTICIPATING IN SOMETHING THAT HAS BECOME VERY
7 TRADITIONAL FOR MANY FOLKS AND THAT IS THE A.I.D.S. WALK LOS
8 ANGELES DAY, WHICH IS ON OCTOBER THE 16TH. JOINING ME TODAY IS
9 A.I.D.S. PROJECT OF LOS ANGELES EXECUTIVE DIRECTOR, GREG
10 THOMPSON, OUR GOVERNMENTAL AFFAIRS DIRECTOR JUAN NOLETTO, AND
11 OUR A.I.D.S. WALK TEAM COORDINATOR, AUSTIN RIGGS. THIS
12 IMPORTANT ANNUAL EVENT RAISES MONEY AND RAISES AWARENESS
13 AROUND THE NUMBER OF PEOPLE WHO, EVERY SINGLE DAY, ARE LIVING
14 WITH H.I.V. AND A.I.D.S. IN LOS ANGELES COUNTY. THE U.S.
15 CENTER FOR DISEASE CONTROL ESTIMATES THAT MORE THAN ONE
16 MILLION PEOPLE ARE LIVING WITH H.I.V./A.I.D.S. IN THE UNITED
17 STATES AND 40,000 ADDITIONAL PEOPLE ARE, UNFORTUNATELY,
18 AFFECTED EVERY SINGLE YEAR. MORE THAN 2,000 PEOPLE BECOME
19 NEWLY INFECTED EACH YEAR AND ONE OUT OF 5 PEOPLE WITH H.I.V.
20 IN LOS ANGELES DO NOT EVEN KNOW THAT THEY ARE INFECTED.
21 A.I.D.S. WALK LOS ANGELES IS SOUTHERN CALIFORNIA'S LARGEST
22 H.I.V./A.I.D.S. FUNDRAISING EVENT. IT HAS RAISED MORE THAN \$50
23 MILLION FOR A.I.D.S. PROJECT LOS ANGELES AND OTHER A.I.D.S.
24 ORGANIZATIONS. A.I.D.S. PROJECT LOS ANGELES IS ONE OF THE
25 NATION'S LARGEST A.I.D.S. SERVICE ORGANIZATIONS, PROVIDING



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1 DIRECT SERVICES TO THOUSANDS OF MEN, WOMEN AND CHILDREN LIVING
2 WITH H.I.V. AND A.I.D.S. HERE IN LOS ANGELES COUNTY. A.I.D.S.
3 PROJECT LOS ANGELES IS DEDICATED TO IMPROVING THE LIVES OF
4 THOSE PEOPLE WHO ARE AFFECTED WITH H.I.V. DISEASE. WE'VE
5 REDUCED THE INCIDENTS OF H.I.V. INFECTION AND HAVE ADVOCATED
6 FOR A FAIR AND EFFECTIVE H.I.V.-RELATED PUBLIC POLICY. THIS
7 YEAR, MORE THAN 25,000 PEOPLE FROM ACROSS THE LOS ANGELES AREA
8 ARE EXPECTED TO HIT THE STREETS AND HELP RAISE MONEY FOR THIS
9 VERY WORTHY CAUSE. IN THE PAST DECADE, L.A. COUNTY TEAMS HAVE
10 RAISED OVER \$350,000 FOR THIS CAUSE AND I'M ENCOURAGED THAT
11 ALL OF OUR COUNTY EMPLOYEES HAVE REGISTERED FOR THIS VERY
12 IMPORTANT WALK AND ARE GOING TO BE PARTICIPATING. SO WE'RE
13 VERY PROUD OF THE LEADERSHIP IN THIS AREA AND I WANT TO PAY
14 TRIBUTE TO THE OUTSTANDING WORK OF A.I.D.S. PROJECT L.A. [
15 APPLAUSE]

16

17 **SPEAKER:** THANK YOU, SUPERVISOR MOLINA. AND ALSO, IT'S A
18 PLEASURE TO HAVE JONATHAN FIELDING HERE. WE WORK VERY CLOSE
19 WITH PUBLIC HEALTH, OBVIOUSLY. THIS IS THE 21ST ANNUAL
20 A.I.D.S. WALK. IT'S REMARKABLE THAT WE'VE BEEN ABLE TO DO THIS
21 FOR 21 YEARS. WE COULDN'T DO IT WITHOUT THE SUPPORT OF ALL OF
22 THE SUPERVISORS AND WE THANK THEM. THIS YEAR'S WALK, WE HOPE
23 TO RAISE \$3 MILLION. WE'RE SUPPORTING 16 ORGANIZATIONS ACROSS
24 LOS ANGELES COUNTY. IT'S IMPORTANT TO KNOW THAT, AS A.I.D.S.
25 HAS CHANGED AND THE A.I.D.S. WALK HAS CHANGED, CURRENTLY



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1 A.P.L.A., OVER TWO-THIRDS OF OUR CLIENTS ARE MEN AND WOMEN OF
2 COLOR AND OVER TWO-THIRDS OF OUR CLIENTS LIVE ON UNDER \$10,000
3 A YEAR. ALL OF OUR CLIENTS FACE EXTRAORDINARILY EMOTIONAL,
4 MEDICAL AND FINANCIAL SITUATIONS THAT WE CAN HELP THEM WITH.
5 THERE ARE CURRENTLY ENOUGH PEOPLE IN LOS ANGELES COUNTY WITH
6 H.I.V. AND A.I.D.S. TO FILL DODGER STADIUM. UNFORTUNATELY,
7 DODGER STADIUM DOESN'T GET BIGGER BUT THE PEOPLE LIVING WIT
8 H.I.V. AND A.I.D.S. DOES BY 1,500 A YEAR. FEDERAL FUNDING FOR
9 H.I.V. AND A.I.D.S. HAS NOW BEEN FLAT FOR FOUR YEARS, MAKING
10 PRIVATE FUNDRAISERS LIKE A.I.D.S. WALK LOS ANGELES
11 INCREASINGLY IMPORTANT TO PROVIDE CRUCIAL SERVICES TO PEOPLE
12 LIVING WITH H.I.V. AND A.I.D.S. SO WE REALLY WANT TO THANK THE
13 BOARD OF SUPERVISORS AND ALL THE PEOPLE OF THE COUNTY OF LOS
14 ANGELES FOR THEIR SUPPORT FOR MAKING OCTOBER 16TH A.I.D.S.
15 WALK LOS ANGELES DAY. WE LOOK FORWARD TO SEEING YOU OUT THERE
16 ON THIS SUNDAY WALKING WITH US. THANK YOU VERY MUCH. [
17 APPLAUSE]

18

19 **JONATHAN FIELDING:** I JUST WANT TO THANK A.I.D.S. PROJECT LOS
20 ANGELES FOR THEIR LEADERSHIP AND THE BOARD FOR THEIR VERY
21 STRONG SUPPORT AND I URGE EVERYBODY TO COME OUT AND BE A PART
22 OF THIS. THANK YOU. [APPLAUSE]

23

24 **SUP. MOLINA, CHAIR:** MS. BURKE, YOUR PRESENTATIONS?

25



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1 **SUP. BURKE:** THANK YOU VERY MUCH. I'D LIKE TO CALL THE
2 REPRESENTATIVES OF THE L.A. COUNTY OFFICE OF WOMEN'S HEALTH
3 AND THE SUSAN G. KOMEN FOUNDATION TO COME FORWARD. BREAST
4 CANCER TOUCHES THE LIVES OF MANY AMERICANS AS A PATIENT OR AS
5 A FAMILY MEMBER OR FRIEND. WHILE CONSIDERABLE PROGRESS HAS
6 BEEN MADE IN DIAGNOSIS AND TREATMENT OF THE DISEASE, IT
7 REMAINS A DREADFUL EXPERIENCE. ABOUT 6,650 WOMEN IN LOS
8 ANGELES COUNTY WILL BE DIAGNOSED WITH INVASIVE BREAST CANCER
9 THIS YEAR AND MORE THAN 1,000 WILL DIE. EARLY DIAGNOSIS
10 REMAINS OF VITAL IMPORTANCE. WHEN BREAST CANCER IS CONFINED TO
11 THE BREAST, THE 5-YEAR SURVIVAL RATE IS MORE THAN 95%. OVERALL
12 DEATH RATES HAVE BEEN DECLINING. NEVERTHELESS, BREAST CANCER
13 REMAINS THE SECOND LEADING CAUSE OF CANCER DEATH AMONG WOMEN.
14 DESPITE THE VITAL IMPORTANCE OF SCREENING TO DISCOVER BREAST
15 CANCER AT AN EARLY STAGE, TOO MANY WOMEN FAIL TO GET
16 MAMMOGRAMS BECAUSE OF CULTURAL, LANGUAGE OR FINANCIAL
17 BARRIERS. THERE'S ALSO A BELIEF AMONG SOME WOMEN THAT, IF THEY
18 DO NOT HAVE SYMPTOMS, THEY DO NOT NEED TO BE SCREENED. THE
19 OFFICE OF WOMEN'S HEALTH WORKS WITH THE COUNTY FACILITIES AND
20 COMMUNITY PARTNERS TO PROVIDE MULTILINGUAL EDUCATIONAL
21 MATERIALS AND TO FACILITATE FREE MAMMOGRAMS FOR LOW INCOME
22 WOMEN THROUGH THE 1-800 HOTLINE AND WITH THE MOBILE CLINIC
23 OUTREACH TO UNDERSERVED POPULATIONS. I'M VERY PLEASED TO
24 PRESENT THIS SCROLL, NOTING THE DECLARATION OF OCTOBER 2005 AS
25 BREAST CANCER AWARENESS MONTH THROUGHOUT THE COUNTY OF LOS



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1 ANGELES AND PRESENT IT TO ELLEN ITEM, ACTING DIRECTOR OF
2 OFFICE OF WOMEN'S HEALTH. [APPLAUSE]

3

4 **SUP. BURKE:** SUSAN G. KOMEN BREAST CANCER FOUNDATION HAS BEEN A
5 LEADER IN THE FIGHT AGAINST BREAST CANCER AND THE KOMEN LOS
6 ANGELES COUNTY AFFILIATE IS CELEBRATING ITS TENTH YEAR SERVING
7 THE UNINSURED POPULATION. THEIR GOAL IS TO PREVENT THE
8 MEDICALLY UNDERSERVED AND UNINSURED POPULATION FROM FALLING
9 THROUGH THE ECONOMIC CRACKS IN THE HEALTHCARE DELIVERY SYSTEM.
10 THE COUNTY AFFILIATE EMPHASIZES SUPPORT FOR DIAGNOSTIC BREAST
11 CANCERS, SERVICES CENTERS FOR WOMEN AND MEN WHO ARE UNABLE TO
12 QUALIFY FOR STATE OR FEDERAL PROGRAMS. AND I SHOULD EMPHASIZE
13 THAT WOMEN AND MEN, BECAUSE MEN CAN BE VICTIMS OF BREAST
14 CANCER AS WELL. THE FOUNDATION HAS SUPPORTED INNOVATIVE
15 EDUCATION, SCREENING AND TREATMENT PROGRAMS THROUGHOUT THE
16 COMMUNITY. 75% OF THE NET PROCEEDS RAISED EACH YEAR AT THE
17 KOMEN LOS ANGELES COUNTY RACE FOR THE CURE STAYS IN LOS
18 ANGELES. THE BALANCE OF THE MONEY RAISED GO TO THE KOMEN
19 NATIONAL RESEARCH PROGRAM. THE KOMEN LOS ANGELES COUNTY
20 AFFILIATE HAS PROVIDED MORE THAN \$4 MILLION FOR LOCAL
21 COMMUNITY-BASED PROGRAMS AND \$1 MILLION FOR NATIONAL RESEARCH.
22 THE NEXT LOS ANGELES COUNTY RACE FOR THE CURE WILL TAKE PLACE
23 NEXT FEBRUARY 26TH AND I'M VERY PLEASED TO RECOGNIZE THE
24 EFFORT. AND MAYBE I SHOULD EMPHASIZE THAT THEY'LL BE AT THE
25 ROSE BOWL FEBRUARY 26TH, 2006, SO EVERYONE HAS PLENTY OF



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1 CHANCES TO GET PREPARED AND READY TO RUN OR WALK. AND I'M VERY
2 PLEASED TO RECOGNIZE THE EFFORTS OF THE KOMEN LOS ANGELES
3 COUNTY AFFILIATE FOR 10 YEARS OF SUPPORT FOR QUALITY BREAST
4 HEALTH SERVICES TO UNDERSERVED WOMEN OF THE COUNTY OF LOS
5 ANGELES, AND WE'RE PRESENTING THIS SCROLL TO LINDA PURE, WHO'S
6 THE CO-FOUNDER AND PAST PRESIDENT LOS ANGELES COUNTY SUSAN G.
7 KOMEN FOUNDATION. [APPLAUSE]

8

9 **ELLEN:** ON BEHALF OF THE OFFICE OF WOMEN'S HEALTH AND THE
10 DEPARTMENT OF HEALTH SERVICE FACILITIES THAT PROVIDE THE
11 ACTUAL BREAST HEALTH SERVICES, WE WANT TO THANK SUPERVISOR
12 BURKE AND ALL THE SUPERVISORS FOR YOUR ONGOING COMMITMENT TO
13 WOMEN'S HEALTH SERVICES AND TODAY ESPECIALLY FOR RAISING
14 AWARENESS DURING OCTOBER AND DECLARING BREAST HEALTH AWARENESS
15 MONTH. BREAST CANCER HAS INEVITABLY TOUCHED EVERY ONE OF US.
16 EVERY 1.9 MINUTES, A WOMAN IS TOLD, "YOU HAVE BREAST CANCER,"
17 AND EVERY 13 MINUTES, A WOMAN ACTUALLY DIES OF BREAST CANCER.
18 WE MUST FIND A CURE BUT, IN LIGHT OF THAT, IN THE MEANTIME, WE
19 HAVE TO-- WE HAVE TO TELL PEOPLE EARLY DETECTION IS WHAT MAKES
20 A DIFFERENCE. EVERY WOMAN 40 YEARS AND OLDER, REGARDLESS OF
21 SYMPTOMS, REGARDLESS OF INCOME, REGARDLESS OF LANGUAGE OR
22 FAMILY HISTORY, MUST GET A MAMMOGRAM AND A CLINICAL BREAST
23 EXAM. OVER 2 MILLION WOMEN RIGHT NOW ARE BREAST CANCER
24 SURVIVORS AND ARE LIVING LONGER DUE TO EARLY DETECTION AND
25 TREATMENT OPTIONS. YET THERE STILL REMAINS A SIGNIFICANT



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1 DISPARITY IN THE SURVIVAL OF AFRICAN-AMERICAN LATINO WOMEN AND
2 WHITE WOMEN. ALL LOW-INCOME WOMEN IN LOS ANGELES CAN CALL OUR
3 OFFICE OF WOMEN'S HEALTH MULTILINGUAL HOTLINE FOR AN
4 APPOINTMENT. OUR NUMBER IS 1-800-793-8090. THANK YOU VERY MUCH
5 AND THANK YOU TO ALL THE SUPERVISORS FOR YOUR SUPPORT. [
6 APPLAUSE]

7

8 **SPEAKER:** WELL, THAT DOESN'T LEAVE ME VERY MUCH TO SAY.
9 SUPERVISOR BURKE HAS STOLE MY THUNDER AND ELLEN, YOU ALSO, BUT
10 I HAVE TO SAY THAT THE SUSAN G. KOMEN BREAST CANCER FOUNDATION
11 L.A. COUNTY AFFILIATE HAS BEEN GOOD FOR THE COUNTY OF LOS
12 ANGELES AND THE PEOPLE OF LOS ANGELES HAVE CERTAINLY SUPPORTED
13 US. WE HAVE ACTUALLY GIVEN OVER \$5 MILLION BACK TO THE COUNTY
14 AND ETHNICALLY AND CULTURALLY DIVERSE BREAST CANCER PROGRAMS
15 THAT ARE THROUGHOUT THE COUNTY BASED IN COMMUNITY-BASED
16 ORGANIZATIONS, HOSPITALS AND FACILITIES. AND, YES, SUPERVISOR
17 BURKE IS ABSOLUTELY CORRECT, WOMEN AND MEN DO GET BREAST
18 CANCER AND WE DO PLACE A SPECIAL EMPHASIS ON THAT FACT AND
19 ESPECIALLY THOSE UNDER 40 WHO ARE UNABLE TO PROVIDE ANY-- GET
20 ANY SERVICES THROUGH THE STATE OR FEDERAL FUNDING PROGRAMS. WE
21 WANT TO THANK THE BOARD OF SUPERVISORS FOR OVER THE PAST 10
22 YEARS, YOU HAVE CERTAINLY PARTNERED WITH US AND IN OUR FIGHT
23 TO ERADICATE BREAST CANCER AS A LIFE-THREATENING DISEASE AND
24 WE WOULD LIKE TO PRESENT TO YOU ALL TODAY AND YOU ALL HAVE
25 COPIES OF IT, THE FIFTH VERSION OF THE-- THE SPANISH VERSION



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1 OF THE LOS ANGELES COUNTY BREAST HEALTH GUIDE, WHICH WE ARE
2 INTIMATELY INVOLVED WITH. SO, SUPERVISOR BURKE, AS OUR
3 REPRESENTATIVES, THANK YOU ALL. AND THANK YOU AGAIN FOR
4 SUPPORTING US. AND, YES, THE RACE IS GOING TO BE RUN ON
5 FEBRUARY 26TH, 2006. SEE YOU ALL THERE. THANK YOU. [APPLAUSE
6]

7

8 **SPEAKER:** IMMEDIATELY BEHIND ME IS BETTY RODRIGUEZ, WHO IS OUR
9 EXECUTIVE DIRECTOR. LAURA BEYER, WHO IS A BOARD MEMBER. RANDY
10 WARNER, WHO IS OUR VICE PRESIDENT AND BOARD MEMBER. AND CAROL
11 JOSEPH, WHO IS OUR LEGISLATIVE REPRESENTATIVE. [APPLAUSE]

12

13 **SUP. BURKE:** AND, DR. FIELDING, WOULD YOU LIKE TO SAY A WORD?

14

15 **DR. JONATHAN FIELDING:** PREVENTION TODAY IS THE CRITICAL ANSWER
16 TO THE QUESTION, WHAT CAN WE DO THAT WORKS BEST TO REDUCE THE
17 TOLL OF THIS TERRIBLE DISEASE? IT IS VERY CLEAR THAT, WHEN YOU
18 FIND A TUMOR THAT'S LARGER, THE SURVIVAL RATE IS SMALLER THAN
19 IF YOU FIND A TUMOR EARLIER ON AND A SMALLER TUMOR. SO GETTING
20 MAMMOGRAMS, GETTING THEM ON A REGULAR SCHEDULE IS CRITICAL,
21 AND PEOPLE SHOULDN'T BE AFRAID TO DO THAT IF THEY HAVE THE
22 MEANS AND, IF THEY DON'T HAVE THE MEANS, THE SAFETY NET THAT
23 THE BOARD OF SUPERVISORS SUPPORTS AND OUR PARTNERS SUPPORT IS
24 ABSOLUTELY CRITICAL AND THERE'S NO REASON THAT SOMEBODY
25 SHOULDN'T GET SCREENED FREQUENTLY. THANK YOU.



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1

2 **SUP. BURKE:** THANK YOU VERY MUCH. THAT CONCLUDES MY
3 PRESENTATIONS.

4

5 **SUP. MOLINA, CHAIR:** VERY GOOD. SUPERVISOR YAROSLAVSKY, YOUR
6 PRESENTATIONS.

7

8 **SUP. YAROSLAVSKY:** THANK YOU, MADAM CHAIR. FIRST, I'D LIKE TO
9 ASK ANN BRITT TO COME FORWARD. ANN BRITT BEGAN HER CAREER WITH
10 THE VALLEY COMMUNITY CLINIC IN THE LATE 1970S AS A VOLUNTEER
11 WHEN IT WAS THEN KNOWN AS THE NORTH HOLLYWOOD FREE CLINIC. IN
12 THE EARLY '80S, WHEN MANY BOARD MEMBERS RESIGNED OVER AN
13 INABILITY TO RESOLVE INTERNAL CONFLICTS, ANN STEPPED IN AS A
14 VOLUNTEER ADMINISTRATOR AND, SINCE 1983, SHE'S BEEN THE
15 CLINIC'S DRIVING FORCE AND CHIEF EXECUTIVE. TODAY, THE CLINIC
16 IS A HIGHLY VISIBLE COMMUNITY HEALTH CENTER PROVIDING
17 HEALTHCARE TO ALMOST 50,000 PATIENTS ANNUALLY. IN 2002, ANN
18 LED THE SUCCESSFUL ACQUISITION OF THE CLINIC'S CURRENT 40,000-
19 SQUARE-FOOT FACILITY AND, TO DATE, THE NEW CAMPUS HAS
20 PERMITTED THE EXPANSION OF MEDICAL OPTOMETRIC COUNSELING
21 HEALTH EDUCATION AND OUTREACH PROGRAMS. IN ADDITION, THE SPACE
22 FURTHER ALLOWED THE LAUNCH OF NEW DESPERATELY NEEDED DENTAL
23 AND PEDIATRIC SERVICES. UNDER ANN BRITT'S LEADERSHIP, AND WITH
24 HER ENCOURAGEMENT, SHE DEVELOPED THE NATIONALLY RECOGNIZED
25 TEEN CLINIC, WHICH IS DESIGNED AND RUN BY TEENS. IN ADDITION



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1 TO ANN'S SUCCESS WITH VALLEY COMMUNITY CLINIC, SHE WAS A
2 FOUNDING MEMBER AND SERVED ON THE FIRST BOARD FOR BOTH THE
3 COMMUNITY CLINIC ASSOCIATION OF LOS ANGELES COUNTY AND THE
4 CALIFORNIA PRIMARY CARE ASSOCIATION. ANN BELIEVES STRONGLY IN
5 EMPOWERING THE COMMUNITY TO MOVE INTO ACTION AND HAS
6 DEMONSTRATED THAT THROUGH THE SUCCESS OF THE CLINIC. WE WANTED
7 TO APPLAUD TODAY ANN'S LEADERSHIP AND ACCOMPLISHMENTS AND
8 THANK HER FOR HAVING THE TENACITY AND COURAGE TO BRING THE
9 NORTH HOLLYWOOD FREE CLINIC FROM A NEIGHBORHOOD FLOWER CHILD
10 OUTPOST INTO A REGIONAL HEALTHCARE LEADER KNOWN AS THE VALLEY
11 COMMUNITY CLINIC. ANN IS GOING TO BE-- IS RETIRING AND THE
12 RESOLUTION THAT WE HAVE-- ALL FIVE OF US HAVE SIGNED READS AS
13 FOLLOWS: BE IT RESOLVED BY THE BOARD OF SUPERVISORS OF THE
14 COUNTY OF LOS ANGELES THAT ANN BRITT IS HEREBY HIGHLY
15 COMMENDED FOR ALL OF HER PERSONAL AND PROFESSIONAL
16 ACCOMPLISHMENTS WITH SINCERE BEST WISHES FOR A HAPPY, HEALTHY
17 AND WELL EARNED RETIREMENT AND CONTINUED SUCCESS IN ALL FUTURE
18 ENDEAVORS. I WANT TO JUST SAY ON A PERSONAL NOTE SAY THAT ANN
19 HAS BEEN ONE OF THE PILLARS IN THE HEALTHCARE DELIVERY WORLD
20 OF THIS COUNTY AND CERTAINLY IN MY OWN SUPERVISORIAL DISTRICT
21 IN THE SAN FERNANDO VALLEY WHERE THE DEMAND FOR SERVICES AND
22 THE GROWTH AND THE ECONOMICALLY AND HEALTHCARE MARGINAL
23 POPULATIONS HAS GROWN FASTER THAN THE SUPPLY, IT HAS BEEN
24 CRITICAL THAT YOUR CLINIC AND YOUR EFFORTS, AND THOSE OF YOUR
25 STAFF, HAVE BEEN UNDERTAKEN BECAUSE IT'S ONE OF THE SEVERAL



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1 BUT STILL ONE OF THE FEW CLINICS THAT SERVES A FAST GROWING
2 UNINSURED POPULATION IN OUR COMMUNITY. SO I WANT TO THANK YOU.
3 I'VE WATCHED YOUR CLINIC GROW IN THE 10 YEARS THAT I'VE BEEN A
4 COUNTY SUPERVISOR AND, OBVIOUSLY, BEFORE THAT BUT REALLY THE
5 PARTNERSHIP HAS BEEN SPECIAL IN THESE 10 YEARS THAT I'VE BEEN
6 A MEMBER OF THIS BOARD OF SUPERVISORS AND I THINK IT'S SAFE TO
7 SAY THAT THE HEALTHCARE WORLD WILL BE THE LOSER BY YOUR
8 RETIREMENT BUT I HAVE A FEELING THAT SOMEHOW YOU'RE GOING TO
9 FIND A WAY BECAUSE YOU'RE STILL TOO YOUNG TO REALLY RETIRE,
10 THAT WE'RE GOING TO FIND A WAY TO GET YOU BACK INTO THE
11 HEALTHCARE DELIVERY BUSINESS. SO THANK YOU, ANN, FOR YOUR
12 SERVICE. I WANT TO PRESENT THIS PROCLAMATION TO YOU AND I WANT
13 TO INTRODUCE THE PEOPLE WHO ARE JOINING HER AND MAYBE IF I
14 MISS ANYBODY, YOU CAN CORRECT ME. PAULA WILSON, WHO'S THE NEW
15 CHIEF EXECUTIVE OFFICER AND, IF YOU CAN LOOK AS YOUNG IN 20
16 YEARS AS SHE LOOKS NOW AND AS YOU LOOK NOW, THEN YOU WILL HAVE
17 ACHIEVED WHAT ANN HAS ACHIEVED. PAULA WILSON, THE NEW C.E.O.,
18 DIANE CHAMBERLAIN, WHO IS HERE, AND OTHER BOARD MEMBERS AND
19 STAFF. LINDA MAZER AND SALLY BLOWITZ. I WANT TO THANK YOU ALL
20 FOR BEING HERE AND HELPING TO HONOR ANN BRITT. ANN, ON BEHALF
21 OF THE ENTIRE COUNTY FAMILY, THANK YOU FOR YOUR PARTNERSHIP
22 WITH US OVER THESE MANY YEARS. [APPLAUSE] (CRASHING NOISE).

23

24 **SUP. YAROSLAVSKY:** WHOA. I FLUNKED METAL SHOP.

25



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1 **ANN BRITT:** THANK YOU VERY MUCH-- WHOOPS. AND I'M FLUNKING IT,
2 TOO. THANK YOU SO MUCH, SUPERVISOR YAROSLAVSKY AND MEMBERS OF
3 THE BOARD. IT HAS TRULY BEEN AN HONOR AND A PRIVILEGE TO SERVE
4 THE COMMUNITY FOR ALL THESE YEARS IN MY POSITION AS THE C.E.O.
5 OF THE VALLEY COMMUNITY CLINIC, A VERY WORTHY ORGANIZATION
6 THAT IS DELIGHTED TO PARTNER WITH THE COUNTY IN THE DELIVERY
7 OF HEALTHCARE SERVICES TO THE LOW INCOME UNINSURED AND I'M
8 VERY HAPPY TO HAVE MEMBERS OF OUR BOARD AND STAFF HERE WITH
9 ME. THEY DO A YEOMAN'S JOB, SO THANK YOU SO MUCH. [APPLAUSE]

10

11 **SUP. YAROSLAVSKY:** MADAM CHAIR, I HAVE A SERIES OF
12 PRESENTATIONS, WHICH I WILL-- WILL BE MY PRIVILEGE TO GIVE AT
13 THIS TIME. ALL RIGHT. YOU'RE ALL GETTING READY. THESE ARE
14 ORGANIZED PEOPLE, SO I DON'T HAVE TO WORRY ABOUT THEM. MEMBERS
15 OF THE BOARD, THREE YEARS AGO, BEFORE HURRICANE KATRINA AND
16 BEFORE THE RECENT WILDFIRES, EACH SUPERVISORIAL DISTRICT WAS
17 CHOSEN TO WORK WITH THE CAO'S OFFICE TO PILOT ONE OF THE
18 MODELS OF THE COUNTY'S STRATEGIC PLAN FOR UNINCORPORATED AREA
19 SERVICES. TOPANGA CANYON WAS CHOSEN IN THE THIRD SUPERVISORIAL
20 DISTRICT AS THE SITE TO DEVELOP A COMMUNITY EMERGENCY
21 MANAGEMENT PLAN BECAUSE THIS COMMUNITY OF OVER 10,000 PEOPLE
22 WAS UNIQUELY VULNERABLE TO A FAST-MOVING WILDFIRE, AN
23 EARTHQUAKE, TO FLOODS AND TO LANDSLIDES AND THEY'VE
24 EXPERIENCED ALL OF THEM. SINCE THAT TIME, VOLUNTEER MEMBERS OF
25 THE COMMUNITY AND REPRESENTATIVES OF NUMEROUS COUNTY AND OTHER



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1 GOVERNMENTAL AGENCIES HAVE WORKED SIDE BY SIDE TO DEVELOP A
2 COMPREHENSIVE EMERGENCY MANAGEMENT PLAN THAT WILL FACILITATE
3 IMPROVED COORDINATION AND FASTER, MORE EFFECTIVE RESPONSE BY
4 THE SHERIFF'S DEPARTMENT, THE FIRE DEPARTMENT, THE DEPARTMENT
5 OF PUBLIC WORKS AND OTHER CRITICAL FIRST RESPONDERS. CRITICAL
6 PARTS OF THAT PLAN INCLUDE A SHARED TACTICAL RESPONSE MAP FOR
7 THE SHERIFF AND FIRE DEPARTMENTS TO ENABLE FASTER COORDINATION
8 OF EVACUATION AND RESPONSE PLANS, AND I BELIEVE SOME OF THOSE
9 THINGS WERE ENFORCED JUST A FEW DAYS AGO DURING THE WILDFIRES.
10 A SHARED DISASTER RESPONSE AND EVACUATION PLANS AND I KNOW
11 THOSE WERE IN FORCE 12 DAYS AGO. NEW MUTUAL AID AGREEMENTS FOR
12 DISASTER RESPONSE, THE DEVELOPMENT OF SAFE ZONES WITHIN
13 TOPANGA THAT WILL ALLOW PEOPLE WHO ARE UNABLE TO FULLY
14 EVACUATE THE CANYON TO STILL SURVIVE A FAST-MOVING WILDFIRE.
15 FOR RESIDENTS OF TOPANGA, A TOPANGA DISASTER SURVIVAL GUIDE
16 THAT TELLS RESIDENTS WHAT TO DO TO PREPARE FOR A DISASTER AND
17 WHAT TO DO WHEN DISASTER STRIKES. "LOS ANGELES TIMES" BOB POOL
18 DID A WONDERFUL PIECE ON THAT THE OTHER DAY AND IT WAS WELL
19 DESERVING. I THINK WE'LL HAVE A COPY OF THIS FOR EVERYBODY.
20 THIS IS A WONDERFUL SELF-HELP DISASTER SURVIVAL GUIDE THAT WAS
21 PUT TOGETHER BY MANY OF THE FOLKS WHO WE'RE GOING TO HONOR
22 HERE TODAY AND WE THANK THEM FOR THAT. HURRICANE KATRINA
23 TAUGHT THE NATION WHAT THESE VOLUNTEERS AND EMERGENCY RESPONSE
24 EXPERTS HAVE KNOWN FOR A LONG TIME, THAT IT TAKES A
25 PARTNERSHIP BETWEEN GOVERNMENT AGENCIES AND BETWEEN GOVERNMENT



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1 AND CITIZENS TO EFFECTIVELY RESPOND TO A DISASTER. TOPANGA IS
2 NOW BETTER PREPARED FOR A DISASTER AND IT IS MY HOPE THAT THE
3 LESSONS LEARNED THROUGH THIS EMERGENCY PLANNING PROCESS WILL
4 BE INCORPORATED AND CUSTOMIZED EMERGENCY MANAGEMENT PLANS FOR
5 EVERY COMMUNITY IN LOS ANGELES COUNTY. EVERY COMMUNITY IS
6 DIFFERENT, BUT THE FRAMEWORK AND THE DISCIPLINE IS COMMON TO
7 ALL OF OUR COMMUNITIES. TODAY, I WANT TO WELCOME AND HONOR
8 MANY OF THE KEY INDIVIDUALS WHO HAVE BEEN INVOLVED IN THIS
9 EFFORT. MANY OF THEM COULD NOT BE HERE, BUT NEVERTHELESS, WE
10 WANT TO HONOR THOSE WHO WERE ABLE TO BE HERE AND I'M GOING TO
11 DO IT IN THREE GROUPS. FIRST IS THE STEERING COMMITTEE THAT
12 WORKED ON THIS. FIRST THE CO-CHAIRS, PAT MCNEAL OF TOPANGA
13 COALITION FOR EMERGENCY PREPAREDNESS, AND LISA PATTON, THE
14 OFFICE OF EMERGENCY MANAGEMENT. LEE IS NOT HERE. OKAY. ALL
15 RIGHT. PAT'S HERE. THANK YOU FOR ALL YOU'VE DONE, PAT, OVER
16 THE YEARS IN TOPANGA. NEXT, ELLIE AKKER OF OUR EQUINE RESPONSE
17 TEAM, A UNIQUE DEVELOPMENT IN OUR PART OF THE COUNTY. HI,
18 ELLIE. DAVID DYKSTRA FROM THE C.A.O.'S OFFICE. SHERIFF'S
19 SERGEANT-- SHERIFF'S SERGEANT, JOHN HARGRAVES. NEW RANK HERE.
20 GAYLE HARTZO. HOW ARE YOU DOING? I THINK WE ALL KNOW GAYLE IN
21 OTHER WALKS OF LIFE BUT SHE'S BEEN VERY ACTIVE IN THIS.
22 ASSISTANT FIRE CHIEF REGINALD LEE. AND, FINALLY, IN THIS
23 GROUP, DEAN LEHMAN, LANCE GRINDLE FROM THE DEPARTMENT OF
24 PUBLIC WORKS. WHO AM I MISSING? OH, I DID. I'M SORRY. I MISSED
25 SOMEBODY. ABIGAIL BACH OF ARSON WATCH. COME ON UP HERE,



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1 ABIGAIL. HOW COULD I SKIP ARSON WATCH? THESE ARE THE FOLKS WHO
2 ARE OUT THERE IN THESE RED FLAG DAYS WITH THEIR BINOCULARS
3 LOOKING FOR PUFFS OF SMOKE. THEY DO A GREAT JOB. THANK YOU.
4 LET'S HAVE A HAND FOR THIS GROUP OF THE STEERING COMMITTEE. [
5 APPLAUSE]

6

7 **SUP. YAROSLAVSKY:** THE NEXT GROUP I WANT TO HONOR ARE THE
8 PLANNING AND RESPONSE WORKING GROUP. THE CO-CHAIRS, ANDREA
9 MCSHANOFF OF TCEP, THE TOPANGA COALITION EMERGENCY
10 PREPAREDNESS AND CAPTAIN RICK PFEIFFER OF THE LOS ANGELES
11 COUNTY FIRE DEPARTMENT, COME ON UP. SHERIFF'S DEPARTMENT,
12 SERGEANT PHIL BROOKS. THERE HE IS. REPRESENTING WATER DISTRICT
13 29, MARK KARNI AND SEAN DENNAI. SHERIFF'S DEPARTMENT
14 LIEUTENANT RANDALL DICKEY. REPRESENTING CALTRANS, GARY GRAHAM.
15 SHERIFF'S DEPARTMENT SERGEANT MARK KATZ. REPRESENTING T-SEP,
16 JACK MCNEAL. IS JACK-- THERE HE IS. TAKING A PICTURE. A
17 VOLUNTEER FROM TOPANGA ELEMENTARY SCHOOL, KATHERINE MACLENNAN.
18 BATTALION CHIEF MICHAEL SANDEMAN FROM THE LOS ANGELES COUNTY
19 FIRE DEPARTMENT. NOT HERE. OKAY. AND KEN SMITH FROM CERT. AND
20 LAST, THE TWO-- DOUG THOMAS. IS DOUG HERE? A MEMBER OF OUR
21 PLANNING AND RESPONSE WORKING GROUP AND WALT YOUNG FROM THE
22 M.R.C.A., MOUNTAIN RESOURCE CONSERVATION AGENCY, RIGHT? I
23 THINK I GOT THAT ACRONYM RIGHT. THANK YOU. THANK YOU ALL.
24 LET'S HAVE A HAND FOR THIS GROUP, FOR THE PLANNING AND
25 RESPONSE WORKING GROUP. [APPLAUSE]



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1

2 **SUP. YAROSLAVSKY:** THAT IS RAWHIDE. WE'RE MOVING 'EM IN AND
3 MOVING OUT JUST THAT FAST. NO DISRESPECT INTENDED. LAST GROUP,
4 BUT NOT LEAST, IS THE COMMUNICATIONS EDUCATION AND
5 COLLABORATION WORKGROUP, THE CO-CHAIR MARIA GRAYSON, THE L.A.
6 COUNTY FIRE DEPARTMENT. MARIA? SAW A LOT OF EACH OTHER A
7 COUPLE WEEKS AGO. BILL BURGE-- BURGEE. SORRY. THERE IS A BILL
8 BURGE. USED TO WORK IN THE CITY ATTORNEY'S OFFICE IN THE CITY
9 OF L.A. I WANT TO PRESENT A SPECIAL PROCLAMATION TO BILL
10 BECAUSE, WHEN YOU GET A LOOK AT THIS BOOKLET, THIS IS HIS
11 BABY. HE DESIGNED IT, HE PUT IT TOGETHER, HE DID IT ALL AND,
12 BILL, ON BEHALF OF ALL OF US IN THE COUNTY FAMILY, BECAUSE
13 THIS IS GOING TO BE A PROTOTYPE, WE'LL GIVE YOU CREDIT, WE'LL
14 CITE YOU IN THE APPROPRIATE PLACES BUT WE'RE GOING TO USE--
15 WE'RE GOING TO PLAGIARIZE IT. MILTON BURL SAID WHEN YOU STEAL
16 SOMEBODY'S JOKE ONCE, IT'S STEALING. WHEN YOU DO IT OVER AND
17 OVER AGAIN, IT'S CALLED RESEARCH. SO COME ON OVER HERE. [
18 LAUGHTER] [APPLAUSE]

19

20 **SUP. YAROSLAVSKY:** NEXT IS LYNN DICKOFF. PEGGY EDWARDS. RANDY
21 NEECE. PAT NELSON. HOW ARE YA? JULIE ROSA. AND LOUISE THOMAS.
22 DID I LEAVE THEM OFF? NOT ON MY LIST BUT BOB LOFTES. WE WON'T
23 LEAVE YOU OFF THIS TIME, OKAY. THANK YOU, BOB. LET'S HAVE A
24 HAND FOR THIS GROUP, THE COMMUNICATIONS EDUCATION
25 COLLABORATION WORKING GROUP. [APPLAUSE]



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1

2 **SUP. MOLINA, CHAIR:** DOES THAT CONCLUDE YOUR PRESENTATIONS?

3

4 **SUP. YAROSLAVSKY:** NOT YET.

5

6 **SUP. MOLINA, CHAIR:** OH, OKAY.

7

8 **SUP. YAROSLAVSKY:** MADAM CHAIR, I THINK THIS-- THIS IS THE
9 LENGTH AND BREADTH OF THE GOVERNMENT AND COMMUNITY GROUPS THAT
10 ARE INVOLVED IN THIS EFFORT SUGGEST THE KIND OF EFFORT IT
11 TAKES TO MAKE THIS SUCCESSFUL. I WANT TO THANK ALL OF YOU FOR
12 WHAT YOU'VE DONE AND WHAT YOU CONTINUE TO DO. THIS IS A GIFT
13 YOU'VE GIVEN THE COUNTY AND IT'S A GIFT THAT'S GOING TO KEEP
14 ON GIVING IN TERMS OF PUBLIC SAFETY AND I THINK IT'S AN
15 APPROPRIATE TIME NOW TO THANK THE PUBLIC SAFETY, THIS IS THE
16 FIRST MEETING WE'VE HAD SINCE THE FIRES THAT STARTED IN
17 CHATSWORTH AND WORKED THEIR WAY DOWN INTO THE AGORA COMMUNITY,
18 TO THANK THE FIRST RESPONDERS, THE L.A. COUNTY AND L.A. CITY
19 FIRE DEPARTMENT, THE STATE, CALIFORNIA DEPARTMENT OF
20 FORESTRIES, THE SHERIFF'S DEPARTMENT, THE L.A.P.D., ALL OF THE
21 DEPARTMENTS THAT RESPONDED AND DID WHAT CAN ONLY BE CALLED A
22 HEROIC JOB IN PROTECTING THE COMMUNITY AGAINST WHAT COULD HAVE
23 BEEN A CONFLAGRATION OF MAJOR PROPORTIONS IN TERMS OF LOSS OF
24 PROPERTY AND LOSS OF LIFE. AND IT'S THIS KIND OF ATTENTION TO
25 DETAIL THAT THESE FOLKS REPRESENT THAT ENABLE US TO GET



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1 THROUGH THAT 48-HOUR PERIOD RELATIVELY UNSCATHED. SO THANK YOU
2 TO ALL OF THEM AND LET'S GIVE THEM A HAND AND, WITH THAT, I
3 CONCLUDE MY PRESENTATIONS. [APPLAUSE]

4

5 **SUP. MOLINA, CHAIR:** CONGRATULATIONS TO ALL OF YOU. SUPERVISOR
6 KNABE.

7

8 **SUP. KNABE:** THANK YOU, MADAM CHAIR. MEMBERS OF THE BOARD,
9 LADIES AND GENTLEMEN, IT'S MY PLEASURE TO WELCOME MEMBERS OF
10 OUR LOS ANGELES COUNTY DOMESTIC VIOLENCE COUNCIL WITH US
11 TODAY. WE HAVE OLIVIA RODRIGUEZ, GAYLE PINKES, KIMBERLY WONG,
12 RICH RYAN AND MARY MORAHA. THE FACT THAT THESE FOLKS TOOK THE
13 TIME OUT OF THEIR VERY BUSY SCHEDULES TO BE WITH US HERE TODAY
14 TRULY UNDERSCORES THE DIFFICULT ISSUES THAT THEY WORK ON EACH
15 AND EVERY DAY. THAT'S ALSO WHY IT'S SO IMPORTANT TO RESIDENTS
16 OF LOS ANGELES COUNTY LEARN ABOUT AND COME TO A BETTER
17 UNDERSTANDING OF DOMESTIC VIOLENCE ISSUES AND THE IMPACT THAT
18 IT HAS ON ALL FAMILIES OF ALL KINDS, ESPECIALLY CHILDREN. WHAT
19 NONE OF US CAN EVER FORGET IS THAT DOMESTIC VIOLENCE IS A
20 PERVASIVE PROBLEM AFFECTING ALL SOCIOECONOMIC GROUPS, AGES,
21 GENDERS AND ETHNICITIES IN OUR VERY DIVERSE SOCIETY AND
22 DIVERSE COUNTY HERE. WE'RE VERY PROUD TO HAVE SUCH A LARGE
23 REPRESENTATION FROM THE COUNCIL BECAUSE THEY TRULY PROVIDE THE
24 LEADERSHIP TOWARDS IMPROVING SERVICES FOR VICTIMS OF D.V. AND
25 TO RECOGNIZE AND PREVENT THE OCCURRENCE OF DOMESTIC VIOLENCE



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1 THROUGHOUT THE COUNTRY AND ACROSS OUR GREAT COUNTY. SO WE ARE
2 DECLARING THE MONTH OF OCTOBER 2005 AS DOMESTIC VIOLENCE
3 AWARENESS MONTH IN LOS ANGELES COUNTY AND I WANT TO SAY A BIG
4 THANK YOU TO ALL OF YOU FOR THE GREAT WORK THAT YOU DO ON EACH
5 AND EVERY DAY ON THIS VERY, VERY IMPORTANT ISSUE AND WE WERE
6 DISCUSSING BRIEFLY, AND I'LL LET OLIVIA MAKE SOME COMMENTS
7 ABOUT THE FACT THAT IT CONTINUES TO BE A SIGNIFICANT ISSUE BUT
8 THERE SEEMS TO BE SOME COMPLACENCY OUT THERE AS IT RELATES TO
9 DOMESTIC VIOLENCE AND THERE'S BEEN A CURE, IT'S BEEN
10 PREVENTED. QUITE THE CONTRARY. AND SO SOME SMALL WAY THE BOARD
11 WANTS TO STAND BEHIND YOU AND SELECTING OCTOBER AS THAT MONTH
12 BUT IT'S A 12-MONTH A YEAR, 24/7 ISSUE THAT WE WANT TO BE A
13 PART OF. [APPLAUSE]

14

15 **KIMBERLY WONG:** THANK YOU, SUPERVISOR KNABE AND THE OTHER
16 SUPERVISORS HERE, FOR SUPPORTING US IN DOMESTIC VIOLENCE
17 AWARENESS MONTH. ON BEHALF OF THE DOMESTIC VIOLENCE COUNCIL,
18 THE CHAIR, PAM BOOTH, I THANK YOU FOR YOUR SUPPORT EACH MONTH
19 FOR DECLARING DOMESTIC VIOLENCE AWARENESS MONTH AND FOR EACH
20 AND EVERY YEAR IN DOING SO. AS SUPERVISOR KNABE SAID, THIS
21 INSIDIOUS CRIME CONTINUES TO OCCUR IN OUR NEIGHBORHOODS AND
22 THE DOMESTIC VIOLENCE COUNCIL DOES EVERY ATTEMPT TO EDUCATE
23 INDIVIDUALS, WORK WITH THE SHELTERS, WORK WITH AGENCIES, WORK
24 WITH THE COURTS, WORK WITH THE CRIMINAL JUSTICE SYSTEM. EACH
25 OF US WORKS IN OUR PROFESSION WORKING WITH DOMESTIC VIOLENCE



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1 VICTIMS, SURVIVORS BUT WE ALSO DO THIS AS A VOLUNTEER. WE
2 DON'T GET PAID FOR DOING THE WORK THAT WE DO FOR THE DOMESTIC
3 VIOLENCE COUNCIL, AS MANY OF THE OTHER MEMBERS DON'T. EACH OF
4 US WORKS IN A COMMITTEE TO HELP EDUCATE THE COMMUNITY. SO WE
5 APPRECIATE ALL OF YOUR SUPPORT AND CONTINUE TO DO SO IN THE
6 COMING YEARS. AND I WOULD LIKE TO ASK MY COLLEAGUES IF SOMEONE
7 WOULD LIKE TO ADD SOMETHING? THANK YOU VERY MUCH, EVERYBODY. [
8 APPLAUSE]

9

10 **SUP. MOLINA, CHAIR:** THAT CONCLUDES YOUR PRESENTATIONS?
11 SUPERVISOR ANTONOVICH. THANK YOU.

12

13 **SUP. ANTONOVICH:** FIRST, WE WANT TO RECOGNIZE A COMMISSIONER I
14 HAD APPOINTED 24 YEARS AGO, BARBARA BOONE, WHO IS STEPPING
15 DOWN, RETIRING AFTER SERVING ON THE LOS ANGELES COUNTY
16 NUTRITION TASK FORCE. BARBARA HAS BEEN WITH THE TASK FORCE
17 SINCE ITS INCEPTION AND IS THE LAST ORIGINAL MEMBER TO TENDER
18 SERVICE. THEY HAVE DONE AN INCREDIBLE JOB IN PROVIDING
19 INFORMATION TO THE BOARD OF SUPERVISORS ON THE REPORT OF
20 ISSUES RELATING TO PROPER NUTRITION AS A FACTOR IN REDUCING
21 ACTIVE CRIMINAL BEHAVIOR. BARBARA IS SELF-EMPLOYED, CLINICAL
22 NUTRITIONIST AND FORMER MONTESSORI TEACHER. SHE RECEIVED HER
23 BACHELOR'S DEGREE FROM STANFORD UNIVERSITY AND HER ELEMENTARY
24 TEACHING CREDENTIAL FROM THE UNIVERSITY OF SOUTHERN
25 CALIFORNIA. SHE'S AFFILIATED WITH THE APPLIED CLINICAL



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1 NUTRITION FOUNDATION AND THE NATIONAL HEALTH FEDERATION,
2 ACTIVE MEMBER OF HER COMMUNITY, WORKING WITH THE LADERA
3 HEIGHTS CIVIC ASSOCIATION, THE SIERRA CLUB AND FRIENDS OF LOS
4 ANGELES RIVER. SO, BARBARA, THANK YOU VERY, VERY MUCH FOR YOUR
5 LEADERSHIP, WE APPRECIATED IT AND YOU'RE A GREAT SERVICE TO
6 OUR COUNTY. [APPLAUSE]

7

8 **BARBARA BOONE:** WELL, I WOULD JUST LIKE TO TAKE A FEW MOMENTS
9 TO SAY THAT I WANT TO THANK SUPERVISOR ANTONOVICH FOR BEING
10 THE ONE WHO STARTED THE TASK FORCE 24 YEARS AGO AND FOR
11 APPOINTING ME. I FEEL IT'S BEEN AN HONOR TO SERVE AND I'VE
12 ENJOYED IT AND I HOPE THAT I'VE HAD SOME EFFECT ON MAKING
13 NUTRITION BE A TOPIC THAT THE COUNTY HAS BECOME MORE AWARE OF.
14 NUTRITION IS IMPORTANT IN DISEASE PREVENTION AS WELL AS
15 MAINTAINING HEALTH AND WELLBEING AND I HOPE THAT'S WHAT WE'VE
16 DONE FOR THE 24 YEARS THAT I'VE BEEN ON THE TASK FORCE AND I
17 ALSO WANT TO SAY TO THE REST OF THE SUPERVISORS HERE THAT WE
18 HAVE IN THE WORKS, THE TASK FORCE HAS IN THE WORKS NUTRITION
19 GUIDELINES FOR THE INSTITUTIONS OF THE COUNTY, THAT'S THE
20 SHERIFF'S DEPARTMENT, JAILS AND THE PROBATION DEPARTMENT, THE
21 HOSPITALS, THE SENIOR CENTERS, FOSTER CHILDREN, COUNTY SCHOOLS
22 AND ALL THE INSTITUTIONS AND I HOPE THAT ALL OF THE
23 SUPERVISORS WILL GET BEHIND SUPERVISOR ANTONOVICH IN PROMOTING
24 THIS AS BEING A VERY EFFECTIVE TOOL FOR THE INSTITUTIONS. SO
25 THANK YOU VERY MUCH AND THANKS. [APPLAUSE]



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1

2 **SUP. ANTONOVICH:** WELL, TODAY, WE ALSO WANT TO RECOGNIZE THE

3 LEADERSHIP OF AN INDIVIDUAL WHO HAS SERVED HIS COMMUNITY FOR A

4 NUMBER OF YEARS AS A CITY COUNCIL MEMBER, A GOOD FRIEND OF

5 OURS, CHRISTOPHER LANCASTER, FOR HIS 7 YEARS OF SERVICE ON THE

6 COVINA CITY COUNCIL. HE WAS FIRST ELECTED BACK IN 1988, SERVED

7 AS MAYOR OF COVINA FROM 1990 TO 1992. HE WAS ELECTED TO A

8 THIRD TERM IN MARCH AND THEN HE STEPPED DOWN BY RESIGNING HIS

9 POST IN JULY UPON MOVING TO THE CITY OF LA VERNE. AS A

10 COUNCILMAN, HE WORKED TO MAKE THE CITY OF COVINA LIVE WITHIN

11 ITS MEANS AND HE SUPPORTED BUSINESS AND ECONOMIC GROWTH

12 THROUGH READY DEVELOPMENT AND BUSINESS INCENTIVE PROGRAMS. YOU

13 MAY ALSO REMEMBER HIS FATHER, WHOM I HAD THE OPPORTUNITY OF

14 SERVING WITH IN THE STATE LEGISLATURE, IN FACT, WE WENT IN AT

15 THE SAME YEAR, AND THAT WAS THE ASSEMBLYMAN BILL LANCASTER WHO

16 REPRESENTED THE AREA FOR SO MANY YEARS. HE SERVED IN THE STATE

17 LEGISLATURE FROM 1972 THROUGH 1993. CHRIS IS A GRADUATE OF CAL

18 POLY POMONA. HE CONTINUED HIS STUDIES AT CAL STATE FULLERTON

19 WHERE HE RECEIVED HIS MASTER'S IN PUBLIC ADMINISTRATION. HE

20 CURRENTLY SERVES AS THE DIRECTOR OF GOVERNMENTAL RELATIONS OF

21 NEW BUSINESS DEVELOPMENT FOR THE LOS ANGELES NEWSPAPER GROUP,

22 WHICH INCLUDES 7 LARGE DAILY NEWSPAPERS THROUGHOUT THE LOS

23 ANGELES AND SAN BERNARDINO COUNTIES. IN FACT, SECOND LARGEST

24 NEWSPAPER IN CIRCULATION IN THE COUNTY, INCLUDING LONG BEACH,

25 SAN FERNANDO VALLEY, THE DAILY NEWS, THE PASADENA STAR NEWS,



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1 THE SAN GABRIEL TRIBUNE, THE DAILY BULLETIN, THE LONG BEACH
2 PRESS TELEGRAM AND WHO ELSE? THAT'S IT? WE KNOW THEM ALL.
3 OKAY. AND THERE ARE MORE ON THE HORIZON. WATCH OUT, "TIMES."
4 AND THEIR CIRCULATION HAS INCREASED OVER THEIR 1986
5 CIRCULATION, UNLIKE THE "L.A. TIMES," WHICH IS NOW AT THE 1986
6 LEVEL, RIGHT? OKAY. CHRIS, FOR HELPING MAKE THAT A POSSIBILITY
7 AND LEADERSHIP IN THE COMMUNITY AND ON THE BOARD OF YOUR CITY
8 COUNCIL WHERE YOU HAVE SERVED WITH DISTINCTION, WE WOULD LIKE
9 TO GIVE YOU THIS COMMENDATION AND WISH YOU CONTINUED GOOD
10 SERVICE IN OUR COMMUNITY. [APPLAUSE]

11

12 **CHRIS LANCASTER:** MIKE, THANK YOU SO MUCH. IT'S TRULY AN HONOR
13 TO BE RECOGNIZED FOR THE SERVICE THAT I'VE DONE FOR MY
14 COMMUNITY AND WHAT'S SO SPECIAL ABOUT THIS IS THAT I GREW UP
15 IN COVINA AND LIVED THERE FOR MORE THAN 40 YEARS AND TO GROW
16 UP IN A COMMUNITY AND THEN SERVE AS THE MAYOR OF THAT
17 COMMUNITY IS TRULY AN HONOR. BUT ALSO MY FATHER DID SERVE IN
18 THE STATE LEGISLATURE AND TAUGHT ME THAT IT WAS HONORABLE TO
19 SERVE IN PUBLIC SERVICE AND HE HAD THE PRIVILEGE OF SERVING
20 WITH MIKE IN THE LEGISLATURE AND HE HAD TREMENDOUS RESPECT FOR
21 YOU, MIKE, I KNOW THAT AND I DO AS WELL. THANK YOU AGAIN FOR
22 THIS GREAT HONOR. [APPLAUSE]

23

24 **SUP. ANTONOVICH:** AND NOW WE HAVE LITTLE DOLLY, WHO IS A CALICO
25 DOMESTIC SHORT HAIR LOOKING FOR A HOME. THIS IS A REALLY



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1 BEAUTIFUL CAT. THIS IS VERY, VERY, VERY BEAUTIFUL. SHE'S
2 LOOKING FOR A HOME. SO THOSE WHO ARE AT HOME WATCHING ON
3 TELEVISION CAN CALL (562) 728-4644, OR IN THE AUDIENCE AND
4 LITTLE DOLLY AND HER LITTLE CALICO COAT CAN BE YOURS. SEE
5 EVERYBODY? DO YOU WANT TO SAY SOMETHING?

6

7 **SUP. MOLINA, CHAIR:** SHE HAS NOTHING TO SAY.

8

9 **SUP. ANTONOVICH:** THOSE WHO LIKE ANIMALS THAT ARE WATCHING ON
10 TELEVISION, THERE'S A GREAT MOTION PICTURE THAT'S OUT THAT I
11 TOOK MY CHILDREN TO THIS WEEKEND. IT'S CALLED DUMA. IT'S A
12 WARNER BROS. FILM BUT IT TAKES PLACE IN SOUTH AFRICA WITH A
13 LITTLE BOY WHO ADOPTS A CHEETAH AND WATCHING IT GROW UP. IT'S
14 AN EXCELLENT FILM. DUMA. THEY'VE GOT A LITTLE CALICO, SOME
15 CUTE LITTLE ANIMALS IN THERE.

16

17 **SUP. MOLINA, CHAIR:** VERY GOOD. THAT CONCLUDES OUR
18 PRESENTATIONS THIS MORNING. AND I AM UP FIRST, AS I
19 UNDERSTAND, SO I'M GOING TO ASK THAT WE CALL UP ITEM 105
20 FIRST. THESE ARE, AGAIN, ALL THE VARIOUS MOTIONS ON...

21

22 **C.A.O. JANSSEN:** THE INITIATIVES ON THE NOVEMBER...

23

24 **SUP. MOLINA, CHAIR:** FOR THE NOVEMBER ELECTION.

25



**The Meeting Transcript of
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1 **C.A.O. JANSSEN:** BALLOT. RIGHT.

2

3 **SUP. MOLINA, CHAIR:** AND WHAT I'D LIKE TO DO AND I'M GOING TO
4 HAVE MY STAFF PASS OUT A MOTION, SINCE YOU WERE PRETTY NEUTRAL
5 ON ALL OF THEM, DAVID, AS I READ THROUGH THEM, I FEEL THERE
6 ARE SOME POSITIONS THAT WE SHOULD TAKE AND MY AMENDMENT STARTS
7 WITH, ON NOVEMBER THE 8TH IN 2005, VARIOUS STATEWIDE
8 PROPOSITIONS WILL APPEAR ON THE BALLOT. SEVERAL INITIATIVES,
9 WERE THEY TO BE APPROVED BY THE VOTERS, WOULD HAVE SIGNIFICANT
10 NEGATIVE RAMIFICATIONS ON LOS ANGELES COUNTY OPERATIONS.
11 ALTHOUGH PASSAGE OF PROPOSITION 75 WOULD NOT COST THE COUNTY
12 SIGNIFICANT FUNDING TO IMPLEMENT, IT WOULD HAVE A MAJOR AND A
13 VERY UNFAIR SET OF RAMIFICATIONS FOR UNIONS. ONE OF THE
14 RAMIFICATIONS IS TO ESTABLISH A VERY RIGID STANDARD FOR UNIONS
15 BUT NOT FOR OTHER ORGANIZATIONS, SUCH AS BUSINESSES.
16 PROPOSITION 76, THE CALIFORNIA LIVE WITHIN OUR MEANS ACT, HAS
17 THE POTENTIAL TO SIGNIFICANTLY AFFECT COUNTY FINANCES AND
18 OPERATIONS BY INTERRUPTING THE FLOW OF FUNDS, SUPPORTING VITAL
19 SERVICES AND POTENTIALLY SHIFTING COSTS TO THE COUNTY. FOR
20 EXAMPLE, IF PROP 75 WERE TO BE IN EFFECT DURING FISCAL YEAR
21 2003/2004, THE SPENDING LIMIT WOULD HAVE REDUCED THE COUNTY
22 SHARE REALIGNMENT FUNDS BY APPROXIMATELY \$38 MILLION. AND
23 FINALLY, PROPOSITION 77, WHICH IS PRIMARILY INTENDED TO CHANGE
24 THE REDISTRICTING PROCESS, WOULD NOT ALLOW SUFFICIENT TIME TO
25 ASSIGN VOTERS TO NEW PRECINCTS IN THEIR LEGISLATIVE DISTRICTS



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1 IN TIME FOR THE JUNE 6TH, 2006 PRIMARY ELECTION AND WOULD
2 RESULT IN ONE-TIME COSTS OF APPROXIMATELY HALF A MILLION
3 DOLLARS. I THEREFORE MOVE THAT L.A. COUNTY BOARD OF
4 SUPERVISORS OFFICIALLY OPPOSE PROPOSITIONS 75, 76 AND 77. IS
5 THERE A SECOND?

6

7 **SUP. ANTONOVICH:** IS THAT FOR NEXT WEEK OR THIS WEEK?

8

9 **SUP. MOLINA, CHAIR:** NO, THAT'S FOR THIS WEEK, BECAUSE THE
10 REPORT CAME TO US. YOU'RE WILLING TO SECOND IT, MS. BURKE?

11

12 **SUP. ANTONOVICH:** I KNOW, I KNOW BUT THIS IS AN AMENDMENT TO
13 THAT ITEM.

14

15 **SUP. MOLINA, CHAIR:** THAT'S CORRECT.

16

17 **SUP. ANTONOVICH:** OKAY. WE'RE GOING TO DEBATE IT AND THAT'S...

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE DO HAVE RALPH MILLER WISHES
20 TO ADDRESS US ON ITEM 105. MR. MILLER? IT'S SECONDED BY MS.
21 BURKE. MR. MILLER?

22

23 **RALPH MILLER:** THANK YOU, SUPERVISOR MOLINA AND SUPERVISORS.
24 I'M RALPH MILLER, PRESIDENT OF THE DEPUTY PROBATION OFFICERS
25 UNION OF L.A. COUNTY, LOCAL 685 AND A MEMBER OF THE ALLIANCE



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1 FOR A BETTER CALIFORNIA. ON BEHALF OF THE MORE THAN 825,000
2 UNION MEMBERS IN LOS ANGELES COUNTY, I WOULD LIKE TO EXPRESS
3 MY GRATITUDE TO SUPERVISOR MOLINA FOR TAKING THE LEADERSHIP TO
4 OPPOSE PROPOSITIONS 75, 76 AND 77. I WOULD LIKE TO SAY A FEW
5 WORDS ABOUT PROPOSITIONS 75 AND 76. PROPOSITION 75 HAS A
6 HIDDEN AGENDA. SUPPORTERS SAY IT'S ABOUT FAIRNESS BUT, IF THAT
7 WAS THE TRUTH, IT WOULDN'T SINGLE OUT PUBLIC WORKERS OR EVEN
8 UNION MEMBERS AT ALL. IT WOULD REQUIRE OF ALL WORKERS, BOTH
9 UNION MEMBERS AND CORPORATE SHAREHOLDERS, ALL OF WHOM ARE
10 INVOLVED IN THE POLITICAL PROCESS, THE SAME THING. WHAT IT'S
11 REALLY ABOUT IS SHUTTING US UP SO THAT WE CAN'T FIGHT FOR A
12 SECURE RETIREMENT, JOB PROTECTION OR FUNDING FOR CRITICAL
13 PROGRAMS LIKE PROBATION CAMPS. YOU'D BE ON YOUR OWN AT BUDGET
14 TIME. PLEASE TAKE A "NO" POSITION ON PROPOSITION 75.
15 PROPOSITION 76 IS A DANGEROUS INITIATIVE. IT TAKES AWAY THE
16 CHECKS AND BALANCES CRITICAL TO THE BUDGET PROCESS. IT GIVES
17 UNILATERAL CONTROL, UNILATERAL CONTROL TO A GOVERNOR TO SLASH
18 PROGRAMS WITHOUT ANY PUBLIC DEBATE OR REVIEW. IT'S DANGEROUS
19 FOR OUR LOCAL PROGRAM AND FOR OUR SCHOOLS. SUPERVISORS, PLEASE
20 TAKE A "NO" POSITION ON PROPOSITIONS 75, 76, AND 77. THANK YOU
21 VERY MUCH.

22

23 **SUP. MOLINA, CHAIR:** THANK YOU, MR. MILLER. THAT COMPLETES THE
24 PUBLIC TESTIMONY. THE ITEM IS BEFORE US. YES, MR.-- SUPERVISOR
25 ANTONOVICH.



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1

2 **SUP. ANTONOVICH:** THE PURPOSE OF REAPPORTIONMENT IS TO HAVE

3 COMMUNITIES OF INTEREST TO REPRESENT-- TO HAVE REPRESENTATIVES

4 FROM THOSE AREAS. WHAT THIS PROPOSITION WOULD DO IS TO ENSURE

5 THAT THE COMMUNITIES WOULD NOT BE DIVIDED FOR PARTISAN

6 PURPOSES. THE INTENT IS TO HAVE TWO ASSEMBLY SEATS AND ONE

7 SENATE SEAT IN EACH CONGRESSIONAL AREA IN EACH COMMUNITY, TO

8 SHOW YOU THAT BLATANT POLITICALIZATION THAT HAS TAKEN PLACE.

9 IN MY COMMUNITY OF GLENDALE, WE HAVE A CONGRESSMAN WHOSE

10 DISTRICT BEGINS AT THE TIP OF GLENDALE AND GOES ALL THE WAY TO

11 NEVADA, LAKE TAHOE. THERE IS NO WAY YOU CAN HAVE GOOD

12 REPRESENTATION FROM YOUR COMMUNITIES WHEN IT STRETCHES ACROSS

13 FREEWAYS AND BYWAYS AND HIGHWAYS AND THAT'S JUST ONE BLATANT

14 EXAMPLE WHERE YOU HAVE DISTRICTS BEING DIVIDED FOR POLITICAL

15 PURPOSES, NOT COMMUNITY PURPOSES. THE CITY OF GLENDALE, THE

16 CITY OF BURBANK AND THE OTHER CITIES THAT ARE SMALL WITHIN

17 THIS COUNTY, OF WHICH ALL OF THEM ARE UNDER 500,000, MOST OF

18 THEM ARE UNDER 200,000, MANY OF THEM ARE UNDER 50,000, OUGHT

19 NOT TO BE DIVIDED FOR POLITICAL PURPOSES. THEY OUGHT TO BE

20 KEPT IN A CONTIGUOUS MATTER SO THAT REPRESENTATIVES ARE COMING

21 FROM THOSE COMMUNITIES, REPRESENTATIVES WHO LIVE THERE AND

22 RESIDE THERE AND ARE NOT POLITICAL INDIVIDUALS BEING PLACED

23 THERE WHO DON'T ALWAYS LIVE IN THOSE AREAS. PEOPLE ARE COMING

24 FROM THEIR SCHOOL BOARDS, THEIR WATER BOARDS, THEIR KIWANIS,

25 THEIR SERVICE ORGANIZATIONS, ROTARIANS AND OTHER-- BOY SCOUT,



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1 GIRL SCOUT ORGANIZATIONS. AND ALL THIS PROPOSITION WOULD DO IS
2 ENSURE THAT NONPARTISANSHIP WOULD TAKE PLACE IN THE DRAWING OF
3 THOSE LINES AND THEY WOULD REFLECT COMMUNITIES OF INTEREST,
4 NOT THE POLITICAL BOSSES, BE IT IN SACRAMENTO OR IN
5 WASHINGTON, D.C. SO, HAVING FAIRNESS AND I SHOULD SAY IT IS
6 OVERWHELMINGLY SUPPORTED BY A CROSS-SECTION OF REPUBLICANS AND
7 DEMOCRATS, INCLUDING THE SACRAMENTO BEE, INCLUDING THE FRESNO
8 BEE, WHO MANY TIMES HAVE BEEN KNOWN TO NOT ALWAYS SUPPORT
9 THESE TYPES OF CAUSES BUT I THINK THERE'S OVER 10 TO 20
10 NEWSPAPERS HAVE NOW ENDORSED THIS ACROSS POLITICAL LINES,
11 PHILOSOPHICAL LINES, SO IT'S A MATTER OF FAIRNESS AND
12 REPRESENTATION. THE OTHER PROPOSITION THAT-- ON THE-- GIVEN
13 THE ISSUE OF REVENUES, YOU HAVE TWO CHOICES WHEN THERE IS A
14 SHORTFALL IN REVENUES AND THAT IS ON PROPOSITION 76. THAT IS
15 TO REDUCE SPENDING OR INCREASE TAXES. WE ALL KNOW THAT THE
16 INCREASE IN TAXES AND REGULATIONS CAUSED MANY OF OUR
17 BUSINESSES IN CALIFORNIA TO GO TO NEVADA, ARIZONA, WASHINGTON,
18 TEXAS AND OREGON AND OTHER STATES AND ALL THIS IS DOING IS
19 ALLOWING, WHEN WE HAVE A DOWNTURN IN THE ECONOMY, THAT THE
20 GOVERNOR HAS THE ABILITY TO MAKING REDUCTIONS, SIMILAR TO LIKE
21 A LINE ITEM VETO, AND ALLOWS THE LEGISLATURE NOT TO CREATE NEW
22 PROGRAMS THAT AREN'T FUNDED, HAVING RESPONSIBILITY THAT YOU
23 WILL HAVE ITEMS BEING SUPPORTED THAT HAVE REVENUES IN PLACE TO
24 PERTAIN-- OR TO RETAIN THAT OPERATION, THAT SERVICE. THAT'S
25 ALL IT DOES. AND, ON PROPOSITION 75, HAVING AN INDIVIDUAL GIVE



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1 A DECISION AS TO HOW THEIR FUNDS ARE SPENT IS FAIR DUE
2 PROCESS. ALLOWING AN INDIVIDUAL TO DETERMINE IF HIS OR HER
3 FUNDS ARE GOING TO BE SPENT FOR ITEMS OR CAUSES HE OR SHE
4 DOESN'T SUPPORT, IT'S ONLY FAIR THAT THEY HAVE A VOICE IN
5 MAKING THAT DETERMINATION. SO, ON THOSE THREE PROPOSITIONS, I
6 WOULD SUPPORT THEM AND OPPOSE THE PROPOSITION BEFORE US TODAY
7 TO OPPOSE THEM.

8

9 **SUP. KNABE:** MADAM CHAIR, COULD I JUST ADD...

10

11 **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE.

12

13 **SUP. KNABE:** I'VE BEEN REDUNDANT IN SOME OF THE OTHERS BUT AT
14 LEAST ON THE REDISTRICTING, ANOTHER PERFECT EXAMPLE HERE IN
15 LOS ANGELES COUNTY IS THE SECOND LARGEST CITY IN THIS COUNTY,
16 LONG BEACH, HAS THREE MEMBERS OF CONGRESS AND ABSOLUTELY JUST
17 CUT INTO PIECES AND IT MAKES IT VERY DIFFICULT FOR THEM WHEN
18 YOU HAVE, YOU KNOW, ONE OF THE WORLD'S BUSIEST PORTS IN YOUR
19 ARENA, THE PORT'S ON THE REPUBLICAN SIDE AND THEN THE
20 DEMOCRATS-- I MEAN, IT JUST-- JUST A REAL LACK OF
21 REPRESENTATION THERE IN THE CITY OF LONG BEACH AND IT MAKES IT
22 VERY DIFFICULT. AND THE SAME APPLIES BOTH WITH THE STATE
23 ASSEMBLY AND STATE SENATE AS WELL, TOO. SO THE CONTIGUOUS
24 BOUNDARIES ARE IMPORTANT BUT I WOULD ASK FOR A ROLL CALL VOTE.

25



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1 **SUP. MOLINA, CHAIR:** SUPERVISOR BURKE.

2

3 **SUP. BURKE:** MADAM CHAIR, I'D JUST LIKE TO ADDRESS A COUPLE OF
4 ISSUES ON IT. I RAN IN A DISTRICT FOR CONGRESS THAT WAS SET BY
5 JUDGES. I'M NOT CERTAIN THAT IT WAS MUCH DIFFERENT THAN THE
6 DISTRICT THAT I RAN IN THAT HAD BEEN SET BY THE LEGISLATURE.
7 HOWEVER, I HAVE NO REAL PROBLEM WITH JUDGES, ASSUMING THAT
8 THEY ARE PEOPLE WHO HAVE THE ACCESS TO ALL OF THE INFORMATION
9 AND THEY'RE WILLING TO FOLLOW THE REQUIREMENTS OF THE FEDERAL
10 CONSTITUTION AS IT RELATES TO COMMUNITY OF INTERESTS AND
11 TAKING INTO CONSIDERATION ANY NUMBER OF OTHER THINGS WHICH ARE
12 POLITICAL BOUNDARIES. BUT, TO ME, THE THING THAT DOESN'T MAKE
13 SENSE IS THAT WE USUALLY DO REAPPORTIONMENT EVERY 10 YEARS
14 WHEN WE HAVE DATA. AND, WHEN WE GET THE CENSUS, WE TAKE THAT
15 CENSUS DATA AND WE HAVE A REAPPORTIONMENT. NOW, AS FAR AS I'M
16 CONCERNED, IT DOESN'T MAKE ANY DIFFERENCE WHO DOES THAT
17 REAPPORTIONMENT. I WOULD HOPE THAT WHOEVER IT IS IS GOING TO
18 FOLLOW CONSTITUTIONAL REQUIREMENTS. BUT IT DOESN'T MAKE SENSE
19 TO ME THAT, IN 2006, TO HAVE A SPECIAL REAPPORTIONMENT WHEN
20 YOU HAVE NO NEW CENSUS DATA FOR ONLY ONE PURPOSE AND THAT IS
21 TO ALLOW SOMEONE TO TRY TO CHANGE THE LEGISLATURE. AND WE ALL
22 UNDERSTAND THAT. AND WE KNOW THAT THIS IS A RUSH TO HAVE NEW
23 DISTRICTS DRAWN FOR THE 2006 ELECTION IN ORDER FOR POSSIBLY
24 SOMEONE TO BE ABLE TO GET MORE SEATS THAT THEY CAN HAVE AN
25 INPUT INTO. NOW, THAT'S NOT THE WAY DEMOCRACY WORKS. WE HAVE A



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1 SET OF RULES, WE GO THROUGH A CENSUS, WE GO THROUGH
2 REAPPORTIONMENT AND I WOULD CERTAINLY HAVE BEEN SUPPORTING
3 THIS IF IT HAD SAID, AS SOON AS WE HAVE NOW CENSUS DATA, THE
4 NEXT CENTENNIAL CENSUS WILL BE DONE BY JUDGES. I DON'T KNOW
5 WHY THAT WAS NOT DONE, UNLESS IT WAS FOR POLITICAL PURPOSES.
6 SO I URGE EVERYONE TO VOTE "NO" ON 77 AND I WILL BE SUPPORTING
7 THAT. NOW, AS IT RELATES TO 76, WE HAVE BEEN THROUGH THE WHOLE
8 ISSUE OF MANDATES AND WE HAVE LEGISLATION THAT PROTECTS US
9 FROM MANDATES. UNFORTUNATELY, IT DIDN'T DO US ANY GOOD
10 BECAUSE, TWO YEARS AGO, THE GOVERNOR TOOK THAT 42 MONEY AND
11 HELD ONTO IT AND SO WE DIDN'T GET OUR MANDATE MONEY AND SO WE
12 HAD TO WAIT FOR OUR MANDATE MONEY.

13

14 **SUP. KNABE:** I THINK THE LEGISLATURE KEPT IT.

15

16 **SUP. BURKE:** WELL, THE LEGISLATURE AND THE GOVERNOR, THEY TOOK
17 OUR MONEY BACK BECAUSE WE HAD MANDATED THAT, IF A-- THE
18 LEGISLATURE PASSES SOMETHING, THEY SHOULD PROVIDE THE MONEY
19 FOR IT. ALL OF THAT IS IN THE STATUTES, BUT YOU KNOW WHAT'S
20 GOING TO HAPPEN? ACCORDING TO 76, IF THERE IS A FINANCIAL
21 CRISIS, LIVING WITHIN YOUR MEANS MEANS YOU TAKE IT FROM THE
22 CITIES AND THE COUNTIES. THAT'S HOW YOU LIVE WITHIN YOUR
23 MEANS. YOU TAKE THE MANDATE MONEY, YOU TAKE THE TRANSPORTATION
24 MONEY, AND WE THOUGHT WE HAD SOLVED ALL OF THESE BY COMING
25 TOGETHER WITH THE LEGISLATURE AND THE GOVERNOR ON PROP 1-A BUT



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1 IT DIDN'T WORK OUT THAT WAY, SO, UNFORTUNATELY, I GUESS WE
2 HAVE TO GO THROUGH THIS AGAIN AND LET'S HOPE, AFTER THIS
3 ELECTION, WE'LL GET SOME ASSURANCES THAT COUNTIES CAN RELY ON
4 A CERTAIN AMOUNT OF REVENUE THAT IS GUARANTEED TO THEM. SO I'M
5 SAYING, YOU KNOW, THAT'S WHY I'M SECONDING YOUR MOTION,
6 SUPERVISOR MOLINA, AND I WON'T EVEN GET INTO THE WHOLE THING
7 IN TERMS OF THE UNION, YOU KNOW. AND I SAY THIS, THAT I WAS A
8 PERSON WHO WAS OPPOSED BY A UNION WHERE THEY PUT MILLIONS--
9 NOT MILLIONS, ABOUT A MILLION AND A HALF AGAINST ME BUT, AS
10 FAR AS I'M CONCERNED, I FEEL AS THOUGH THE UNION SHOULD HAVE A
11 CHANCE TO LOOK AT THOSE THINGS THAT ARE BEST FOR THEIR
12 WORKERS. IN MY OPINION, THAT WASN'T BEST FOR THEM BUT I'M NOT
13 THE ONE TO JUDGE THAT. THE UNION MEMBERS ARE THE ONES TO JUDGE
14 THAT AND THEY HAVE THE ABILITY, IF THE UNION EXECUTIVE BOARD
15 DOES NOT FOLLOW THEIR WILLS, TO REMOVE THEM AND ELECT SOMEONE
16 ELSE. SO, AS FAR AS I'M CONCERNED, YOU HAVE TO HAVE SOME KIND
17 OF CONSISTENCY. IN BUSINESS, WE KNOW WE ALL PUT OUR MONEY--
18 SOME OF US PUT OUR MONEY, SOME OF US DON'T, IN STOCK. WE DON'T
19 HAVE ANYTHING TO SAY. CAL PURRS DIDN'T HAVE ANYTHING TO SAY
20 WHEN THEY HAD BILLIONS OF OUR RETIREMENT FUNDS AS FAR AS
21 CORPORATIONS, HOW THEY SHOULD SPEND THE MONEY. WE'VE HAD A
22 VERY DISMAL RECORD IN BEING ABLE TO SAY HOW CORPORATIONS SPEND
23 OUR RETIREMENT MONEY ON POLITICAL CAMPAIGNS. SO, YOU KNOW,
24 WHAT'S GOOD FOR THE GOOSE IS GOOD FOR THE GANDER AS FAR AS I'M
25 CONCERNED. NO MATTER IF THEY GO AGAINST ME OR WHATEVER IT IS,



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1 I FEEL AS THOUGH THE UNION MEMBERS HAVE A RIGHT TO BE ABLE TO
2 TAKE A POSITION ON CANDIDATES.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU, MS. BURKE. ALL RIGHT.
5 SUPERVISOR KNABE HAS ASKED FOR A ROLL CALL VOTE. SO IF WE
6 COULD HAVE A ROLL CALL VOTE.

7

8 **CLERK VARONA-LUKENS:** AND JUST A CLARIFICATION, WE'RE VOTING ON
9 THE AMENDMENT, MADAM CHAIR?

10

11 **SUP. MOLINA, CHAIR:** WE ARE VOTING ON THE AMENDMENT, THAT'S
12 CORRECT.

13

14 **CLERK VARONA-LUKENS:** ALL RIGHT. SUPERVISOR BURKE?

15

16 **SUP. BURKE:** AYE ON THE AMENDMENT.

17

18 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

19

20 **SUP. YAROSLAVSKY:** (OFF-MIKE)

21

22 **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?

23

24 **SUP. KNABE:** NO.

25



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1 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

2

3 **SUP. ANTONOVICH:** NO.

4

5 **CLERK VARONA-LUKENS:** SUPERVISOR MOLINA?

6

7 **SUP. MOLINA, CHAIR:** AYE.

8

9 **CLERK VARONA-LUKENS:** THAT MOTION CARRIES, 3-TO-2.

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. AS AMENDED, THAT ITEM IS
12 APPROVED. ALL RIGHT. THE NEXT ITEM IS ITEM 111-A. WE HAVE
13 JIMMY VALENTINE, LEONARDO-- HMM-- BILCHES. I'M SORRY. I CAN'T
14 READ YOUR HANDWRITING. I APOLOGIZE. JOHN JACKSON AND NANCY
15 HERNANDEZ. ARE THEY HERE? PLEASE JOIN US RIGHT OVER HERE. SIR?
16 THANK YOU. MR. VALENTINE, YOU MAY START.

17

18 **JIMMY VALENTINE:** GOOD AFTERNOON, MADAM CHAIR, SUPERVISORS.
19 JIMMY VALENTINE. I'M ACTUALLY SPEAKING ON BEHALF OF THE 48TH
20 ASSEMBLY DISTRICT EMPOWERMENT CONGRESS THIS MORNING AND AS,
21 ACTUALLY, A FORMER ELEMENTARY SCHOOL TEACHER, UNDERSTANDING
22 THE INTERACTION WITH OUR YOUNG PEOPLE. I COMMEND SUPERVISOR
23 MOLINA AND THE BOARD FOR RESPONDING TO THE DEPARTMENT OF
24 JUSTICE FINDINGS REGARDING THE COUNTY PROBATION DEPARTMENT.
25 THERE ARE SOME SERIOUS PROBLEMS AFFECTING MINORS IN THE



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1 PROBATION SYSTEM, AS YOU KNOW, AND THOSE WHO WORK WITH THEM,
2 AND THESE DEMAND THE FULL ATTENTION OF THIS BOARD. THE BOARD
3 OF SUPERVISORS ALSO HAS AN OBLIGATION TO SUPPORT THOSE WHO
4 WORK WITH MINORS ON A DAILY BASIS. FOR YEARS, I'VE HEARD
5 STORIES ABOUT INADEQUATE AND UNSAFE STAFFING LEVELS IN THE
6 PROBATION DEPARTMENT. THE DEDICATION OF THE MEN AND WOMEN IN
7 THE PROBATION DEPARTMENT SHOULD BE RECOGNIZED INSTEAD OF
8 WILTING UNDER THE BURDENS AND CHALLENGES CAUSED BY THE
9 INADEQUATE STAFFING. THEY HAVE GONE ABOVE AND BEYOND WITH WHAT
10 THEY HAVE TO WORK WITH. THE DEPUTY PROBATION OFFICERS ARE AN
11 IMPORTANT PART OF THE COUNTY'S PUBLIC SAFETY SYSTEM. LIKE
12 OTHER PUBLIC SAFETY OFFICERS, THEY PUT THEIR SAFETY ON THE
13 LINE TO MAKE SURE OUR COMMUNITIES ARE, IN FACT, SAFER. THEY
14 WORK INTIMATELY WITH TROUBLED, AND UNDERSCORE TROUBLED, MINORS
15 CONVICTED OF VIOLENT CRIMES OR ACTIVE IN GANGS AND AFFLICTED
16 BY COUNTLESS BEHAVIORAL AND MENTAL PROBLEMS. YET THEY'VE
17 STRUGGLED FOR YEARS TO GET THE RECOGNITION FROM THE COUNTY IN
18 A FAIR CONTRACT. WITH YOUR LEAD, AND WE APPRECIATE THAT, THE
19 PEOPLE OF LOS ANGELES COUNTY NEED TO OFFER THESE OFFICERS AND
20 THEIR FAMILIES THE RESPECT AND PROTECTIONS OWED TO PUBLIC
21 SAFETY OFFICERS. PLEASE ADDRESS THE DEPARTMENT OF JUSTICE
22 RECOMMENDATIONS WITH HASTE. BUT DO SO AS A PART OF THE PLAN
23 THAT SUPPORTS THE PUBLIC SAFETY PERSONNEL ALREADY IN THE
24 PROBATION DEPARTMENT. THEY NEED YOUR SUPPORT AND, IN ORDER TO
25 DO THE JOB, THEY ALL DESERVE OF THEM. THANK YOU VERY MUCH.



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1

2 **SUP. MOLINA, CHAIR:** THANK YOU. LEONARDO, HELP ME WITH YOUR
3 LAST NAME.

4

5 **LEONARDO VILCHES:** LEONARDO VILCHES.

6

7 **SUP. MOLINA, CHAIR:** OKAY. THANK YOU.

8

9 **LEONARDO VILCHES:** MY NAME IS LEONARDO VILCHES AGAIN. I'M
10 CALLED FROM AN ORGANIZATION, ONONDO VICINOS, WHO WORKS IN
11 BOYLE HEIGHTS AND UNINCORPORATED EAST L.A. AND WE WORK WITH
12 NEIGHBORHOOD COMMITTEES THAT ARE VERY CONCERNED ABOUT THE
13 ISSUES OF VIOLENCE IN THE NEIGHBORHOOD. MOST OF THESE
14 COMMITTEES ARE PARENTS AND MOTHERS AND NEIGHBORS THAT COME
15 TOGETHER TO MONITOR THE NEIGHBORHOOD AND TRY TO INTERACT WITH
16 THE YOUTH IN THEIR AREAS. AS PART OF MY WORK FOR A LONG TIME,
17 FOR THE LAST 12, 15 YEARS, I'VE BEEN WORKING WITH THE YOUTH AT
18 RISK, BASICALLY DRIVING THEM AROUND, HELPING THEM FIND JOBS,
19 CONNECTING THEM WITH THE DIFFERENT NEEDS THAT THEY HAVE IN
20 SOCIAL SERVICES, AND I KNOW HOW DIFFICULT IT IS TO WORK WITH
21 THEM. AND, FOR THAT REASON, I AM PLEASED THAT SUPERVISOR
22 MOLINA HAS TAKEN A STAND, THE NEEDS FOR MINORS IN JUVENILE
23 HALLS. THE WORK OF THE PROBATION OFFICERS IS A VERY TOUGH JOB,
24 IT'S VERY STRESSFUL AND REQUIRES A LOT OF SUPPORT. BEING
25 SOMEONE WHO HAS DRIVEN AND WORKED WITH THESE YOUTHS, I KNOW



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1 HOW STRESSFUL IT CAN BE TO WORK IN A SYSTEM WHERE YOU DON'T
2 HAVE ALL THE NECESSARY SUPPORTS. THE DEMANDS ARE TREMENDOUS.
3 THEIR COMMITMENT AND THEIR ROLE AS BRIDGES WITH THE COMMUNITY
4 IS VERY, VERY IMPORTANT, SO WE WANT TO IMPLEMENT THE
5 REQUIREMENTS OF THE DEPARTMENT OF JUSTICE IN A WAY THAT
6 ADDRESSES THEIR NEEDS AND SUPPORTS THEM IN THE WORK THAT THEY
7 DO IN THEIR COMMUNITY. THEY'RE AN ESSENTIAL ELEMENT IN
8 BRINGING PEACE TO OUR NEIGHBORHOODS, INTEGRATING THE YOUTH
9 INTO OUR NEIGHBORHOODS, INTEGRATING THEM INTO OUR COMMUNITY,
10 SO WE ENCOURAGE YOU AND WE HOPE THAT YOU CAN IMPLEMENT THEM IN
11 A WAY THAT SUPPORTS THEM. THANK YOU VERY MUCH.

12

13 **SUP. MOLINA, CHAIR:** THANK YOU SIR. MS. HERNANDEZ?

14

15 **NANCY HERNANDEZ:** YES, GOOD AFTERNOON, EVERYONE. MY NAME IS
16 NANCY HERNANDEZ AND I AM WITH SAY "YES" TO CHILDREN AND
17 A.C.O.R.N. AND I AM JUST HERE TO LET YOU KNOW THAT OUR
18 PROBATION SYSTEM DOES PLAY A BIG ROLE IN OUR YOUTH. OUR YOUTH
19 IS OUR FUTURE. THEY'RE THE ONES GROWING UP AND THEY'RE THE
20 ONES THAT ARE GOING TO BE OUR LAWYERS, DOCTORS AND THEY'RE
21 JUST OUR FUTURE. THEY'RE GOING TO BECOME SOMEBODY BIG IN THIS
22 WORLD AND WITHOUT THE HELP OF OUR PROBATION OFFICERS GIVING
23 THEM A HELPING HAND, IT'S GOING TO BE HARD FOR SOME OF THEM
24 BECAUSE THEY NEED THAT HELPING HAND AND, WITHOUT THE SUPPORT
25 OF OUR PROBATION OFFICERS, SOMETIMES THEY CAN'T GO ON INTO



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1 THIS WORLD TO BECOME THE, YOU KNOW, ADULTS THAT THEY SHOULD
2 BECOME, SO THEY FALL INTO THE SYSTEM OF CRIME. AND, WITHOUT
3 OUR PROBATION OFFICERS, I DON'T THINK THEY WOULD BE ABLE TO
4 GET THAT HELPING HAND. SO I JUST URGE YOU ALL TO PLEASE
5 SUPPORT OUR PROBATION OFFICERS. I'M A SINGLE PARENT OF THREE
6 TEENAGERS. THANK GOD THEY ARE IN GOOD HANDS AND THEY HAVEN'T
7 FALLEN INTO THE SYSTEM YET BUT I KNOW THAT, IF THEY WOULD, I
8 KNOW THAT OUR PROBATION OFFICERS WOULD HELP THEM TO MAKE THAT
9 RIGHT DECISION IN LIFE AND WE JUST NEED OUR PROBATION
10 OFFICERS, AND I URGE YOU ALL TO PLEASE SUPPORT THEM. THANK
11 YOU.

12

13 **SUP. MOLINA, CHAIR:** THANK YOU. MR. JACKSON.

14

15 **JOHN JACKSON:** YES. MY NAME IS JOHN JACKSON. I'M THE FOUNDER
16 AND THE DIRECTOR OF THE "SAY YES TO CHILDREN NETWORK," WHICH
17 IS AN ORGANIZATION OF ORGANIZATIONS THAT CARE DEEPLY ABOUT
18 IMPROVING THE QUALITY OF LIFE FOR CHILDREN HERE IN THE STATE
19 OF CALIFORNIA AND WHEN YOU-- SOME OF THIS IS VERY ELEMENTARY.
20 WHEN YOU LOOK AT THE FACT THAT A PROBATION OFFICER MAY GO AND
21 VISIT A WARD'S HOME OR SOMEBODY'S HOME AND BE AT RISK OF
22 PERHAPS TAKING A BULLET BECAUSE THEY'RE GOING THERE BY
23 THEMSELVES BECAUSE THEY DON'T HAVE THE SUPPORT OF L.A.P.D. OR
24 THE SHERIFF OR THEY DON'T HAVE THE TIME TO BE ABLE TO GO THERE
25 WITH THAT BACKUP, THAT BACKUP DOESN'T HAPPEN TO BE THERE WITH



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1 THEM, ARE THEY'RE STILL AT RISK? ARE THEY STILL IN DANGER?

2 WE'D HAVE TO SAY YES-- WE HAVE TO SAY YES, THE POSSIBILITIES

3 ARE ENDLESS. YET THEY GO BEYOND THE CALL OF DUTY OVER AND OVER

4 AGAIN, AND AS WE ALL KNOW BECAUSE OF BUDGETARY REASONS, THE

5 CASELOADS FOR THESE FOLKS TO DO THE WORK THAT THEY ARE CHARGED

6 WITH DOING WINDS UP GOING UP AND SO A CHILD DOESN'T GET THE

7 ATTENTION THAT THEY REALLY REALISTICALLY DESERVE IN ORDER TO

8 BE ABLE TO BE GIVEN A CHANCE TO SUCCEED IN THIS SOCIETY TODAY.

9 THE CHALLENGES ARE FAR MORE-- WELL, I GUESS IT'S FAR MORE

10 CHALLENGING THAN THEY WERE WHEN I WAS A YOUTH. I ACTUALLY AM A

11 WARD OF THE PROBATION DEPARTMENT AND I JUST PUT MY MOTHER TO

12 REST A COUPLE WEEKS AGO BUT I WAS MOST OF HER WORRIES FOR A

13 WHILE BUT, AS SHE-- IN THE TWILIGHT OF HER YEARS, I WAS THE

14 LEAST OF HER WORRIES AND THE REASON FOR THAT IS BECAUSE THERE

15 WAS PEOPLE THAT CARED DEEPLY ABOUT CHILDREN, LIKE PROBATION

16 OFFICERS, THAT INTERVENED AND SAID THAT THERE'S ANOTHER WAY,

17 ANOTHER ROUTE THAT WE CAN TAKE. AND I WANTED TO COMMEND

18 SUPERVISOR BURKE AS WELL AS SUPERVISOR MOLINA FOR THIS MOTION.

19 I DON'T KNOW IF SUPERVISOR BURKE HAS SECONDED IT AS OF YET BUT

20 I WOULD, YOU KNOW, ENCOURAGE HER TO DO SO BUT WE APPRECIATE

21 THIS EFFORT. WE THINK THAT THIS IS A STEP IN THE RIGHT

22 DIRECTION BUT WE NEED TO GO FARTHER. WHEN WE LOOK AT THE FACT

23 THAT HERE'S FOLKS THAT ARE GOING KNOCKING ON THE DOOR, THEY

24 DON'T KNOW WHAT'S ON THE OTHER SIDE OF THAT DOOR, WHETHER

25 THEY'RE ARMED OR NOT. SOMETIMES THEY CAN BE BUSHWHACKED. THIS



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1 HAS BEEN HAPPENED BEFORE. AND PROBATION OFFICERS ARE CHARGED
2 WITH GOING TO PEOPLE'S HOUSES OVER AND OVER AND OVER AGAIN.
3 THEY ARE SAFETY OFFICERS AND WE NEED TO RESPECT THEM FOR THE
4 HARD WORK THAT THEY'RE DOING UNDER SOME OF THE MOST
5 CHALLENGING CIRCUMSTANCES THAT WE'VE BEEN FACED WITH. CHILDREN
6 ARE NOT THE NICE CUDDLY FOLKS THAT THEY ONCE WERE YEARS AND
7 YEARS AND YEARS AGO, YOU KNOW, IN THOSE IDEAL TIMES. THINGS
8 ARE FAR MORE CHALLENGING TODAY AND WE JUST NEED TO ACKNOWLEDGE
9 THAT REALITY NOW. THANK YOU.

10

11 **SUP. MOLINA, CHAIR:** THANK YOU, MR. JACKSON. WHAT THIS MOTION
12 DOES IS BASICALLY ASK THE C.A.O. AND THE DEPARTMENT TO GET
13 TOGETHER AND LOOK AT THE RECOMMENDATIONS THAT WERE MADE AND
14 BASICALLY DEVELOP A PLAN FOR US AS TO HOW TO IMPLEMENT SOME OF
15 THE RECOMMENDATIONS THAT REALLY START ADDRESSING THE ISSUES OF
16 STAFF RATIOS AND OTHER KINDS OF NEEDS, PARTICULARLY IN OUR
17 JUVENILE HALLS, SO IS THERE ANY OBJECTION?

18

19 **SUP. KNABE:** I'LL SECOND IT.

20

21 **SUP. MOLINA, CHAIR:** SECONDED. IF NOT, SO ORDERED ON THIS ITEM.
22 NEXT I'D LIKE TO CALL 111-C. IF WE COULD HAVE DR. GARTHWAITE
23 JOIN US. THIS IS THE CANCELLATION OF THE BEILENSONS, DR.
24 GARTHWAITE? 111, SIR.

25



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1 **DR. THOMAS GARTHWAITE:** WHEN WE FIRST CAME TO THE BOARD ON
2 AUGUST 5TH AND PROPOSED REDUCTIONS IN INPATIENT OBSTETRICS AND
3 OUTPATIENT OBSTETRICS AND INPATIENT PEDIATRICS, WE DID THAT
4 WITH THE BELIEF THAT IT HAD BEEN THOROUGHLY VETTED AND THAT
5 THERE WERE NO LEGAL IMPEDIMENTS. SOMEWHERE IN SEPTEMBER, AT
6 LEAST THAT'S WHAT I'VE BEEN TOLD, WE BECAME AWARE, AFTER THIS
7 WAS PUBLIC KNOWLEDGE, PROBABLY AROUND SEPTEMBER 14TH OR 15TH
8 IS WHEN I THINK I PERSONALLY BECAME AWARE, THAT THERE WAS
9 POTENTIALLY AN ISSUE WITH REGARDS TO OBSTETRICS AND WHETHER OR
10 NOT, IF WE COULD QUIT HAVING-- WE DISCONTINUE HAVING INPATIENT
11 OBSTETRICS, THAT WE WOULD LOSE OUR DISPROPORTIONATE SHARE OF
12 HOSPITAL, OUR DSH FUNDING BECAUSE OF THAT. COUNTY COUNSEL CAME
13 TO ME AND SAID THAT WE NEED TO CALL THE STATE TO GET A RULING
14 AND SO WE CALLED THE STATE AND SPOKE WITH AN OFFICIAL THERE
15 WHO SAID THAT HE WOULD BE ABLE TO GIVE US AN ANSWER IN A
16 COUPLE WEEKS OR LESS. I WOULD LIKE TO-- I WOULD TELL YOU,
17 THOUGH, THAT ONE OF THE REAL QUESTIONS WAS, WE ASKED VERY
18 SPECIFICALLY, IF WE HAVE OBSTETRICIANS ON DUTY, IF WE HAVE AT
19 LEAST TWO OBSTETRICIANS WHO ARE CREDENTIALLED AND HAVE
20 PRIVILEGES IN OUR HOSPITAL, WOULD THAT BE SUFFICIENT? HE DID
21 NOT TELL US THAT IT WOULD CERTAINLY BE SUFFICIENT BUT HE
22 THOUGHT THAT WOULD BE IMPORTANT. WE ALSO TOLD HIM THAT WE HAD
23 DONE EXTENSIVE SURVEYING OF HOSPITALS IN THE AREAS, THAT WE
24 HAD IN WRITING FROM THE C.E.O.S OF OTHER HOSPITALS IN THE AREA
25 THE AVAILABILITY OF OBSTETRICAL SERVICES AND BEDS THAT COULD



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1 ACCOMMODATE ALL THE PATIENTS WHO WERE CURRENTLY SEEN AT KING
2 DREW. AND WE HAD SURVEYED OBSTETRICIANS IN THE AREA AS WELL
3 FOR WHETHER THEY COULD TAKE MEDI-CAL PATIENTS AND WHETHER THEY
4 COULD TAKE HIGH-RISK MEDI-CAL PATIENTS FOR OBSTETRICAL
5 SERVICES AS WELL. AND THEY SAID-- WE ALSO TOLD HIM WE THOUGHT
6 IT WOULD BE RELATIVELY EASY TO SIGN CONTRACTS WITH THOSE
7 PROVIDERS OF CARE TO ASSURE THAT EVERY PATIENT WHO NEEDED
8 OBSTETRICAL SERVICES COULD GET OBSTETRICAL SERVICES. KEEPING
9 IN MIND THAT, WHEN THE STATUTE WAS WRITTEN, IT WAS REALLY
10 BECAUSE OF THE INABILITY OF FINDING OBSTETRICAL SERVICES THAT
11 IT WAS PUT IN PLACE. LAST THURSDAY, I RECEIVED AN EMAIL FROM
12 THE INDIVIDUAL WE HAD TALKED TO WHO SAID, "I CANNOT GIVE YOU
13 AN ANSWER IN ANY TIMELY FASHION," AT WHICH POINT I CALLED THE
14 SAME OFFICE AND SPOKE TO A INDIVIDUAL WHO IS FILLING IN FOR
15 THE HEAD OF MEDICAID FOR CALIFORNIA AND TOLD THEM I NEEDED AN
16 ANSWER ONE WAY OR THE OTHER TODAY. THIS WAS LAST FRIDAY. AND
17 BY ABOUT 11:30, WAS ABLE TO GET THEIR CALL-BACK IN WHICH THEY
18 TOLD ME THAT, IF WE DID NOT HAVE OBSTETRICAL SERVICES, NON-
19 EMERGENT OBSTETRICAL SERVICES INPATIENT, THAT WE WOULD BE
20 INELIGIBLE FOR DISPROPORTIONATE SHARE HOSPITAL FUNDING.
21 BECAUSE OF THAT, WE CONVENED A MEETING, THE C.A.O. AND COUNTY
22 COUNSEL AND OTHERS AND PUT FORWARD THE MEMO TO YOU TO ASK FOR
23 A RECONSIDERATION, A RESCINDING OF THE RECOMMENDATION TO CLOSE
24 OBSTETRICS. AND BECAUSE THE-- WE HAD PREVIOUSLY TAKEN THE
25 POSITION THAT, IF WE'RE DOING OBSTETRICS IN A HOSPITAL, WE



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1 WOULD MAINTAIN N.I.C.U. SERVICES, AT LEAST AT A BASIC LEVEL,
2 THEN THE CLOSURE OF INPATIENT PEDIATRICS SEEMED NOT ENOUGH
3 GAIN FOR THE CHALLENGE OF DOING THAT, SO WE ASKED TO WITHDRAW
4 ALL THE RECOMMENDATIONS. SO I THINK-- I FEEL BADLY THAT I
5 DIDN'T TELL YOU ON SEPTEMBER 15TH THAT THIS WAS A POSSIBLE
6 ISSUE. HOWEVER, AT THAT TIME, IT WAS OUR SENSE THAT OUR
7 INTERNAL LEGAL ANALYSIS WAS CERTAINLY SUGGESTED THAT WE COULD
8 OVERCOME IT AND CERTAINLY A CONVERSATION THAT WE HAD AT THE
9 STATE LEVEL AT THAT TIME CERTAINLY GAVE ME THE IMPRESSION, I
10 THINK DR. CHERNOF WAS ON THE CALL WITH ME, HAD THE SAME
11 IMPRESSION. OBVIOUSLY, WE WERE QUITE DISAPPOINTED TO LEARN THE
12 DIFFERENT INTERPRETATION AT THE STATE LEVEL. WHILE IT MIGHT BE
13 SOMETHING THAT ONE COULD FIGHT OR ONE COULD GET A DIFFERENT
14 RULING, I THINK, AT THIS TIME, GIVEN THAT THE STATE IS VERY
15 CLEAR IN THEIR POSITION, THAT WE NEED TO BACK OFF THE
16 RECOMMENDATIONS THE DEPARTMENT HAD MADE.

17

18 **SUP. ANTONOVICH:** FIRST OF ALL, LET ME JUST STATE THAT, YOU
19 KNOW, YOUR FAILURE TO DISCLOSE THIS INFORMATION REGARDING THE
20 BEILENSEN HEARINGS IS THE LATEST BLUNDER COMING FROM YOUR
21 DEPARTMENT. THIS 11TH HOUR MANEUVER HIGHLIGHTS THE LACK OF
22 FAITH I'VE HAD AND WHICH I'VE SPOKEN PUBLICLY AND PRIVATELY TO
23 YOU, RELATIVE TO CARRYING OUT THE RESPONSIBILITIES THAT YOU
24 WERE ELECTED BY THIS BOARD TO CARRY OUT AND WHY I WAS CRITICAL
25 ON VACATIONS YOU WERE TAKING INSTEAD OF BEING HERE, PUTTING



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1 YOUR NOSE TO THE GRINDSTONE, GETTING THIS IMPORTANT
2 ACCREDITATION ACCOMPLISHED AND OVERSEEING THAT NAVIGANT WAS
3 ABIDING BY THE \$15 MILLION CONTRACT THAT WE HAD WITH THEM,
4 WHOSE RESPONSIBILITY IN WHICH YOU INDICATED THOUGHT COULD BE
5 DONE, WOULD TURN AROUND THIS FACILITY TO BE ACCREDITED. BUT,
6 YOU KNOW, WE'VE HAD POLICY RECOMMENDATIONS THAT ARE MADE, THEN
7 CHANGED AND THEN ABANDONED. AND, TODAY, WE HAVE A NEW
8 RECOMMENDATION THAT CAME OUT ON FRIDAY RELATIVE TO DELAYING
9 THE BEILENSON HEARINGS. BUT THE BEILENSON HEARINGS IS NOT A
10 POLICY-MAKING DECISION TO BE MADE THE DAY OF THE HEARING. IT'S
11 A GATHERING OF INFORMATION IN WHICH THE PUBLIC HAS THE
12 OPPORTUNITY OF EXPRESSING THEIR VIEWS. A NEW WRINKLE THAT YOU
13 INDICATED IS THE LOSS OF \$29 MILLION FROM THE STATE OF
14 CALIFORNIA. HOWEVER, WE UNDERSTAND FROM COUNTY COUNSEL, THERE
15 ARE OTHER INTERPRETATIONS, THAT MAY NOT BE THE CASE. BUT, IF
16 IT WAS THE CASE, YOU'RE ALSO LOOKING AT THE FACT THAT C.M.S.,
17 IF THEY WITHHOLD THEIR CERTIFICATION, IS A LOSS OF \$200
18 MILLION TO THAT FACILITY AND THE FACT THAT THAT FACILITY NOW
19 CAN NO LONGER TAKE THIRD-PARTY INSURANCE PAYMENTS INDICATES A
20 FURTHER LOSS OF REVENUES. SO YOUR RECOMMENDATION IS BASICALLY
21 TO KEEP A SUBSTANDARD MEDICAL FACILITY OPERATING AT THE
22 EXPENSE OF PUBLIC HEALTH, AT THE EXPENSE OF A PATIENT'S
23 ABILITY TO RECEIVE COMPETENT CARE, FOR A \$29 MILLION
24 APPROPRIATION FROM THE STATE. AND PLACING MONEY OVER QUALITY
25 CARE IS, IN MY OPINION, BEING VERY, VERY SHORTSIGHTED. IF



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1 C.M.S. DOES NOT CERTIFY THE HOSPITAL AND WE HAVE TO, BECAUSE
2 OF THE \$200 MILLION ABSORPTION THAT WE WOULD HAVE TO ASSUME
3 AND THE BOARD DID NOT ASSUME THAT, WOULD WE NOT HAVE TO HAVE A
4 BEILENSEN HEARING?

5

6 **DR. THOMAS GARTHWAITE:** THE-- I'M SORRY. COULD YOU JUST REPEAT
7 THAT LAST QUESTION?

8

9 **SUP. ANTONOVICH:** IF THE C.M.S. DOES NOT CERTIFY THE HOSPITAL
10 AND WE LOSE THE MEDI-CAL MEDICAID FUNDING, WHICH IS
11 APPROXIMATELY \$200 MILLION OR MORE, WOULD THE BOARD HAVE TO
12 HOLD A BEILENSEN HEARING WHEN WE THEN CLOSED THAT FACILITY OR
13 DID...

14

15 **DR. THOMAS GARTHWAITE:** YES. IF YOU WERE TO DECREASE SERVICES
16 IN ANY WAY, YOU WOULD HAVE TO...

17

18 **SUP. ANTONOVICH:** WE HAVE TO HAVE A BEILENSEN HEARING, RIGHT?

19

20 **DR. THOMAS GARTHWAITE:** YES.

21

22 **SUP. ANTONOVICH:** WHEN YOU TALKED TO THE C.M.S. DIRECTOR THIS
23 PAST WEEK, DID HE NOT SAY THAT THE FACILITY DID NOT MEET
24 STANDARDS AS OF YET?

25



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1 **DR. THOMAS GARTHWAITE:** YES. THE LAST TIME THAT THEY'VE
2 ACTUALLY BEEN IN THE HOSPITAL TO JUDGE THAT IS LAST JUNE AND,
3 AT THAT TIME, THEY FELT IT DID NOT MEET CONDITIONS OF
4 PARTICIPATION...

5

6 **SUP. ANTONOVICH:** AND YOUR CONVERSATIONS THIS PAST WEEK,
7 THOUGH?

8

9 **DR. THOMAS GARTHWAITE:** CORRECT. NO, AND-- RIGHT. BUT THAT'S
10 BASED ON THE LAST TIME THEY WERE IN THE HOSPITAL.

11

12 **SUP. ANTONOVICH:** RIGHT. THAT IT WOULD NOT MEET THOSE
13 STANDARDS. SO WE WOULD STILL HAVE TO HOLD BEILENSEN HEARINGS.
14 DOES IT NOT MAKE SENSE, BETTER SENSE TO HAVE THE COMMUNITY
15 INVOLVED TO GET THEIR INPUT SO THE BOARD HAS THIS INFORMATION
16 BEFORE US PRIOR TO MAKING ANY OF THE DECISIONS THAT WILL HAVE
17 TO BE MADE, THEN TO START THIS EXERCISE ALL OVER AGAIN TO HOLD
18 A HEARING ABOUT WHETHER TO HOLD A HEARING AND THEN VOTING TO
19 HOLD THE HEARING AND THEN LOOKING FOR A SITE TO HOLD THE
20 HEARING AGAIN IN AND THEN COMING BACK TO MAKE A DECISION?

21

22 **DR. THOMAS GARTHWAITE:** WELL, I THINK THERE ARE A COUPLE
23 THINGS. ONE THING THAT'S DIFFERENT IS THAT, IF YOU WERE GOING
24 TO HOLD A BEILENSEN HEARING TO CLOSE THE ENTIRE FACILITY,
25 THAT'S QUITE A DIFFERENT BEILENSEN HEARING THAN THE ONE WE HAD



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1 CONTEMPLATED JUST TO CLOSE INPATIENT PEDIATRICS AND
2 OBSTETRICAL SERVICES. SO THEY'RE REALLY FOCUSED ON TWO THINGS.
3 ONE IS A-- WAS AN ATTEMPT-- THE PROPOSAL WAS TO-- TO DOWNSIDE
4 AND TO-- OR TO AT LEAST TO FOCUS THE HOSPITAL ON THE MOST
5 NEEDED SERVICES FOR WHICH THERE ARE NO ALTERNATIVES, TO TRY TO
6 INCREASE THE CHANCE OF PASSING C.M.S. IF WE FAILED TO PASS
7 C.M.S., THEN, WITHOUT THE \$200 MILLION, THEN AN ADDITIONAL
8 BEILENSON WOULD BE NECESSARY IN ORDER TO EITHER CLOSE THE
9 HOSPITAL OR TO TURN IT OVER TO A CONTRACTOR.

10

11 **SUP. ANTONOVICH:** BUT THE BEILENSON HEARINGS THAT ARE-- THAT
12 HAVE BEEN APPROVED FOR NEXT WEEK, OCTOBER 18TH, ENCOMPASSES
13 MORE THAN OBSTETRICS, DOES IT NOT?

14

15 **DR. THOMAS GARTHWAITE:** WELL, JUST-- WELL, IT FOCUSES ON
16 OBSTETRICS AND INPATIENT PEDIATRICS.

17

18 **SUP. ANTONOVICH:** AND SERVICES. RIGHT.

19

20 **DR. THOMAS GARTHWAITE:** WHICH ALSO INCLUDES THE N.I.C.U. AND
21 P.I.C.U.

22

23 **SUP. ANTONOVICH:** RIGHT. SO THERE ARE OTHER ITEMS THAT ARE TO
24 BE CONSIDERED. THAT INFORMATION IS OF VALUE TO THIS BOARD IF A
25 POLICY AND WHEN A POLICY DECISION IS MADE IN THE FUTURE.



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1

2 **DR. THOMAS GARTHWAITE:** WELL, IT CERTAINLY-- I WOULDN'T WANT TO
3 SAY THAT IT ISN'T OF IMPORTANCE. I WOULD SAY, THOUGH, THAT YOU
4 WOULD STILL BE REQUIRED, I BELIEVE, IF WE WERE TO CLOSE THE
5 ENTIRE HOSPITAL OR TO TURN IT OVER, THAT YOU WOULD BE REQUIRED
6 TO HOLD ANOTHER BEILENSON HEARING BECAUSE OF MEDICINE,
7 SURGERY, PSYCHIATRY, MAYBE PARTS OF OUTPATIENT AND OTHER
8 THINGS THAT WOULD ALSO NEED TO HAVE A BEILENSON HEARING.

9

10 **SUP. ANTONOVICH:** IF WE OUTSOURCE THE FACILITY TO ANOTHER
11 FACILITY, DOES THAT REQUIRE A BEILENSON?

12

13 **DR. THOMAS GARTHWAITE:** YES.

14

15 **SUP. ANTONOVICH:** THAT DOES. IF THE-- C.M.S. WAS GOING TO MAKE
16 THEIR DECISION, YOU HAD INDICATED, IN DECEMBER...

17

18 **DR. THOMAS GARTHWAITE:** WELL, THEY HAVE NOT INDICATED WHEN THEY
19 WOULD COME BACK BUT...

20

21 **SUP. ANTONOVICH:** BUT YOU ARE LOOKING AT DECEMBER?

22

23 **DR. THOMAS GARTHWAITE:** YES. AS I SAID YESTERDAY, SOMEWHERE IN
24 60 TO 90 DAYS.

25



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1 **SUP. ANTONOVICH:** RIGHT. SO THEN AFTER THEY-- LET'S SAY IT'S
2 DECEMBER, THEN FOR THEM TO GIVE YOU THE NOTIFICATION OF WHAT
3 THEIR GRADING SYSTEM-- RESULT OF THEIR GRADE WOULD BE ABOUT 30
4 DAYS AFTER OR IS IT ABOUT A WEEK AFTER OR WHAT TYPE OF TIME
5 FRAME ARE WE LOOKING AT?

6

7 **DR. THOMAS GARTHWAITE:** I THINK IT WOULD DEPEND ON WHAT THEY
8 SAW. IF THEY SAW THINGS THAT MET THE CONDITION-- WHAT THEY
9 WOULD CALL IMMEDIATE JEOPARDY, WE USUALLY HEAR ABOUT THOSE AT
10 THE EXIT INTERVIEW AND WITHIN A VERY SHORT PERIOD OF TIME.

11

12 **SUP. ANTONOVICH:** SO WITHIN WEEKS?

13

14 **DR. THOMAS GARTHWAITE:** YES. YOU'D HEAR QUICKLY FOR THAT.

15

16 **SUP. ANTONOVICH:** ARE YOU PLACING, AGAIN, THE 29-MILLION-DOLLAR
17 D.S.H. FUNDING-- ARE YOU PLACING MONEY AHEAD OF QUALITY CARE?

18

19 **DR. THOMAS GARTHWAITE:** NO, I DON'T LOOK AT IT THAT WAY,
20 SUPERVISOR. I THINK THAT, WHEN THIS BOARD ASKED ME IN THE
21 SPRING, EARLY SUMMER TO COME BACK WITH ALTERNATIVES, WE WORKED
22 HARD TO ASK, IS THERE ANYTHING ELSE THAT WE CAN DO TO TRY TO
23 MAXIMIZE THE CHANCE THAT KING DREW MEDICAL CENTER WOULD PASS
24 THE C.M.S. INSPECTION? WE CLEARLY-- WE THOUGHT LONG AND HARD
25 AND WE FELT THAT THE ONLY SERVICES THAT WE COULD FIND AS



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1 ALTERNATIVES WERE THOSE IN THE ONES WE SUGGESTED FOR CLOSURE.
2 AT THIS POINT IN TIME, YOU KNOW, BY THE TIME I THINK THAT WE
3 WOULD BE ABLE TO GET THE SERVICES CLOSED, IF THERE'S ANY DELAY
4 WHATSOEVER, IT'S BECAUSE OF THESE FINANCIAL IMPLICATIONS, THEN
5 WE WOULD HAVE A GREAT DEAL OF DIFFICULTY REAPING ANY BENEFIT
6 FROM THE CLOSURE OF THIS, IN TERMS OF THE C.M.S. I THINK THE
7 LONG-TERM ONE LOOKS AT THE NUMBERS, ONE SEES THAT OBSTETRICS
8 IS GOING AWAY ON ITS OWN, 622 VERSUS LAST YEAR, 500 AND SOME
9 THIS YEAR. CLEARLY, SOMEWHERE AROUND 30 MILLION AND UP IN
10 ONGOING RECURRING DOLLARS IS A SIGNIFICANT IMPACT ON THE
11 COUNTY'S BUDGET AND ULTIMATELY ON THE TOTAL AMOUNT OF CARE WE
12 CAN DELIVER TO PEOPLE WHO NEED IT.

13

14 **SUP. ANTONOVICH:** IS THE D.S.H. FUNDING TIED TO THE N.I.C.U.
15 SERVICES?

16

17 **DR. THOMAS GARTHWAITE:** NO.

18

19 **SUP. ANTONOVICH:** YOU RECOMMENDED CLOSING THE N.I.C.U. AND THEN
20 YOU CHANGED YOUR POSITION TO DOWNGRADE IT TO A LOWER LEVEL
21 AND, PRIOR TO THE DISCLOSURE OF THE LOSS OF FUNDING, YOU'RE
22 NOW RECOMMENDING CLOSING IT AGAIN. SO WHY ARE YOU BACKING AWAY
23 FROM YOUR RECOMMENDATION?

24



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1 **DR. THOMAS GARTHWAITE:** WHAT WE HAD ORIGINALLY RECOMMENDED
2 DOWNGRADING THE N.I.C.U. IN BOTH OLIVE VIEW AND KING DREW
3 MEDICAL CENTER BECAUSE OF THE VOLUME OF BABIES BEING BORN. I
4 THINK THAT, TRUTHFULLY, THAT'S STILL A REASONABLE APPROACH.

5

6 **SUP. ANTONOVICH:** YOU WERE AWARE OF THE POSSIBILITY OF LOSING
7 STATE FUNDING OVER A MONTH AGO. WHY WAS THIS NOT DISCLOSED TO
8 THE BOARD-- BOARD OF SUPERVISORS PRIOR TO SETTING THE
9 BEILENSON HEARING DATE?

10

11 **DR. THOMAS GARTHWAITE:** WELL, WE SET-- WELL, I THINK THE
12 RECOMMENDATION-- I WAS NOT AWARE AT THE TIME WE MADE THE
13 RECOMMENDATIONS. I DID LEARN ABOUT IT ON-- ON EITHER SEPTEMBER
14 14TH OR SEPTEMBER 15TH AND, AS I STATED IN MY INTRODUCTORY
15 REMARKS, YOU KNOW, I REGRET THAT I DIDN'T BRING IT UP. I
16 REALLY DO BELIEVE, AFTER THE DISCUSSION THAT WE HAD BOTH
17 INTERNALLY AND THEN WITH THE STATE OFFICIAL WHO WE TALKED TO,
18 I HAD EVERY REASON TO BELIEVE THAT WE COULD WORK OUT A
19 MECHANISM. WE HAD DONE A SURVEY OF THE AVAILABILITY OF
20 OBSTETRICAL BEDS, WE'D DONE A SURVEY OF OBSTETRICIANS IN THE
21 AREA. WE CLEARLY SAW THAT WE WOULD HAVE OBSTETRICIANS ON STAFF
22 AND I THINK, IF YOU READ THE LAW, THAT SEEMS TO BE WHAT IS
23 IMPLIED. CLEARLY, THE STATE HAS TAKEN THE POSITION THAT THE
24 OBSTETRICIANS MUST BE ON STAFF AND HAVE PRIVILEGES BECAUSE YOU
25 HAVE A NON-EMERGENCY OBSTETRICAL SERVICE IN THE HOSPITAL. WE



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1 CLEARLY WOULD BE IN A POSITION TO PROVIDE EMERGENCY
2 OBSTETRICAL SERVICES AND TO BE ABLE TO PROVIDE ALL OBSTETRICAL
3 SERVICES UNDER CONTRACT.

4

5 **SUP. ANTONOVICH:** YOU DID HAVE DISCUSSIONS LAST WEEK WITH THE
6 C.M.S. DIRECTOR REGARDING KING DREW. WHAT WERE THE COMMENTS
7 REGARDING KING DREW AND THE CHANGES BEING MADE? WHAT WERE HIS
8 RESPONSE TO THOSE?

9

10 **DR. THOMAS GARTHWAITE:** WELL, I MEAN, THE QUESTIONS THAT I'VE
11 BEEN ASKING OF THE C.M.S. DIRECTOR AS IT RELATES TO THE TIME
12 THAT HE WOULD COME TO DO THE INSPECTION, IT'S BEEN VERY CLEAR
13 IN MY CONVERSATIONS WITH MR. FLICK THAT WE WERE NOT GOING TO
14 GET EXTENSION OF THE M.O.U., THAT THEY WOULD COME OUT AND DO A
15 FULL CONDITIONS OF PARTICIPATION SURVEY FOR PARTICIPATION IN
16 MEDICARE AND MEDICAID AND THAT THAT WOULD HAPPEN SHORTLY AFTER
17 THE ONE-YEAR ANNIVERSARY OF THE NAVIGANT CONTRACT AND THE
18 M.O.U. EXPIRED. AND SO HE HAS NOT BEEN ABLE TO TELL ME EXACTLY
19 WHEN THEY WILL COME, BUT IT'S IN THE RANGE OF 60 TO 90 DAYS.

20

21 **SUP. ANTONOVICH:** THEY DON'T GIVE YOU THE PRECISE DATE BECAUSE
22 THEY WANT TO SEE WHAT'S GOING ON WITH AN UNANNOUNCED VISIT,
23 DON'T THEY? ALTHOUGH I DON'T THINK IT MAKES ANY DIFFERENCE.

24



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1 **DR. THOMAS GARTHWAITE:** WELL, THEY'VE BEEN-- THEY'VE BEEN
2 STRESSED AT A NATIONAL AND, TO SOME DEGREE, LOCAL LEVEL BY
3 SOME OF THE ISSUES THEY'VE HAD TO RESPOND TO WITH KATRINA.
4 THEIR BIG ISSUES IS THE NUMBER OF MEDICAID AND MEDICARE
5 RECIPIENTS CAUGHT IN THE HURRICANE AND ISSUES ABOUT GETTING
6 THEIR HEALTH COVERAGE EXTENDED TO OTHER STATES BECAUSE
7 MEDICAID IS A STATE PROGRAM.

8

9 **SUP. ANTONOVICH:** WELL, THE PROBLEM IS, THE RATIONALE FOR
10 CANCELING THE HEARING IS SHORTSIGHTED. TO BACKPEDAL ON
11 RECOMMENDATIONS TO STABILIZE THE FACILITY AND PREPARE FOR
12 ACCREDITATION, WHICH WE WERE TOLD HAD TO BE IN DECEMBER AND
13 NOW YOU'RE LOOKING AT A MARCH DATE, IS, AGAIN, IS
14 IRRESPONSIBLE. WE NEED TO BE IN A POSITION OF MAKING TOUGH
15 DECISIONS IF TOUGH DECISIONS ARE REQUIRED IN A TIMELY TIME
16 FRAME, NOT IN A TIME FRAME THAT'S BASED UPON PROCRASTINATION
17 AND DELAY. WE'RE ONLY HURTING THE PATIENTS THAT WE ARE
18 SERVING. WE ARE ONLY HURTING THE HEALTHCARE DELIVERY SYSTEM IN
19 THIS COUNTY OF LOS ANGELES. AND TO SAY THAT-- TO KEEP \$29
20 MILLION IS MORE IMPORTANT THAN PROVIDING QUALITY HEALTHCARE IS
21 SHORTSIGHTED. AND TO STATE THAT, IF WE LOSE THE C.M.S.
22 LICENSING APPROVAL, WE LOSE OVER \$200 MILLION. IF WE LOSE THE
23 J.C.A.H.O. ACCREDITATION, THAT WE'VE LOST THIRD PARTY
24 INSURANCE PAYMENTS. AS OF TODAY, WE CAN'T TAKE THIRD PARTY
25 INSURANCE PAYMENTS. SO THE HOSPITAL IS ON A SLIPPERY SLOPE AND



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1 FURTHER DELAYS ONLY AGGRAVATE THAT ABILITY TO TURN THE
2 HOSPITAL AROUND. SO HAVING-- THE BEST APPROACH IS TO MOVE
3 FORWARD, HOLD THE HEARINGS, GATHER THIS INFORMATION, GET
4 ADDITIONAL INFORMATION THAT'S REQUIRED AND HAVE THE HOSPITAL
5 ON ITS FEET TO PASS AN ACCREDITATION. BUT, YOU KNOW, IN TWO
6 WEEKS-- A LITTLE MORE THAN TWO WEEKS, WE HAVE-- OUR CONTRACT
7 WITH NAVIGANT EXPIRES. WE PAID THEM \$15 MILLION TO COME IN, TO
8 TURN AROUND THAT PROJECT AND WE HAVE-- I KNOW WE'RE GOING TO
9 HAVE SOME QUESTIONS TO OUR AUDITOR-CONTROLLER ON THEIR BILLING
10 ERRORS THAT NAVIGANT HAS CREATED AND GET SOME ANSWERS TO THAT
11 BUT WE WON'T GET FINAL DEFINITIVE ANSWERS TO THAT FOR ANOTHER
12 WEEK OR SO FROM THE AUDITOR-CONTROLLER. SO WE'RE NOT IN A GOOD
13 POSITION TO TAKE RECOMMENDATIONS OF WHICH I BELIEVE HALF OF
14 THE RECOMMENDATIONS YOU NOW HAVE CONSIDERED NOT IMPORTANT,
15 DOWNSIZED OR IGNORED AND THEY'RE FOCUSING ON SOME OTHER
16 RECOMMENDATIONS TO TURN AROUND THAT HOSPITAL. SO THEY'VE
17 REALLY DONE A HALF-ASSED JOB AS WELL AS IN WHERE WE ARE TODAY.
18 AND THEN TO DENY A BEILENSEN HEARING TO GIVE US ADDITIONAL
19 INFORMATION SO THAT WE CAN HAVE SOME INFORMATION TO DEAL WITH
20 THIS ISSUE IS BEING SHORTSIGHTED AND WHY I BELIEVE WE HAVE TO
21 MOVE FORWARD AND HOLD HEARINGS. THANK YOU.

22
23 **SUP. MOLINA, CHAIR:** MR. KNABE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** JUST A TECHNICAL QUESTION. I MEAN, YOU KNOW, THE
2 PROCESS OF BEILENSEN HEARINGS IS SPECIFIC, RIGHT, TO EITHER
3 REDUCTION OF SERVICES OR CLOSURE? YOU JUST DON'T HOLD A
4 BEILENSEN HEARING TO HOLD THE BEILENSEN HEARING, IS THAT
5 CORRECT? I MEAN, I DON'T KNOW IF I'M ASKING COUNTY COUNSEL OR
6 THE DEPARTMENT BUT SOMEBODY NEEDS TO KNOW THAT ANSWER. I MEAN,
7 YOU DON'T JUST SAY, "WELL, YOU KNOW WHAT, LET'S TALK ABOUT
8 THINGS IN GENERAL AND HOLD A BEILENSEN HEARING." I DON'T THINK
9 THAT HAPPENS. IS THAT CORRECT?

10

11 **RAY FORTNER:** MADAM CHAIR AND MEMBERS OF THE BOARD, USUALLY
12 SPEAKING, THAT WOULD BE TRUE. IT'S ONLY WHEN THERE IS SOME
13 PROPOSED REDUCTION IN SERVICE OR CHANGE IN THE PROVIDER THAT
14 YOU WOULD THEN CONTEMPLATE SCHEDULING A BEILENSEN HEARING.

15

16 **SUP. KNABE:** WELL, IT'S REQUIRED. ONCE YOU CONTEMPLATE OR
17 RECOMMEND A CHANGE AND THE BOARD WANTS TO SEE FIT TO AT LEAST
18 LOOK AT THAT OR VENT THAT, THEN YOU WOULD SCHEDULE A HEARING.

19

20 **RAY FORTNER:** THAT IS CORRECT. THAT IS THE PURPOSE BEHIND...

21

22 **SUP. KNABE:** BUT YOU WOULDN'T SCHEDULE A HEARING JUST TO HAVE A
23 HEARING, YOU KNOW, ABOUT...

24

25 **RAY FORTNER:** THE STATUTORY PURPOSE WOULD BE WHEN YOU...



**The Meeting Transcript of
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1
2 **SUP. KNABE:** ...POTENTIAL C.M.S. OR POTENTIAL J.C.A.H.O. I
3 MEAN, THAT'S ALL ON THE HORIZON. WE DON'T KNOW THAT. I MEAN, I
4 GUESS, AND I WOULD DISAGREE WITH SUPERVISOR ANTONOVICH, I
5 MEAN, ONE OF THE CONCERNS THAT I HAD WAS, I CONTINUE TO ASK
6 QUESTIONS IN REGARDS TO WHAT THE NEXUS IS BETWEEN THE
7 RECOMMENDATION OF THE DEPARTMENT AND EITHER C.M.S. OR
8 J.C.A.H.O. AND HAVE YET TO HAVE THAT INFORMATION PROVIDED OR
9 EITHER ATTEMPT TO SHOW WHERE THERE'S NEXUS TO THE
10 ACCREDITATION PROCESS. THE BIGGER CONCERN THAT I HAVE IS WHAT
11 IS THE PROCESS ON VETTING THIS WHOLE THING? I MEAN, IF THE
12 DEPARTMENT MAKES A RECOMMENDATION, DOES THE COUNTY COUNSEL
13 JUST ARBITRARILY SAY, "YEAH, THAT'S OKAY"? I MEAN, I REMEMBER
14 ASKING THE QUESTION BECAUSE I HAD A CONVERSATION WITH AN
15 ALAMEDA COUNTY SUPERVISOR THAT INDICATED THAT THEIR COUNTY
16 TRIED TO DO SOMETHING SIMILAR TO THIS BUT RAN INTO REVENUE AND
17 FINANCIAL ISSUES AND I ASKED THAT QUESTION, I JUST MADE A NOTE
18 TO MYSELF AND THE IMMEDIATE ANSWER WAS, "NO, IT'S NOT AN
19 ISSUE, IT'S NOT A PROBLEM." BUT IS THERE A-- WHAT IS THE
20 VETTING PROCESS WHEN YOUR RECOMMENDATIONS AND COUNTY COUNSEL,
21 I MEAN, YOU HAVE A DEPARTMENT MAKING RECOMMENDATIONS THAT, YOU
22 KNOW, THERE WERE SIGNIFICANT FINANCIAL ISSUES. I MEAN, IT'S
23 NOT ONLY-- MIKE, IT'S NOT ONLY 25 OR \$30 MILLION, IT'S NOT
24 SHORTSIGHTED, THAT'S ON THE ADDITIONAL-- IT'S ON TOP OF THE
25 200 MILLION OVER WE'VE ALREADY SPENT ON M.L.K. BUT WHAT'S THE



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1 OTHER ISSUE THEN WITH COUNTY COUNSEL? I MEAN, HOW DO WE KNOW
2 THAT-- IS THERE A CHECKLIST OR HOW DO WE KNOW THAT IT'S
3 GETTING REVIEWED IN A WAY THAT WE DON'T GET PUT IN THESE
4 EMBARRASSING POSITIONS?

5

6 **DR. THOMAS GARTHWAITE:** BEFORE WE CAME TO THE BOARD ON OCTOBER-
7 - AUGUST 5TH, WE HAD A SERIES OF MEETINGS CONVENED WITH
8 COOPERATION OF THE DEPUTY C.A.O. AND WE HAD COUNTY COUNSEL AND
9 HUMAN RESOURCES AND A VARIETY OF OTHER INDIVIDUALS ALL THERE.
10 IT WAS VERY CLEAR WHERE WE WERE HEADED. I DIDN'T PERSONALLY
11 ASK, YOU KNOW, HOW CAREFULLY HAVE WE VETTED THIS LEGALLY. I
12 THINK I WAS RELYING ON THE FACT THAT COUNTY COUNSEL WAS THERE
13 AND I'LL LET RAY SPEAK FOR HIMSELF.

14

15 **SUP. KNABE:** BUT, I MEAN, THE POINT IS, IS THERE A PROCESS IN
16 PLACE, THEN, WHEN YOU MAKE THESE RECOMMENDATIONS? WE WENT
17 THROUGH THIS WITH RANCHO. I MEAN, THERE ARE SOME ISSUES THAT
18 WE DISCOVERED THAT-- SOME REVENUES POTENTIAL BEING LOST OR
19 WE'D BE RESPONSIBLE FOR IF WE DID SOME THINGS. BUT, I MEAN,
20 YOU MADE THE COMMENT EARLIER, TOM, THAT SOMEONE BROUGHT IT TO
21 YOUR ATTENTION AND, YOU KNOW, AS I THOUGHT ABOUT THIS OVER THE
22 WEEKEND, I MEAN, THE FACT IS NO ONE REALLY CHECKED, NO ONE
23 PICKED UP THE PHONE TO CALL ME... DID YOU CALL-- ANYBODY CALL
24 THE STATE? DID ANYBODY CALL THE FEDS? ANYBODY CALL C.M.S.?



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1 ANYBODY CALL ANYBODY? OR JUST WE SORT OF JUST KNEW OFF THE TOP
2 OF OUR HEAD THAT THAT WAS THE RIGHT THING TO DO?

3

4 **DR. THOMAS GARTHWAITE:** ALL I CAN TELL YOU IS THAT, ON ABOUT
5 SEPTEMBER 14TH, BECAUSE WE CALL IN SEPTEMBER 15TH AND I KNOW I
6 ASKED TO LET ME SEE THE STATUTE, LET ME UNDERSTAND WHAT IT IS
7 SO I CAN ASK THE RIGHT QUESTIONS OF THE INDIVIDUALS AT THE
8 STATE, THAT WE GOT ON THE PHONE AND TALKED TO OFFICIALS OF THE
9 STATE AND SAID THAT WE NEEDED A RULING ON THIS PARTICULAR
10 ISSUE. WE HAD A FAIRLY LONG AND DETAILED CONVERSATION ABOUT
11 WHAT WE WERE TRYING TO ACCOMPLISH, WHAT HE HAD DONE TO ASSURE
12 THAT PATIENTS WOULD BE WELL TAKEN CARE OF AND, I MEAN, CAME
13 AWAY WITH THAT-- I CAME OUT OF THAT CONVERSATION, AND I KNOW
14 BRUCE DID AS WELL, WITH THE IMPRESSION THAT THERE WOULD BE A
15 WAY TO WORK THROUGH IT.

16

17 **SUP. KNABE:** RAY?

18

19 **RAYMOND G. FORTNER, JR.:** MADAM CHAIR, MEMBERS OF THE BOARD,
20 THERE IS INDEED A PROCESS THAT IS ENGAGED IN WHEN ANYTHING
21 LIKE THIS COMES ALONG. AND, BACK IN JULY AND AUGUST WHEN THESE
22 PLANS WERE BEING DEVELOPED, WE WERE LOOKING AT THEM AND MY
23 STAFF AND I HAVE A FAIRLY SOPHISTICATED AMOUNT OF KNOWLEDGE ON
24 THE MEDICARE REGULATIONS AND THE STATE REQUIREMENTS AND, IN
25 FACT, I BELIEVE, BACK IN LATE JULY, THERE WAS THOUGHT GIVEN--



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1 THERE ARE SOME RESTRICTIONS ON OBSTETRICAL SERVICES THAT WE
2 NEEDED TO LOOK AT. WHEN WE SAW THE PLAN AS IT WAS THEN LATER
3 PROMULGATED, THAT ISSUE WAS SPECIFICALLY LOOKED AT, THE
4 STATUTE IS FAR FROM CLEAR AND THERE ARE NO STATE REGULATIONS
5 IMPLEMENTING OR INTERPRETING IT BUT WE FELT THAT THE STATUTE
6 WOULD ALLOW FOR US TO CARRY OUT THE PLAN HAVING TWO
7 OBSTETRICIANS AVAILABLE...

8

9 **SUP. KNABE:** I MEAN, IF THE STATUTES...

10

11 **RAY FORTNER:** ...AS OPPOSED TO ON STAFF.

12

13 **SUP. KNABE:** ...IF IT'S UNCLEAR. YOU SAY IT'S FAR FROM CLEAR,
14 THERE IS NOTHING THAT TRIGGERS A CONVERSATION THAT GOES LIKE
15 THIS: WELL, MAYBE WE SHOULD CALL THE STATE OR MAYBE WE SHOULD
16 CALL THE FEDS TO FIND OUT WHERE EVERYBODY ELSE IS AND THE ONLY
17 REASON I ASK THE QUESTION IS BECAUSE ANOTHER COUNTY IN THE
18 STATE OF CALIFORNIA HAD A PROBLEM WITH THE SAME ISSUE.

19

20 **RAYMOND G. FORTNER, JR.:** WELL, WE-- WE WERE NOT AWARE OF THAT
21 AT THE TIME.

22

23 **SUP. KNABE:** BUT DOESN'T THAT TRIGGER SOMETHING WHEN YOU SAY
24 IT'S NOT CLEAR?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **RAYMOND G. FORTNER, JR.:** AND IMMEDIATELY-- WELL, WHEN I SAY IT
2 WASN'T CLEAR, THE STATUTE DOESN'T CLEARLY SAY WHAT THE STATE
3 IS NOW PROPOSING THAT IT SAYS OR HOW THEY WOULD INTERPRET IT.
4 THE FEDERAL LAW, TO US, ON ITS FACE, WOULD SAY THAT THE PLAN
5 WAS PERFECTLY LAWFUL AND SO WE ADVISED THE DEPARTMENT OF
6 HEALTH SERVICES...

7

8 **SUP. KNABE:** BUT YOU ALSO SAID IT WAS UNCLEAR AND THAT ISSUE
9 WAS RAISED BACK IN AUGUST.

10

11 **RAYMOND G. FORTNER, JR.:** WELL, WHAT I MEANT TO SAY, IT IS
12 UNCLEAR THAT THE OBSTETRICIANS MUST BE ON STAFF FOR NON-
13 EMERGENCY SERVICES.

14

15 **SUP. ANTONOVICH:** WHY DIDN'T THE DEPARTMENT NOTIFY ALL FIVE
16 MEMBERS OF THE BOARD OF SUPERVISORS AT THAT TIME?

17

18 **RAYMOND G. FORTNER, JR.:** WELL, SUPERVISOR ANTONOVICH, I CAN'T
19 ANSWER THAT QUESTION. I CAN ONLY SAY THAT PERHAPS I SHOULD
20 HAVE DONE THAT SAME THING IN MID-SEPTEMBER WHEN THE ISSUE CAME
21 TO US AND WE LEARNED OF THE OPPOSING OPINION FROM ANOTHER
22 COUNTY AND IT WAS THEN THAT WE IMMEDIATELY WENT BACK AND
23 LOOKED AT THE STATUTE AND WORKED WITH HEALTH SERVICES AND
24 SUGGESTED THAT WE IMMEDIATELY CONTACT THE STATE AT THAT POINT.

25



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1 **SUP. KNABE:** BUT HOW DO YOU THINK I FELT ON THURSDAY AFTERNOON?
2 I HAVE A PANEL OF HEALTH EXPERTS, YOU KNOW, AS YOU TRY TO WORK
3 THROUGH ALL THE ISSUES BEING PRESENTED BY THE DEPARTMENT OF
4 DIFFERENT DISCIPLINES, OF DIFFERENT OUTLOOKS. I'VE GOT MR.
5 CHERNOF IN MY OFFICE AND NOT A DAMN WORD SAID ABOUT THIS. THIS
6 DECISION HAPPENS ON FRIDAY, FIND OUT ABOUT IT ON FRIDAY. AND,
7 OBVIOUSLY, YOU KNOW-- SO, YOU KNOW, I AM NOT A HAPPY CAMPER.

8

9 **RAYMOND G. FORTNER, JR.:** I FULLY UNDERSTAND THAT, SUPERVISOR.

10

11 **SUP. KNABE:** I MEAN, WE DIDN'T HAVE ANY PROBLEM BEING
12 DISTINCTIVE ON OUR OPINIONS ON THE CROSS.

13

14 **RAYMOND G. FORTNER, JR.:** EVEN THAT OPINION WAS WHAT I FELT A
15 FEDERAL COURT WOULD MOST LIKELY HOLD, SUPERVISOR.

16

17 **SUP. KNABE:** I'M JUST SAYING, YOU KNOW, IF IT'S BEEN RAISED AND
18 THERE WAS CONVERSATION, THIS BOARD SHOULD HAVE KNOWN ABOUT
19 THAT. I MEAN, WE DON'T JUST SIT UP HERE AND THINK THAT WE WANT
20 DO BEILENSEN HEARINGS TO PUT PEOPLE THROUGH THAT KIND OF PAIN
21 AND EFFORT. I MEAN, THOSE ARE DIFFICULT DECISIONS. WE RELY ON
22 YOU, WE RELY ON THE DEPARTMENT AND WE GET IN THAT POSITION AND
23 YOU TRY TO DO THE RIGHT THING AND WE'VE BEEN GETTING THE WRONG
24 INFORMATION TO DO THE WRONG THING.

25



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1 **RAYMOND G. FORTNER, JR.:** THAT WAS TRUE AND IT SHOULD HAVE BEEN
2 HINDSIGHT THAT TELLS ME WE SHOULD HAVE ELEVATED THE NOTICE.

3

4 **SUP. MOLINA, CHAIR:** ANYONE ELSE?

5

6 **SUP. ANTONOVICH:** QUESTION: ON THE AUGUST 5TH MEMO, DR.
7 GARTHWAITE, IT SAYS, "RECOMMENDATIONS FOR IMPLEMENTATION OF
8 MODEL 3: (1) SCHEDULE THE BEILENSON HEARINGS TO REVISE THE
9 CLINICAL FOOTPRINT FOR K.D.M.C. THROUGH CLOSURE INPATIENT
10 PEDIATRICS INCLUDING NEONATAL AND PEDIATRIC INTENSIVE CARE
11 UNITS; CLOSURE OF INPATIENT OUTPATIENT O.B. SURGERIES,
12 REDUCING AND RESTRUCTURING SURGICAL SPECIALTY ANESTHESIA
13 PROGRAMS CONSISTENT WITH A NON-TRAUMA DELIVERY SYSTEM MODEL.
14 CONTRACTING FOR APPROPRIATE PHYSICIAN SERVICES. (2) DIRECTING
15 THE DEPARTMENT TO MODIFY K.D.M.C. STAFFING AND BUDGET WITHOUT
16 ANY INCREASE IN NET COUNTY COSTS TO ADDRESS THE COMMUNITY
17 NEEDS BY EXPANDING CANCER SCREENING DETECTION AND TREATMENT
18 SERVICES, EXPANDING SERVICES FOR DIABETICS, HIGH CHOLESTEROL
19 AND HIGH BLOOD PRESSURE, EXPANDING OUTPATIENT GENERAL AND
20 SPECIALTY PEDIATRIC SERVICES; DIRECT THE DEPARTMENT TO
21 CONTINUE DISCUSSIONS WITH ALL INTERESTED PARTIES TO DEFINE THE
22 FINANCIAL OPERATIONAL AND CONTRACTUAL PARAMETERS FOR
23 CONTRACTING OUT HOSPITAL OPERATIONS AT K.D.M.C.; DIRECT THE
24 DEPARTMENT TO WORK WITH NAVIGANT TO DEVELOP A TRANSITION PLAN;
25 DIRECT THE DEPARTMENT'S C.A.O., DEPARTMENT OF HUMAN RESOURCES



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1 TO DEVELOP A REVISED STAFFING MODEL FOR THE ENTIRE K.D.M.C.
2 FACILITY SIMILAR TO COSTS AND STRUCTURE OF THE STAFFING MODELS
3 AT OLIVE VIEW, U.C.L.A., HARBOR, U.C.L.A. MEDICAL CENTERS.
4 SO...

5

6 **DR. THOMAS GARTHWAITE:** WE CONTINUED TO DO THOSE OTHER PIECES.
7 I THINK EVERYTHING YOU TALKED ABOUT, OTHER THAN THE CLOSURES
8 OF O.B., N.I.C.U., P.I.C.U., PEDS, WE CONTINUED TO DO. THOSE
9 ARE DONE WITHOUT DECREASING SERVICES. THEY'RE EITHER DONE
10 THROUGH EFFICIENCIES OR REPLACEMENT OF A CURRENT MECHANISM OF
11 DOING BUSINESS WITH OTHERS. SO WE CONTINUED TO WORK ON THOSE
12 ADDITIONAL PIECES AND DON'T REQUIRE A BEILENSEN BECAUSE
13 THEY'RE NOT TAKING AWAY SERVICES.

14

15 **SUP. ANTONOVICH:** BUT THERE ARE OTHER DECISIONS OR PROGRAMS
16 INCLUDED IN THE BEILENSEN HEARING THAT PRECLUDE THE PEDIATRIC
17 ISSUE, ARE THERE NOT?

18

19 **DR. THOMAS GARTHWAITE:** I MEAN, WE CAN EXPAND SERVICES WITHOUT
20 A BEILENSEN HEARING.

21

22 **SUP. ANTONOVICH:** NO, NO. WITHOUT THE EXPANSION. THERE ARE
23 STILL OTHER AREAS OF REDUCTIONS THAT ARE INCLUDED IN THAT
24 HEARING, EXCLUDING O.B.

25



**The Meeting Transcript of
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1 **DR. THOMAS GARTHWAITE:** BUT AS LONG AS WE-- ANY ADJUSTMENTS WE
2 TAKE IN STAFFING-- FOR INSTANCE, AS THE NUMBERS OF BIRTHS HAVE
3 GONE DOWN, IT IS CERTAINLY APPROPRIATE WHEN, FOR INSTANCE, AS
4 HAS HAPPENED IN THE LAST COUPLE OF WEEKS, AN OBSTETRICIAN
5 TAKES A JOB SOMEWHERE ELSE, THAT WE LOOK HARD AND NOT REPLACE
6 THAT INDIVIDUAL. WE WILL HAVE CHANGED THE STAFFING, WE'LL HAVE
7 DECREASED THE TOTAL NUMBER OF OBSTETRICIANS MORE COMMENSURATE
8 WITH THE NUMBER OF BIRTHS THAT WE'RE DOING BUT WE WON'T HAVE
9 HAD THE BEILENSON BECAUSE WE HAVE NOT CLOSED OFF ANYTHING. I
10 DON'T WE HAVE TO BEILENSON AND IF PEOPLE JUST DON'T SHOW UP.

11

12 **SUP. ANTONOVICH:** BUT DID REDUCING AND RESTRUCTURING OF
13 SURGICAL SPECIALTY AND ANESTHESIA PROGRAMS CONSISTENT WITH A
14 NON-TRAUMA DELIVERY MODEL AND CONTRACTING FOR APPROPRIATE
15 PHYSICIAN SERVICES ARE A PART OF THAT BEILENSON HEARING?

16

17 **DR. THOMAS GARTHWAITE:** AND THE TAKING AWAY OF TRAUMA HAS BEEN
18 BEILENSON. WE CONTINUE TO LOOK AT THE STAFFING ACROSS ALL OF
19 OUR-- ALL OF KING DREW MEDICAL CENTER TO BRING IT IN LINE WITH
20 THE CURRENT CLINICAL SERVICES.

21

22 **SUP. ANTONOVICH:** AND THE BEILENSON HEARING WOULD ALLOW US TO
23 GET ADDITIONAL INFORMATION SO THE BOARD, WHEN THEY MAKE THEIR
24 FINAL DECISIONS, WILL HAVE THAT INFORMATION AT HAND.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** I DON'T SEE THE NEXUS BETWEEN A
2 BEILENSEN AND THOSE PARTICULAR DECISIONS. IT WOULD ALLOW US...

3

4 **SUP. ANTONOVICH:** THEN WHY DID YOU PUT THEM IN YOUR
5 RECOMMENDATIONS ON AUGUST 5TH?

6

7 **DR. THOMAS GARTHWAITE:** WELL, THE BEILENSEN WAS SPECIFICALLY
8 FOR CLOSING OBSTETRICS AND INPATIENT PEDS.

9

10 **SUP. ANTONOVICH:** AND CLOSURE OF INPATIENT, OUTPATIENT OB
11 SERVICES AND REDUCE-- I'M JUST READING WHAT YOU PUT IN THOSE
12 FOUR POINTS. OBVIOUSLY, THEY WERE IMPORTANT ENOUGH TO HOLD A
13 HEARING, SO IT'S AUGUST 5TH, PAGE 14, THE DEPARTMENT
14 RECOMMENDS THAT YOUR BOARD, (1)-- THERE ARE 5 PARTS THERE.
15 AUGUST 5TH, PAGE 14.

16

17 **DR. THOMAS GARTHWAITE:** I CAN SEE WHERE THE WAY THAT'S WORDED
18 IS CONFUSING. WHEN I SAY TO SCHEDULE THE BEILENSEN HEARINGS
19 NECESSARY TO ALLOW US TO DO ALL THOSE THINGS, THE ONLY ONES
20 THAT REQUIRE BEILENSEN ARE THE PEDIATRICS AND O.B. SERVICES,
21 THE ONLY ONES WE'RE REDUCING SERVICES. BUT I CAN CERTAINLY
22 SAY, IF I HAD TO DO IT ALL OVER AGAIN, I WOULD TRY TO MAKE
23 THAT A LITTLE CLEARER BUT WHAT I MEANT WAS SCHEDULE THE
24 BEILENSEN HEARINGS NECESSARY TO ALLOW US TO DO THOSE THINGS



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1 AND THE BEILENSEN HEARINGS NECESSARY ARE THE ONES THAT DEAL
2 WITH CLOSURE.

3

4 **SUP. ANTONOVICH:** DOWNSIZING SPECIALTIES REQUIRE A BEILENSEN
5 HEARING? "YES" OR "NO", I GUESS IS THE QUESTION.

6

7 **DR. THOMAS GARTHWAITE:** IF FEWER SERVICES ARE AVAILABLE, IF WE
8 HAVE 5 SPECIALISTS AND WE CAN DELIVER THIS SAME VOLUME OF
9 SERVICES WITH THREE SPECIALISTS, THEN, TO GET RID OF THOSE TWO
10 SPECIALISTS, WE WOULD NOT REQUIRING BEILENSEN HEARINGS, AS
11 LONG AS WE'RE DELIVERING THE SAME QUANTITY OF CARE.

12

13 **SUP. ANTONOVICH:** AND YOUR RECOMMENDATION IS THAT WE DON'T NEED
14 FIVE SPECIALISTS BUT YOUR RECOMMENDATION ALSO, IN REQUESTING
15 BEILENSEN TO US, DO WE EVEN NEED ONE SPECIALIST?

16

17 **DR. THOMAS GARTHWAITE:** WELL, SPECIFICALLY IN OBSTETRICS AND
18 PEDIATRICS, OUR PROPOSAL HAD BEEN THAT WE WOULD-- WE WOULD NOT
19 BE IN THAT BUSINESS ANY LONGER AND THAT WE WOULD REFER THOSE
20 PATIENTS TO THOSE SPECIALISTS AT OTHER HOSPITALS. SO, YES, WE
21 WOULD NO LONGER, IN OUR HOSPITAL, OFFER THOSE SPECIFIC
22 SERVICES.

23



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1 **SUP. ANTONOVICH:** THE CONTRACTING OUT THAT'S PART OF THAT
2 REQUEST FOR BEILENSEN, IF THAT REDUCES SERVICES, DO YOU NEED
3 BEILENSEN FOR THAT?

4

5 **DR. THOMAS GARTHWAITE:** THE-- WELL, THE CONTRACTING OUT OF, FOR
6 INSTANCE, WHERE WE JUST SAID WE WOULD LOOK TO CONTRACT OUT
7 RADIOLOGY OR EMERGENCY MEDICINE, FOR AN EXAMPLE, WE WOULD NOT
8 NEED BEILENSEN FOR THAT BECAUSE THE SERVICES WOULD NOT BE
9 AFFECTED. WE CONTINUE TO HAVE AN EMERGENCY ROOM, WE CONTINUE
10 TO OFFER RADIOLOGY SERVICES. SE WE WOULD NOT NEED A BEILENSEN
11 FOR THAT. WE MIGHT-- YEAH, WE WOULD NOT.

12

13 **SUP. ANTONOVICH:** UNDER THE SATCHER REPORT, ARE YOU
14 RECOMMENDING DOWNSIZING SPECIALTY CARE?

15

16 **DR. THOMAS GARTHWAITE:** WELL, WE WERE RECOMMENDING ELIMINATION
17 OF INPATIENT PEDS AND OBSTETRICS FROM THE HOSPITAL. THAT IS,
18 DOWNSIZING THOSE SPECIFIC SPECIALTIES.

19

20 **SUP. ANTONOVICH:** AND THAT REQUIRES BEILENSEN?

21

22 **DR. THOMAS GARTHWAITE:** MAY REQUIRE BEILENSEN.

23

24 **SUP. ANTONOVICH:** AND THAT'S PART OF THE HEARING THAT WAS
25 SCHEDULED FOR OCTOBER 18TH, RIGHT?



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1

2 **DR. THOMAS GARTHWAITE:** CORRECT.

3

4 **SUP. ANTONOVICH:** AND THAT'S WHY IT'S IMPORTANT TO GO FORWARD
5 TO HAVE THAT INFORMATION BEFORE THIS SO THAT THE COMMUNITY CAN
6 HAVE THEIR INPUT AND WE CAN BE BENEFICIARIES OF THAT INPUT
7 BEFORE WE MAKE FINAL DECISIONS WHICH ARE DOWN THE ROAD. THOSE
8 ARE MY QUESTIONS.

9

10 **SUP. MOLINA, CHAIR:** DR. GARTHWAITE, IN THE BEILENSEN HEARINGS,
11 AS WELL AS THE CLOSURE OF O.B. AND THE N.I.C.U., WERE ISSUES
12 THAT STEMMED OUT OF THE REPORT THAT YOU PRESENTED TO US, IF I
13 REMEMBER CORRECTLY, AROUND AUGUST THE 15TH. THOSE HAVE TAKEN A
14 WHOLE CENTER STAGE, THE BEILENSONS HAVE TAKEN A WHOLE CENTER
15 STAGE AS COMPARED TO ALL OF THE OTHER ISSUES THAT WERE
16 RELEVANT AND SIGNIFICANT AT THAT TIME. I'M CONCERNED THAT ALL
17 WE HAVE DONE IS FOCUS ON THE BEILENSONS AND THE CLOSURE ITEMS.
18 THE ISSUE BEFORE US AT THAT TIME, IF I REMEMBER CORRECTLY, AND
19 PLEASE CORRECT ME IF I AM WRONG, IS THAT, BY THE 15TH OF
20 AUGUST, WE WERE AWAITING THE SOLUTION. THIS WAS SUPPOSED TO BE
21 THE PLAN TO SUCCESS, IF THERE IS SUCH A PLAN, AND WHAT YOU DID
22 IS YOU CAME TO US AND I KNOW I WAS ONE OF THE FIRST PEOPLE
23 THAT YOU BRIEFED AT LEAST ON THE BOARD AND YOU SPOKE ABOUT
24 WHAT YOU WERE PROPOSING. IT WAS HARD FOR ME TO GET BEYOND MANY
25 OF THE PROPOSALS AND HAVE A CLEAR UNDERSTANDING OF WHAT THE



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1 PROPOSALS WERE BECAUSE OF THE CLOSURE ISSUE. AND I REALLY
2 DIDN'T THINK THAT WAS SOMETHING THAT WE SHOULD BE DOING AT THE
3 TIME BUT I STILL DIDN'T HAVE ENOUGH INFORMATION TO SAY THAT I
4 WAS STILL BEING PRESENTED WITH A PATHWAY TO SUCCESS. NOW, I'D
5 LIKE TO GET BACK ON THAT ISSUE. WE HAVE A DUTY AND A
6 RESPONSIBILITY AND I KNOW THAT THOSE OUTER DATES ARE CHANGING
7 PRETTY REGULARLY FROM THE STANDPOINT OF WHEN C.M.S. IS COMING,
8 WHEN J.C.A.H.O. IS COMING, WHAT HAPPENED ON THE MOCK SURVEY
9 THAT WE DID, WHERE WE STAND ON A TRANSITION TEAM, SHOULD THIS
10 BOARD NOT RENEW THE NAVIGANT CONTRACT, WHICH IS PROBABLY
11 SOMETHING YOU'RE GOING TO ATTEMPT TO PROPOSE. I'M TRYING TO
12 UNDERSTAND, WHEN ARE YOU TAKING IT? I MEAN, LET'S TAKE THE
13 BEILENSONS OFF THE TABLE. WHERE ARE WE-- WHERE ARE WE GOING ON
14 THE REST OF IT, WHICH IS VERY SIMILAR TO THE ISSUES THAT
15 SUPERVISOR ANTONOVICH IS ASKING?

16

17 **DR. THOMAS GARTHWAITE:** WELL, LET ME FIRST SAY THAT, ALTHOUGH I
18 THINK THAT, FOR A FEW OF US, THE DISCUSSION ABOUT THE O.B. AND
19 PEDS HAS BEEN SOMEWHAT OF A DISTRACTION, I WOULD CERTAINLY
20 SAY, FOR SOME OF OUR FOLKS IN OUR PLANNING OFFICE AND FOR
21 BRUCE AND I, WHO HAVE DONE A FAIR AMOUNT OF THE PUBLIC
22 DIALOGUE AND TAKEN IN THE QUESTIONS IT HAS, I DON'T THINK IT
23 HAS BEEN A-- AND IT MAY BE A BIT FOR THE HOSPITAL ADVISORY
24 BOARD IN A FEW OF ITS MEETINGS AS WELL AND FOR MANY IN THE
25 COMMUNITY WHO HAVE BEEN CONCERNED ABOUT THAT, WHO HAVE RAISED



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1 THEIR ISSUES, IT HAS BEEN A DISTRACTION. BUT, FOR NAVIGANT,
2 AND FOR MANY OF OUR STAFF AND I THINK THE FOLKS AT-- FOR MOST
3 OF THE FOLKS AT THE MEDICAL CENTER, I WON'T SAY ALL BUT FOR
4 MOST OF THE FOLKS AT THE MEDICAL CENTER, THE CONCENTRATION HAS
5 BEEN ON FIXING THE HOSPITAL. I MEAN, CLEARLY, SINCE WE BROUGHT
6 IN NAVIGANT, SINCE I WOULD TELL YOU, SINCE TWO YEARS AGO,
7 PROBABLY, TODAY, GIVE OR TAKE, WHEN WE PUT THE FIRST SET OF
8 PEOPLE IN THERE THAT WAS NEW, FOLLOWING THAT CHRISTMAS WHEN WE
9 HAD ADDITIONAL THINGS AND WE SENT A WHOLE 'NOTHER TEAM,
10 FOLLOWING WHICH WE KEPT THOSE PEOPLE THERE, ADDED CAMDEN AND,
11 FOR WHAT-- FOR WHATEVER PEOPLE THINK OF THAT, THAT WAS
12 ADDITIONAL EFFORTS. THEN ULTIMATELY BUILT UP TO WHERE WE
13 BROUGHT IN NAVIGANT. SO IT'S BEEN AN ALMOST A TWO-YEAR HISTORY
14 OF REALLY FOCUSING ON FIXING THOSE PROBLEMS. WE HAVE, TO DATE,
15 OPENED 707 PERSONNEL CASES, WE'VE TAKEN 458 PERSONNEL ACTIONS.
16 THIS IS NOT A SMALL EFFORT AT ATTEMPTING TO FIX WHAT'S
17 FUNDAMENTALLY BROKEN AT THE HOSPITAL. AND I CAN TELL YOU, WE
18 HAVE-- I HAVE LISTS HERE OF THINGS THAT HAVE BEEN FIXED. WE
19 HAVE BETTER MEASUREMENTS OF THINGS THAT ARE GETTING BETTER. WE
20 HAVE SOME DRAMATIC TURNAROUNDS IN SOME PLACES AND WE'VE BEEN
21 LIMITED, FRANKLY, FROM THE PROBLEM THAT I'VE HAD-- TOLD YOU IN
22 THIS BOARD MEETING MANY TIMES IS THAT ONE OF THE GREAT
23 LIMITING FACTORS IS THE RECRUITMENT AND WE HAVE HAD TROUBLE
24 RECRUITING. LAST NIGHT, I SPOKE WITH ANTOINETTE SMITH EPPES,
25 WHO'S THE NEW C.E.O. STARTING NEXT MONDAY. SHE'S IN TOWN.



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1 HOPEFULLY WILL GET HER FURNITURE LATER THIS WEEK AND WE'LL
2 BEGIN A NEW CHAPTER IN THE HISTORY OF KING DREW MEDICAL CENTER
3 WITH SOMEONE WHO IS COMMITTED TO, YOU KNOW, PUTTING THEMSELF
4 AT RISK AND ON THE LINE IN A VERY TOUGH SITUATION TO MOVE
5 FORWARD. WE HAVE WORKED VERY HARD TO GIVE HER AT LEAST A
6 SELECTION OF CHIEF OPERATING OFFICER WHEN SHE COMES IN; AS
7 QUICKLY AS POSSIBLE, A CHIEF NURSING OFFICER. THAT'S SOMEWHAT
8 PROBLEMATIC FOR REASON I CAN GO INTO IF YOU CARE FOR THE
9 DETAIL BUT, YOU KNOW, WE'VE FIGURED OUT A WAY TO GET SOMEONE
10 THERE FOR AT LEAST SIX MONTHS WHO WE THINK IS VERY GOOD, WILL
11 BE HELPFUL DURING THE TRANSITION AND HOPEFULLY WE CAN TALK
12 THEM INTO STAYING, BUT I HAVE DOUBTS. BUT, YOU KNOW, WE HAVE
13 WORKED VERY HARD AT RECRUITING, AT MONITORING THE CONTRACT, AT
14 UNDERSTANDING WHAT'S WORKING AND WHAT ISN'T WITHIN THE
15 CONTRACT. I ASKED TWO OF OUR SEASONED HOSPITAL EXECUTIVES TO
16 OVERSEE THE CONTRACT AND SPEND MOST OF THEIR DAYS DOWN THERE
17 GIVING ME A BETTER ASSESSMENT. PAULA PACKWOOD, WHO IS MY CHIEF
18 OF STAFF BUT WHO USED TO RUN AN OPERATING ROOM IN A LARGE
19 HOSPITAL HERE AND WAS EXECUTIVE VICE PRESIDENT OVER OTHER
20 LARGE SYSTEMS AND ARMANDO LOPEZ, WHO WAS ALSO A C.E.O. WITHIN
21 OUR SYSTEM PREVIOUSLY, THEY'VE INTERVIEWED EVERY NAVIGANT
22 CONTRACTOR AND HAVE ASKED THEM NOT ONLY WHAT THEY'RE DOING,
23 BUT WHERE THEY ARE IN THE PROGRESS OF TRANSFERRING THAT
24 KNOWLEDGE TO A PERMANENT KING DREW EMPLOYEE, WHERE WE ARE WITH
25 RECRUITING THAT KING DREW EMPLOYEE. WE'VE GONE THROUGH THIS IN



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1 GREAT AND METICULOUS DETAIL. WE SEE PROGRESS. THE CHALLENGE
2 CERTAINLY IS, IT'S SLOWER THAN ANYONE HAD HOPED. BUT I THINK
3 WE ARE MAKING PROGRESS AND I WANT TO BE VERY CLEAR, I DO
4 BELIEVE WE ARE FOCUSING ON THOSE THINGS THAT WILL GET THINGS
5 FIXED. FOR INSTANCE, ONE OF THE CRITICISMS HAS BEEN THAT
6 THERE'S NOT ALWAYS A GOOD ASSESSMENT IN THE CHARTS, BOTH
7 C.M.S. AND J.C.A.H.O. CITED THAT. TODAY, THERE IS A TEAM THAT
8 LOOKS AT EVERY CHART ON, YOU KNOW, EVERY-- AND I DON'T KNOW IF
9 EVERY DAY BUT EVERY CHART GETS REVIEWED WHILE IT'S STILL OPEN,
10 WHILE THE PATIENT IS STILL IN THE HOSPITAL, AND DEFICIENCIES
11 ARE DETECTED, SO WE HAVE IMMEDIATE FEEDBACK TO MAKE SURE THAT
12 EVERYONE IS TRAINED IN PUTTING THE EXACT RIGHT THING IN AND
13 THAT EVERY CHART IS FULL AND HAS ALL THAT IN PLACE. IT TOOK
14 AWHILE TO GET THE STAFF, WHO WERE KNOWLEDGEABLE ENOUGH TO DO
15 THOSE REVIEWS, IN PLACE SO WE CAN HAVE WHAT'S CALLED
16 CONTEMPORANEOUS REVIEW OF THE MEDICAL RECORDS TO ASSURE THAT
17 WE MEET THE CRITERIA THAT THE INSPECTORS WILL BE LOOKING FOR.
18 SO THAT'S A PIECE OF PROGRESS. THAT PIECE SHOULD BE FIXED.
19 WE'VE RECRUITED A NEW CHIEF OF PHARMACY. THIS INDIVIDUAL, I
20 THINK-- WE THINK IS DOING A GREAT JOB, SO SOME OF THE ISSUES
21 OF COMMUNICATION BETWEEN NURSING AND PHARMACY WE THINK ARE
22 GETTING BETTER AND THAT ADDITIONAL, YOU KNOW, PROCESSES ARE
23 PUT INTO PLACE TO ASSURE THAT WE HAVE TIMELY ADMINISTRATION OF
24 MEDICATIONS, ALWAYS THE RIGHT MEDICINE, ALWAYS THE RIGHT
25 PERSON, ALWAYS THE RIGHT TIME. AND THAT, I THINK WE'VE SEEN



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1 THAT NUMBER OF MEDICATION ERRORS WENT UP INITIALLY WHEN WE
2 SAID WE ANT EVERY ONE REPORTED SO WE CAN FIX THE SYSTEM AND
3 NOW THEY'RE COMING DOWN NICELY BECAUSE WE FOUND THE FLAWS IN
4 THE SYSTEM, WE KEEP TIGHTENING THAT UP AND FIXING IT AND SO
5 IT'S LESS AND LESS LIKELY THAT MEDICATION ERRORS OCCUR. ALL
6 THOSE THINGS ARE GOING ON IN THE BACKGROUND. WE'VE, YOU KNOW,
7 ALL-- MANY OF US, BECAUSE IT'S AT MORE OF A POLITICAL LEVEL,
8 HAVE BEEN DISTRACTED BY THE DIALOGUE, YOU KNOW, SHOULD WE
9 DOWNSIZE FURTHER AND CLOSE O.B. AND PEDS? BUT WE'VE ALWAYS
10 FELT THAT WORKING HARD ON THOSE ISSUES IS A CRITICAL PIECE OF
11 HOW WE FIX THE MEDICAL CENTER.

12

13 **SUP. MOLINA, CHAIR:** DR. GARTHWAITE, I APPRECIATE THAT YOU'RE
14 SAYING THERE IS MUCH PROGRESS THAT WE HAVE MADE AND IT LOOKS
15 LIKE WE'RE GOING TO POTENTIALLY-- BUT, AGAIN, IF I COULD BRING
16 YOU BACK TO THE ISSUE OF AUGUST 16TH-- THAT-- OR 15TH, THAT
17 WAS THE TIME THAT WE WERE SUPPOSED TO HOPEFULLY GET A REPORT
18 THAT WOULD BE THIS PRESCRIPTION FOR SOME KIND OF REMEDY FOR
19 ALL THAT AILS M.L.K. MY CONCERN IS, AGAIN, THAT WE TOOK OFF
20 AND DID THE BEILENSONS AND THE CLOSURES TOOK THE SPOTLIGHT
21 AWAY FROM ALL THE THINGS THAT WE'RE DOING. I STILL-- AND I AM
22 AT THE MERCY OF THE INFORMATION I GET. ALL RIGHT? AND
23 SOMETIMES IT'S THROUGH THE DEPARTMENT BUT RARELY. MOST OF THE
24 TIME, IT'S FROM THE "LOS ANGELES TIMES," IT'S FROM OTHER
25 PEOPLE AND THAT JUST CREATES A REAL PROBLEM FOR US BECAUSE WE



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1 NEVER KNOW WHERE WE ARE AND I KNOW I'M SUPPOSED TO FOLLOW THE
2 LEAD OF THIS DEPARTMENT BUT LET ME TELL YOU THAT THERE'S NOT
3 ASSURANCES FOR ME THERE YET TO SAY THAT THAT'S WHAT WE NEED TO
4 DO. BUT LET ME GIVE YOU AN OPPORTUNITY, BECAUSE I REALLY WOULD
5 LOVE TO HAVE ALL THE BASIC BASELINE INFORMATION THAT I NEED.
6 THE ASSURANCES I NEED IS THAT I'M GOING TO SUCCEED AT MARTIN
7 LUTHER KING. THE ASSURANCES THAT I NEED IS THAT THERE IS A
8 PATHWAY TO SUCCESS IN ALL OF THE AREAS THAT C.M.S. OR
9 J.C.A.H.O. HAS CRITICIZED US FOR BECAUSE THEY ALL RELATE TO
10 PATIENT CARE. I NEED ASSURANCES AND INFORMATION, A TIME FRAME
11 THAT IS REALISTIC THAT I CAN TRUST WITH WHATEVER THE RESOURCES
12 AND-- AND I MEAN RESOURCES, I DON'T MEAN JUST MONEY BUT THE
13 RESOURCES OF WHO YOU'RE GOING TO NEED TO GET US THERE AND HOW
14 THAT'S GOING TO HAPPEN. THERE'S NO DOUBT THAT THERE'S NEW
15 PERSONNEL THAT IS COMING, WE SHOULD APPLAUD ALL OF THAT, BUT
16 WE DON'T KNOW THAT THAT NECESSARILY IS A COMPLETE ANSWER,
17 HOPEFULLY, IT WILL BE. SO I'M SAYING TO YOU, SINCE WE ARE IN A
18 POSITION TODAY AND WE'RE GOING TO TAKE AN ACTION, BECAUSE IT
19 WAS THE BOARD WHO CALLED THE BEILENSEN HEARINGS BASED ON YOUR
20 RECOMMENDATION, IT WILL BE THIS BOARD WHO WILL RESCIND THE
21 BEILENSENS BASED ON YOUR RECOMMENDATION, SO WE HAVE AN
22 OPPORTUNITY NEXT WEEK, WITH TIME, SINCE WE'RE NOT HOLDING THE
23 BEILENSEN HEARING, FOR YOU TO BRING US UP TO DATE ON MANY OF
24 THE THINGS THAT YOU JUST ENUMERATED AND TO PUT TOGETHER A TIME
25 FRAME TO LET US KNOW AT WHAT POINT ARE WE GOING TO BE



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1 SUCCEEDING. AND THAT IS WE KNOW YOU'VE MOVED OFF J.C.A.H.O. TO
2 MARCH. I DON'T KNOW WHEN C.M.S. WILL COME IN BUT YOU KNOW KEY
3 POINTS AS TO WHERE WE'RE SUCCEEDING AND NOT SORT OF
4 SUCCEEDING. IT'S SORT OF LIKE, YOU KNOW, IF YOU HAD MORE TIME,
5 YOU KNOW, EVERYBODY PROBABLY COULD SUCCEED, I MEAN, BUT IT'S
6 LIKE GOING TO SCHOOL. YOU ONLY GET, YOU KNOW, SO MUCH TIME IN
7 A SEMESTER AND YOU HAVE TO SUCCEED DURING THAT TIME. WE HAVE A
8 TIME FRAME SITUATION HERE. SO IS IT POSSIBLE THAT, FOR NEXT
9 WEEK, INSTEAD OF OUR BEILENSEN HEARINGS THAT WE'RE GOING TO
10 HAVE, THAT YOU COULD GIVE US THE LATEST UPDATE AS TO WHERE WE
11 ARE IN LIGHT OF THE PROGRESS THAT HAS BEEN MADE WITH REAL
12 TANGIBLE TIME FRAMES AS TO WHAT IT'S GOING TO TAKE TO GET US
13 TO GO? AND THAT IS THE GOAL IS QUALITY PATIENT CARE AT MARTIN
14 LUTHER KING. WE ALSO NEED A TIME FRAME AND A REASON AS TO WHY
15 NOT CERTAIN THINGS ARE GOING TO HAPPEN. WE UNDERSTAND THE
16 RECRUITMENT PROBLEM, THE ISSUE OF THE TRAVELING NURSES, BUT IT
17 JUST CAN'T BE A PROBLEM THAT WE KEEP LAYING ON THE TABLE. IT
18 HAS TO HAVE A PLAN OF ACTION AS TO HOW IT'S GOING TO GET TO A
19 SOLUTION. AND SO I'M ASKING THAT MAYBE, BECAUSE THAT'S WHAT
20 THE AUGUST 15TH MEMO WAS SUPPOSED TO BE ABOUT, IS A PATHWAY TO
21 THAT SOLUTION. NOW, IF YOU BELIEVE THERE IS NO SOLUTION, IF
22 YOU BELIEVE THAT, AND IF YOU DON'T BELIEVE THAT WE CAN MAKE
23 IT, THEN I ALSO NEED TO HEAR THAT FROM YOU. THIS WHOLE-- I
24 MEAN, WE'VE TRIED EVERY WHICH WAY TO CREATE A MECHANISM THAT
25 WILL BE EFFECTIVE FOR YOU TO PROVIDE LEADERSHIP AND DIRECTION



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1 BUT WE ARE AT THE MERCY OF WHATEVER INFORMATION YOU GIVE US.
2 AND SO WHAT I'D LIKE IS ONE DEFINITIVE REPORT THAT CLEARLY
3 TELLS ME IN ALL OF THE AREAS WHERE WE HAVE FAILED, ACCORDING
4 TO J.C.A.H.O. OR C.M.S., EXACTLY WHERE WE ARE, EXACTLY HOW
5 LONG IT WILL TAKE US TO BE WHERE WE'RE SUPPOSED TO BE AT THE
6 OPTIMUM TO GET THE SCORE AND TO PASS THE GRADE AND THE TIME
7 FRAME AND THE RESOURCES AND I DON'T JUST MEAN FINANCIAL, THE
8 PERSONNEL RESOURCES AND THE THINGS WE NEED TO DO TO GET THERE.
9 WE NEED TO HAVE A MEASUREMENT OF WHEN THAT SUCCESS WILL BE,
10 WHEN ARE WE GOING TO BE ABLE TO PROVIDE THOSE ASSURANCES, NOT
11 ONLY TO J.C.A.H.O. AND C.M.S., BUT CERTAINLY TO ALL OF THE
12 PATIENTS THAT ARE AT THE MERCY OF MARTIN LUTHER KING. SO COULD
13 YOU DO THAT FOR NEXT WEEK?

14

15 **DR. THOMAS GARTHWAITE:** I THINK WE'D BE HAPPY TO DO THAT, AND I
16 THINK SOME OF THAT I ACTUALLY HAVE PULLED-- YOU KNOW, BEEN
17 WORKING ON PULLING TOGETHER. I THINK THAT WHAT I WOULD NOT
18 WANT ANYONE TO LEAVE HERE WITH THE IMPRESSION THAT I THINK
19 THAT WE DON'T HAVE SERIOUS CONCERNS ABOUT BEING ABLE TO PASS
20 C.M.S. AND I WANT TO SAY THAT CAREFULLY BECAUSE, YEAH, IT IS,
21 I THINK, I THINK A MATTER OF TIMING. FROM C.M.S.'S POINT OF
22 VIEW, THEY'VE ALREADY DONE SOMETHING VERY UNUSUAL, THEY'VE
23 GIVEN US THE EXTRA YEAR, THE M.O.U., THEY'VE CONSIDERED US OUT
24 OF CONDITION, COMPLIANCE AND THEY'VE DONE THAT. THEY ARE UNDER
25 GREAT PRESSURE NOT TO EXTEND THAT, TO COME IN AND SEE WHERE



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1 WE'RE AT. OBVIOUSLY, EVERY DAY THAT PASSES, WE GET CLOSER TO
2 PASSING. I MEAN, IT IS VERY CLEAR IN MY MIND THAT WE CONTINUE
3 TO MAKE PROGRESS. MANY THINGS ARE GETTING IMPLEMENT THAT NEED
4 TO BE IMPLEMENTED. IT'S TIMING AND SO FORTH.

5

6 **SUP. MOLINA, CHAIR:** BUT I WANT YOU TO UNDERSTAND-- I
7 UNDERSTAND, DR. GARTHWAITE.

8

9 **DR. THOMAS GARTHWAITE:** AND SOME OF THOSE THINGS ARE OUT OF OUR
10 CONTROL BUT I DO...

11

12 **SUP. MOLINA, CHAIR:** BUT I THINK WE NEED SOME DEFINITIVE
13 INFORMATION. AS DON IS ASKING AS WELL AND I THINK SUPERVISOR
14 ANTONOVICH ARE SAYING SO FAR. WE NEED TO KNOW WHERE WE'RE AT,
15 WE NEED TO KNOW WHERE WE'RE GOING, WE NEED TO KNOW HOW LONG
16 IT'S GOING TO TAKE US TO GET THERE OR WHY NOT, WHAT ARE THE
17 OPTIONS, WHAT ARE WE GOING TO DO. I NEED THAT DIRECTION AND
18 THAT ASSISTANCE FROM YOU, WHICH IS WHAT THE 15TH WAS SUPPOSED
19 TO BE ABOUT. IT WAS SUPPOSED TO BE A PATHWAY TO SUCCESS. I
20 MEAN-- AND WHATEVER INFORMATION WAS AT THE TABLE, AND SO WE'LL
21 SCHEDULE THAT INSTEAD OF THE BEILENSONS TO HAVE A SPECIAL
22 REPORT FROM THE DEPARTMENT TO BRING US UP TO DATE AS TO ALL
23 THE THINGS YOU KNOW THAT WE PROBABLY DO NOT KNOW. THE OTHER
24 THING IS THAT I'D ALSO LIKE TO SCHEDULE AND YOU SAID THIS, I'D
25 LIKE TO KNOW ABOUT THE MOCK J.C.A.H.O. AND YOU SAID WE SHOULD



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1 DO THAT IN CLOSED SESSION, SO I WOULD LIKE TO SEE THAT
2 SCHEDULED FOR CLOSED SESSION NEXT WEEK AS WELL. I NEED TO
3 SERIOUSLY UNDERSTAND WHERE WE TRULY ARE. I CANNOT BE RELYING
4 ON WHAT THE "L.A. TIMES" TELLS ME TO RELY ON, ON REPORTS HERE
5 AND THERE THAT TALK, THAT USE BUZZWORDS THAT AREN'T CLEAR TO
6 ME. I NEED A DEFINITIVE OUTLINE OF WHAT ARE OUR FAILINGS, HOW
7 WE'RE IMPROVING AND WHEN WE WILL IMPROVE TO MEET THE STANDARD
8 OF PATIENT CARE. ALL RIGHT. MS. BURKE.

9

10 **SUP. BURKE:** ALONG THAT LINE, THERE ARE A COUPLE THINGS THAT I
11 REALLY WANTED TO ASK ABOUT. I UNDERSTOOD THAT WE WERE GOING TO
12 HAVE, TODAY, IN CLOSED SESSION, AN UPDATE ON THE J.C.A.H.O.
13 PROGRESS AND...

14

15 **SUP. MOLINA, CHAIR:** IT'S NOT SCHEDULED, THAT I KNOW OF.

16

17 **SUP. BURKE:** WELL, I THOUGHT INITIALLY, A COUPLE OF WEEKS AGO,
18 WE WERE TOLD THAT WE WOULD HAVE IT, THAT WE WERE GOING TO HAVE
19 INFORMATION ON THE MOCK J.C.A.H.O.

20

21 **C.A.O. JANSSEN:** MADAM CHAIR, SUPERVISOR, I KNOW WE HAD THAT
22 DISCUSSION BUT I THINK WE PROBABLY ASSUMED, SINCE WE ONLY HAD
23 AN AFTERNOON BOARD MEETING AND WE HAD ALL OF THESE ISSUES,
24 THERE WAS NO WAY WE COULD TAKE THAT ON.

25



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1 **SUP. BURKE:** OKAY. LET ME JUST SEE, I TOTALLY MISUNDERSTOOD...

2

3 **C.A.O. JANSSEN:** BUT I THINK THE NEXT WEEK WOULD BE A GOOD.

4

5 **SUP. BURKE:** ...BUT IS IT POSSIBLE, WHEN WE GET THIS UPDATE,
6 THAT IT CAN BE IN THAT SAME CONTEXT, IN A CLOSED SESSION WHERE
7 WE CAN FIND OUT ABOUT WHAT STAFF PEOPLE ARE MISSING AND WHAT
8 THE SITUATION WILL BE AND ALSO FINDINGS AS FAR AS THE MOCK
9 J.C.A.H.O.?

10

11 **RAYMOND G. FORTNER, JR.:** MADAM CHAIR AND SUPERVISOR, IN THE
12 CONTEXT OF THE J.C.A.H.O. DISCUSSION, IT'S A PEER REVIEW
13 DISCUSSION AND WE CAN HAVE THAT, TO THE EXTENT THAT WE CAN
14 WRAP THAT INTO THE DISCUSSION THERE, THAT IS APPROPRIATE IN
15 CLOSED SESSION.

16

17 **SUP. BURKE:** OKAY. NOW, PART OF THE OTHER ISSUE THAT I REALLY
18 AM TRYING TO UNDERSTAND, SINCE WE HAVE ONLY ABOUT THREE MORE
19 WEEKS, IS MY UNDERSTANDING, ON THE NAVIGANT CONTRACT, EXACTLY
20 WHAT THE TRANSITION IS, WHETHER OR NOT THE RECOMMENDATION IS
21 GOING TO BE THAT WE TRY TO EXTEND NAVIGANT, IN PART, OR
22 TOTALLY OR IF WE ARE PLANNING TO TAKE ON SOME OF THOSE PEOPLE
23 WHO ARE PART OF NAVIGANT AS PERSONNEL AND LONG-TERM PERSONNEL.
24 I WOULD LIKE TO GET THAT INFORMATION BEFORE THE LAST DAY OF
25 THEIR CONTRACT. WHEN WILL WE GET THAT INFORMATION?



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1

DR. THOMAS GARTHWAITE: OUR GOAL HAS BEEN TO HAVE A BOARD LETTER BY THE END OF THIS WEEK. WE ARE MEETING WITH COUNTY COUNSEL TOMORROW. I DON'T KNOW IF WE CAN MAKE IT OR NOT. WE HAVE SIGNIFICANT ADDITIONAL ISSUES WE'RE TALKING ABOUT. YOU KNOW, IN A GENERAL SENSE, WE DO BELIEVE THAT THERE ARE INDIVIDUALS THAT WE DO NEED FOR THE NEXT SIX MONTHS, SOME FEWER THAN SIX MONTHS, SOME PROBABLY UP TO SIX MONTHS. IT'S A DIFFERENT CADRE OF INDIVIDUALS, THERE'S SIGNIFICANT CHANGES COMPARED TO WHO WE HAVE TODAY, IT'S LESS THAN WE HAVE TODAY BUT WE-- WE'RE KIND OF GOING BACK AND FORTH AND WE NEED TO HAVE THIS DISCUSSION WITH COUNTY COUNSEL BEFORE WE ARE PREPARED TO BRING THAT FORWARD.

14

SUP. BURKE: AND, AGAIN, I THOUGHT THAT WE WERE GOING TO TALK ABOUT SOME OF THE J.C.A.H.O. THIS AFTERNOON AND, AS A RESULT, I WENT THROUGH THEIR AUGUST REPORT ON SOME OF THE ISSUES THAT WERE RAISED, AND I WAS CONCERNED ABOUT THOSE ISSUES WHERE THEY WENT OVER A PERIOD OF THREE OR FOUR MONTHS, THAT THEY LOOKED AT, NOT JUST THE VIEW OF WHEN THEY CAME IN AND LOOKING AT THE CHARTS AND LOOKING AT THE SITUATION AS OF THAT DATE, BUT THEY ALSO HAD CERTAIN ISSUES THAT THEY REVIEWED GOING BACK THREE OR FOUR MONTHS.

24



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1 **DR. THOMAS GARTHWAITE:** THAT'S ONE OF THE REASONS THAT WE
2 ANTICIPATE IT'S GOING TO TAKE US A LITTLE BIT LONGER TO HAVE
3 J.C.A.H.O.-- C.M.S. LOOKS AT THE DAY THAT THEY ARRIVE AND, IF
4 YOU PUT SOMETHING IN PLACE LAST WEEK OR YESTERDAY, AND YOU CAN
5 DEMONSTRATE IT'S WORKING TODAY, THAT'S OKAY WITH THEM. FOR
6 J.C.A.H.O., FOR MANY OF THEIR STANDARDS, THEY REQUIRE A TRACK
7 RECORD OVER TIME, SO THEY DO APPROACH IT SLIGHTLY DIFFERENTLY.
8 WE CONFIRMED THAT YESTERDAY WITH THE C.M.S. ADMINISTRATOR.

9

10 **SUP. BURKE:** WOULD IT BE BETTER FOR ME TO SEND A LETTER TO YOU
11 INDICATING THOSE ISSUES THAT I SAW IN THAT REPORT WHICH
12 REQUIRED A THREE OR FOUR-MONTH HISTORY? OR ARE YOU GOING TO
13 GIVE US THE INFORMATION NOW OR AT THE NEXT MEETING, OF THOSE
14 ISSUES THAT THEY RAISED THAT REQUIRED A THREE OR FOUR-MONTH
15 HISTORY, WHETHER THOSE HAVE BEEN CORRECTED OR WHETHER OR NOT
16 THEY WILL BE CORRECTED IN TIME NOW FOR THE THREE OR FOUR
17 MONTHS? YOU SEE, I WAS UNDER THE IMPRESSION IT WAS DECEMBER
18 AND, AS I WAS LOOKING AT THIS AND ALSO THAT WE'RE GOING TO
19 TALK ABOUT IT NOW, BUT SHOULD I SEND A LETTER TO YOU ASKING
20 ABOUT THOSE SPECIFIC THINGS?

21

22 **DR. THOMAS GARTHWAITE:** WE'D BE HAPPY TO LOOK AT THAT. CLEARLY,
23 WE HAVE A PLAN IN PLACE FOR EVERYTHING THAT WAS CITED PREVIOUS
24 J.C.A.H.O. AND FROM OUR MOCK J.C.A.H.O., SO THAT WE WOULD HAVE
25 IN PLACE SOME EFFORT OF GETTING THOSE ALL FIXED AS QUICKLY AS



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1 POSSIBLE SO WE CAN BEGIN TO LAY DOWN A FOUR-MONTH HISTORY OF
2 COMPLIANCE WITH ALL THE STANDARDS THAT JOINT COMMISSION WOULD
3 REQUIRE.

4

5 **SUP. BURKE:** SO THAT MEANS YOU'RE IN THE PROCESS OF DOING THAT
6 NOW?

7

8 **DR. THOMAS GARTHWAITE:** YEAH, BUT I'D BE HAPPY TO SEE IF THE
9 THINGS THAT YOU'RE CONCERNED ABOUT ARE ON OUR LIST. SO I
10 WOULD-- JUST AS A DOUBLE-CHECK, I WOULD NOT WANT US TO MISS
11 THE ONE THAT YOU SAW. ABSOLUTELY.

12

13 **SUP. BURKE:** LAST YEAR, I GOT THE IMPRESSION THAT J.C.A.H.O.
14 WAS CHANGING ITS POLICIES FOR 2006 WHERE THEY WOULD NOT HAVE
15 SPECIFIC DATES BUT THAT THEY WOULD HAVE UNANNOUNCED VISITS FOR
16 ALL FACILITIES STARTING IN 2006.

17

18 **DR. THOMAS GARTHWAITE:** THAT'S CORRECT, FOR ALL ACCREDITED
19 FACILITIES WANTING TO MAINTAIN THAT ACCREDITATION, THAT'S
20 TRUE.

21

22 **SUP. BURKE:** I SEE. BUT WE FALL UNDER SOME OTHER RULE, IS THAT
23 IT?

24



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1 **DR. THOMAS GARTHWAITE:** WELL, WE HAVE NO RELATION WITH THEM
2 UNTIL WE INVITE THEM BACK AND PAY THEM TO RETURN, IN WHICH
3 CASE THEY WOULD THEN COME IN AND LOOK TO SEE IF, OVER THE LAST
4 FOUR MONTHS, WE'VE MET THEIR STANDARDS.

5

6 **SUP. BURKE:** SO WE DON'T COME UNDER THAT RULE AT ALL?

7

8 **DR. THOMAS GARTHWAITE:** CORRECT. AT OUR OTHER HOSPITALS, WE DO.

9

10 **SUP. BURKE:** OKAY. AND I KNOW THAT THEY'RE ALL PREPARING WITH
11 THAT IN MIND.

12

13 **DR. THOMAS GARTHWAITE:** RIGHT.

14

15 **SUP. BURKE:** AND ALSO THEY'RE CONTINUING, I ASSUME, THE WHOLE
16 APPROACH OF TAKING EACH CHART AND LOOKING AT EACH PERSON THAT
17 WORKED ON THAT CHART AND QUESTIONING THAT PERSON?

18

19 **DR. THOMAS GARTHWAITE:** RIGHT. WHAT THEY CALL IT IS A TRACER
20 METHOD. THEY GO TO A REAL LIVE CHART AND THEN THEY WORK BACK
21 TO THE POLICIES, PROCEDURES, SUPPORT, SAFETY MECHANISMS AND SO
22 FORTH THAT ARE CURRENTLY ACTIVE AND WOULD BE APPLICABLE TO
23 THAT PATIENT. I THINK, IN PART, IT ALLOWS YOU TO SEE THE
24 HOSPITAL FROM THE PERSPECTIVE OF A PATIENT WHO IS RIGHT THERE
25 AND DEPENDENT UPON THE SYSTEMS THAT MOMENT.



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1

2 **SUP. BURKE:** DID MOCK J.C.A.H.O. INCLUDE THAT?

3

4 **DR. THOMAS GARTHWAITE:** YES, I BELIEVE THEY USED TRACER
5 METHODOLOGY.

6

7 **SUP. BURKE:** ALL RIGHT. SO THE TRACER WAS DONE PART OF THIS
8 EXERCISE THAT WE'RE GOING TO HEAR ABOUT?

9

10 **DR. THOMAS GARTHWAITE:** CORRECT.

11

12 **SUP. BURKE:** OKAY. THANK YOU.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. ANYTHING ELSE? ALL RIGHT. THEN
15 WE WILL HAVE NEXT WEEK, IN PLACE OF THE J.C.A.H.O., WE ARE
16 GOING TO HAVE THIS FULL REPORT ENUMERATING THAT; AS WELL AS IN
17 CLOSED SESSION, WE WILL HAVE AN INFORMATION ON THE MOCK
18 J.C.A.H.O. REPORT. ALL RIGHT. WE HAVE TWO PEOPLE WHO WISH TO
19 ADDRESS US ON THAT ITEM: DR. GENEVIEVE CLAVREUL AND KATHERINE
20 LEFKOWITZ. IF THEY'D JOIN US, PLEASE.

21

22 **KATHERINE LEFKOWITZ:** HELLO. GOOD AFTERNOON. MY NAME IS
23 KATHERINE LEFKOWITZ. I'M A PEDIATRIC NURSE AT KING DREW
24 MEDICAL CENTER. OF COURSE, I'M DELIGHTED THAT WE'RE DELAYING
25 AND NOT HAVING THE BEILENSEN HEARINGS AT ALL. I JUST RECOMMEND



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1 THAT WE CONTINUE TO WORK TOGETHER, THE BOARD, THE EMPLOYEES AT
2 M.L.K. AND WHOEVER YOU CHOOSE, WHETHER IT'S NAVIGANT OR
3 SOMEBODY ELSE, TO COMPLETE THE JOB AT HAND, TO GET KING DREW
4 READY FOR J.C.A.H.O. AND C.M.S. IT MAY TAKE LONGER THAN WE
5 EXPECT BUT THAT IS NOT NECESSARILY A BAD THING. WE NEED TO
6 KEEP FOCUSED AND MOVE FORWARD CAREFULLY. ALL GOOD WORK TAKES
7 TIME. CURRENTLY, I FEEL THE HOSPITAL IS ROBUST AND STRONG. THE
8 REMAINING EMPLOYEES ARE DEDICATED AND COMMITTED. WE ARE READY
9 FOR COMPLETING THE TASKS AT HAND. I ASK THE BOARD NOT TO DELAY
10 IN APPROVING ANY FURTHER MONEYS NEEDED FOR CAPITAL OR
11 EQUIPMENT IMPROVEMENTS. OTHERWISE, YOU TIE OUR HANDS. THE
12 NURSING STAFF HAS BEEN DISCOURAGED BY THE CONSTANT ATTACKS AND
13 DISRUPTIONS OF PROPOSED CHANGES. I RECOMMEND THAT NO FURTHER
14 CHANGES TO DOWNSIZE THE HOSPITAL CONTINUE. WE NEED TO REOPEN
15 THE P.I.C.U., THE PEDS ICU IMMEDIATELY AS THIS IS THE BACKUP
16 SERVICE TO OUR PEDS DEPARTMENT. WE RECEIVE VERY SICK CHILDREN.
17 THE OTHER NIGHT, WE HAD TO TRANSFER A CHILD TO HARBOR'S PED'S
18 I.C.U. THIS IS DANGEROUS, TO DELAY TREATMENT, AND THIS PUTS
19 THE PATIENT AND THE HOSPITAL AT RISK. WE HAVE P.I.C.U. NURSES
20 THAT ARE WORKING IN OTHER AREAS IN THE HOSPITAL AND STAND
21 READY TO REOPEN THE SERVICE. I ALSO BELIEVE WE NEED TO REOPEN
22 THE TRAUMA CENTER AND THE SENIOR TREATMENT CENTER, TOO. THE
23 RECOMMENDATIONS TO OPEN THE PEDS OUTPATIENT TO 24-HOUR SERVICE
24 NEEDS TO CONTINUE. AS FAR AS NURSING IS CONCERNED, WE DO HAVE
25 A LOT OF TRAVELERS, BUT DO YOU REALIZE THAT SOME OF OUR



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1 PERMANENT NURSES OFTEN CHANGE THEIR STATUS TO TRAVELER AND
2 REMAIN WORKING AT KING DREW JUST TO GET PAID MORE? MANY OF THE
3 TRAVELERS LOVE TO WORK AT KING DREW BECAUSE THEY EXPERIENCING-
4 - THEY EXPERIENCE EVERYTHING THAT WE DO BUT GET PAID MORE.
5 PLEASE, CAN WE PURSUE RAISING THE SALARY OF THE PERMANENT
6 NURSE IN A MEANINGFUL WAY? I'M ON THE NURSE NEGOTIATION TEAM
7 AND I FEEL THE RESPONSE BY THE COUNTY OF LOS ANGELES SHOWS A
8 DISINTEREST IN REAL ADVANCEMENTS FOR NURSES. THIS IS BAD FOR
9 ALL OF LOS ANGELES COUNTY'S HOSPITALS AND CLINICS. TO
10 CONCLUDE, I LOOK FORWARD TO SEEING KING DREW FULLY ACCREDITED
11 AND CONTINUE TO GROW STRONG IN SERVING SOUTH L.A. I JUST HAVE
12 ONE MORE QUESTION, A BURNING QUESTION. SINCE COUNTY COUNSEL
13 HAS TO DO A LOT OF RESEARCH, HOW IS IT THAT THE COUNTY CAN
14 CONTRACT OUT A HOSPITAL TO A RELIGIOUS ORGANIZATION? I DON'T
15 THINK YOU CAN DO LIBRARIES OR SCHOOLS THIS WAY. ISN'T THAT A
16 CONFLICT? DOESN'T IT VIOLATE THE SEPARATION OF CHURCH AND
17 STATE? WHICH, MR. YAROSLAVSKY, I KNOW THAT YOU VOTED AGAINST
18 THE GOD IN THE PLEDGE OF ALLEGIANCE. I WOULD HOPE YOU WOULD...

19

20 **SUP. YAROSLAVSKY:** NO, I VOTED AGAINST THE COUNTY FILING AN
21 AMICUS BRIEF IN THE CASE.

22

23 **KATHERINE LEFKOWITZ:** BUT I WOULD LIKE YOU TO TAKE THE SOME
24 CONSIDERATION TO THE WOMEN AND CHILDREN OF LOS ANGELES AND NOT
25 DEPRIVE US OF ACCESS TO HEALTHCARE.



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1

2 **SUP. YAROSLAVSKY:** YEAH, I THINK THE COUNTY COUNSEL CAN ANSWER
3 THAT QUESTION ON THE ISSUE OF CATHOLIC HEALTHCARE WEST? THEY
4 ARE A NONPROFIT ORGANIZATION.

5

6 **RAYMOND G. FORTNER, JR.:** MADAM CHAIR AND MEMBERS OF THE BOARD,
7 YES, THERE IS NO CONSTITUTIONAL ISSUE PRESENTED THERE. WE HAVE
8 CONTRACTS WITH A NUMBER OF RELIGIOUS ORGANIZATIONS AND, IN
9 FACT, MUST CONTRIBUTE WITH THEM PARTICULARLY IN THEIR
10 NONPROFIT OR PROPRIETARY CAPACITIES THE SAME AS ANYONE ELSE IF
11 WE WERE TO...

12

13 **SUP. MOLINA, CHAIR:** BUT DO THEY OFFER ALL SERVICES? I DON'T
14 THINK THEY DO.

15

16 **SUP. BURKE:** THEY'RE BOUND BY THEIR POLICIES, ACCORDING TO WHAT
17 THE LETTER SAYS.

18

19 **SUP. MOLINA, CHAIR:** OF RELIGIOUS...

20

21 **SUP. BURKE:** THEIR RELIGIOUS POLICIES, NO MATTER WHAT THE
22 SITUATION IS, THEY ARE BOUND BY RELIGIOUS THE POLICY OVER
23 WHATEVER CONTRACT YOU WOULD ATTEMPT TO GIVE THEM. THEY'RE VERY
24 CLEAR ABOUT THAT.

25



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1 **SUP. MOLINA, CHAIR:** MAYBE IT'S SOMETHING YOU SHOULD CHECK OUT.

2

3 **SUP. YAROSLAVSKY:** ACTUALLY, IT HAS BEEN CHECKED OUT AND I
4 THINK EVERYBODY-- I THINK DR. GARTHWAITE CAN ADDRESS IT, I
5 THINK A NUMBER OF THE HEALTH DEPARTMENT PERSONNEL CAN ADDRESS
6 IT. THIS IS NOT-- WE HAVE CONTRACTS WITH A NUMBER OF RELIGIOUS
7 NONPROFIT-- WELL, THEY'RE ALL NONPROFIT-- RELIGIOUS
8 ORGANIZATIONS, PROVIDERS. PROVIDENCE HOLY CROSS HAS A CONTRACT
9 WITH US FOR TRAUMA.

10

11 **SUP. KNABE:** FIRST A.M.E. CHURCH HAS IT.

12

13 **SUP. YAROSLAVSKY:** YEAH. QUITE A FEW...

14

15 **KATHERINE LEFKOWITZ:** BUT IF IT AFFECTS ACCESS TO HEALTHCARE...

16

17 **SUP. ANTONOVICH:** SALVATION ARMY.

18

19 **SUP. YAROSLAVSKY:** WELL, BUT IT WOULDN'T AFFECT ACCESS TO
20 HEALTHCARE AND THERE ARE-- WE DON'T NEED THE...

21

22 **KATHERINE LEFKOWITZ:** YOU CAN'T GET BIRTH CONTROL THROUGH
23 CATHOLICS.

24



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1 **SUP. YAROSLAVSKY:** BUT THEY DO RECEIVE THAT-- I'M NOT GOING TO
2 SIT HERE AND DEFEND THEIR PHILOSOPHY BUT THERE ARE WAYS AND
3 THERE ARE PROCESSES BY WHICH THEY GET THE KINDS OF CARE AND
4 IT'S AVAILABLE TO THEM, INCLUDING BIRTH CONTROL, INCLUDING
5 EVERY FORM OF BIRTH CONTROL AND IT'S AVAILABLE. IT MAY NOT BE
6 AVAILABLE ON THEIR PREMISES BUT IT MAY BE AVAILABLE NEXT DOOR
7 OR ACROSS THE STREET AND THEY ADDRESS THAT.

8

9 **KATHERINE LEFKOWITZ:** THAT'S STILL NOT ACCESS.

10

11 **SUP. YAROSLAVSKY:** AND I GUESS THE QUESTION IS, MISS LEFKOWITZ,
12 IS WE CAN SPEND ANOTHER THREE HOURS DEBATING THAT ISSUE, AND
13 I'M SURE WE'LL HAVE THAT OPPORTUNITY, WE SHOULD ACTUALLY START
14 MEETING DAILY, AT THE RATE WE'RE GOING, WHILE THE MARTIN
15 LUTHER KING HOSPITAL CONTINUES TO PROVIDE SUBSTANDARD CARE OR
16 WE CAN TRY TO DO SOMETHING ABOUT THE SUBSTANDARD CARE. I JUST
17 THINK THAT YOU AND OTHERS NEED TO BACK OFF AND SEE THE BIG
18 PICTURE. MAYBE WE'RE NOT SEEING THE BIG PICTURE. MAYBE I'M NOT
19 SEEING THE BIG PICTURE. MAYBE I SHOULD JUST BE SATISFIED WITH
20 WHAT'S GOING ON AND NOT THINKING OUTSIDE THE BOX, EVEN IF IT'S
21 SOMETHING THAT MAY NOT BE WHAT I WOULD PREFER TO DO IN A
22 PERFECT WORLD FROM MY POINT OF VIEW. BUT I GUESS, WHEN A WOMAN
23 GOES INTO ONE OF OUR HOSPITALS, KING DREW MEDICAL CENTER, IS
24 MISDIAGNOSED WITH OVARIAN CANCER, HAS A HYSTERECTOMY PERFORMED
25 ON HER, SHE'S 28 OR 29 YEARS OLD, WILL NEVER HAVE CHILDREN



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1 BECAUSE SOMEBODY SCREWED UP, NOW LET ME ASK YOU SOMETHING,
2 GOING ACROSS THE STREET FOR YOUR BIRTH CONTROL PILLS FROM
3 SAINT FRANCIS HOSPITAL, IS THAT WORSE OR BETTER THAN HAVING A
4 HYSTERECTOMY DONE IN ERROR ON A WOMAN WHO WILL NOW NEVER BE
5 ABLE TO BEAR CHILDREN? SO THERE ARE THINGS TO WEIGH HERE...

6

7 **KATHERINE LEFKOWITZ:** MR. YAROSLAVSKY, I WILL NEVER DEFEND
8 ERRORS. THEY ARE A TRAGEDY. BUT KING DREW DOES WONDERFUL
9 THINGS. IT HAS SAVED MANY LIVES. AND IT'S UNFORTUNATE THAT YOU
10 ONLY FOCUS ON THE NEGATIVE.

11

12 **SUP. YAROSLAVSKY:** YOU KNOW WHAT? I DO FOCUS ON THE NEGATIVE
13 BECAUSE I EXPECT THE POSITIVE, I EXPECT THAT WHEN PEOPLE ARE
14 HIRED...

15

16 **KATHERINE LEFKOWITZ:** THERE'S A LOT OF POSITIVE AT THAT
17 HOSPITAL.

18

19 **SUP. YAROSLAVSKY:** I EXPECT, WHEN PEOPLE ARE HIRED TO DO A JOB,
20 THAT THEY WILL DO A JOB.

21

22 **KATHERINE LEFKOWITZ:** AND WE'RE DOING A WONDERFUL JOB.

23

24 **SUP. YAROSLAVSKY:** THAT HAPPENS TO BE MY PHILOSOPHY, AND I
25 DON'T RUN AROUND PATTING PEOPLE ON THE BACK WHEN THEY DO A



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1 GREAT JOB AND I ALSO TRY NOT TO BEAT PEOPLE UP IN PUBLIC BUT
2 WHEN THEY REPEATEDLY DO THINGS THAT WE'VE HAD DONE AT THAT
3 HOSPITAL, WHEN WE HAVE SITUATIONS WHERE YOU TAKE YOUR LIFE
4 INTO YOUR HANDS, IN SOME CASES, GOING TO THAT HOSPITAL,
5 CERTAINLY, YOUR WELLBEING INTO YOUR HANDS WHEN IT SHOULD BE
6 THE OPPOSITE, THEN I WOULD SUGGEST TO YOU, MISS LEFKOWITZ,
7 THAT I WOULD BE REMISS IF I DIDN'T FOCUS ON THE NEGATIVE AND
8 THAT YOU WOULD PROBABLY DO YOURSELF WELL TO FOCUS ON THE
9 NEGATIVE, TOO. I FOCUS ON THAT NURSE WHO TURNED OFF THE HEART
10 MONITOR AND SOMEBODY DIED, MORE THAN ONE SOMEBODY DIED,
11 BECAUSE THEY WERE JUST TIRED OF LISTENING TO THE FLAT LINE
12 ALARM.

13

14 **KATHERINE LEFKOWITZ:** MR. YAROSLAVSKY...

15

16 **SUP. YAROSLAVSKY:** I FOCUS ON THAT. I FOCUS ON IT EVERY SINGLE
17 DAY. I CAN'T BELIEVE THAT THIS CONTINUES.

18

19 **KATHERINE LEFKOWITZ:** WE'RE STARTING OVER, MR. YAROSLAVSKY. WE
20 ARE A NEW GROUP OF NURSES THAT'S WORKING VERY HARD.

21

22 **SUP. YAROSLAVSKY:** WELL, THAT REMAINS TO BE SEEN. THAT REMAINS
23 TO BE SEEN.

24

25 **KATHERINE LEFKOWITZ:** OKAY?



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1

SUP. YAROSLAVSKY: AND WHETHER DR. GARTHWAITE GIVES US A REPORT
NEXT WEEK OR THE WEEK AFTER OR THE WEEK AFTER AS HE HAVE GIVEN
US REPORTS IN PREVIOUS WEEKS, IT REMAINS TO BE SEEN WHAT
PROGRESS WE'VE MADE. AND WHEN I ASKED AND WHEN OTHER MEMBERS
OF THIS BOARD ASK DR. GARTHWAITE, WHAT ARE THE CHANCES THAT WE
WOULD PASS A J.C.A.H.O. TEST BY THE END OF THIS YEAR? THE
ANSWER WAS NO BETTER THAN 50/50. I DON'T LIKE THOSE ODDS WHEN
I WAS IN ARITHMETIC CLASS, I CERTAINLY DON'T LIKE THOSE ODDS
WHEN I'M ON THE SURGERY TABLE, AND I DON'T THINK YOU SHOULD,
EITHER AND I'D LIKE TO SEE...

12

KATHERINE LEFKOWITZ: I DON'T. I ONLY WANT THE BEST.

14

SUP. YAROSLAVSKY: ...THAT KIND OF FOCUS FROM YOUR COLLEAGUES
ON THIS.

17

KATHERINE LEFKOWITZ: AND WE ARE DOING OUR BEST AND WE'RE
REALLY PROUD AND WORKING VERY HARD.

20

SUP. YAROSLAVSKY: WELL, I KNOW YOU ARE AND I KNOW YOU WANT
EVERYBODY TO DO THEIR BEST BUT WE'RE NOT GETTING-- THIS THING
HAS BEEN ON THE RADAR SCREEN NOW FOR OVER TWO YEARS. THIS
THING BROKE FOR OVER TWO YEARS. NOW, I WANT TO ASK...

25



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1 **KATHERINE LEFKOWITZ:** IT'S CHANGING, MR. YAROSLAVSKY. WE'RE
2 MOVING FORWARD NOW. STARTING OVER.

3

4 **SUP. YAROSLAVSKY:** ...AT SOME POINT-- AT SOME POINT, WE HAVE TO
5 ASK OURSELVES THE QUESTION, NOT IS IT DR. GARTHWAITE'S FAULT,
6 NOT IS IT FRED LEAF'S FAULT, NOT IS IT DR. CHERNOF'S FAULT
7 BUT, AT THE END OF THE DAY, THE BUCK STOPS HERE AND THE
8 QUESTION IS WHETHER WE HAVE THE STOMACH, AS A BOARD, AS A
9 COUNTY GOVERNMENT, TO DO WHAT NEEDS TO BE DONE TO TURN THIS
10 PLACE AROUND AND THAT QUESTION IS STILL AN OPEN QUESTION IN MY
11 MIND, IF NOT IN ANYBODY ELSE'S. THAT'S ALL I HAVE TO SAY ON
12 THIS.

13

14 **KATHERINE LEFKOWITZ:** THANK YOU.

15

16 **SUP. MOLINA, CHAIR:** DR. CLAVREUL.

17

18 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.
19 THIS IS DR. GENEVIEVE CLAVREUL. I'M GLAD YOU BROUGHT THAT
20 ISSUE, MR. YAROSLAVSKY. I THINK THE POINT, MOST OF YOU HAVE
21 NOT TAKEN THE ACTION WHICH SHOULD HAVE BEEN TAKEN A LONG, LONG
22 TIME AGO. THE LAST COUPLE OF HOURS, I LISTEN TO A PITIFUL
23 DEBATE WITH, AGAIN, AS USUAL, DR. GARTHWAITE NOT ANSWERING THE
24 QUESTION. THE DECISION TO CLOSE THE UNITS OF OB/GYN AND
25 N.I.C.U. AND SO ON WERE DONE HAPHAZARDLY, AS USUAL. IT'S



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1 BEYOND MY UNDERSTANDING TO FEEL THAT THIS GROUP HERE IN
2 PARTICULAR COULD HAVE FORGOT ABOUT THESE ISSUES BECAUSE, LET
3 ME TELL YOU, WHEN YOU GO TO A MEETING OF THE HEAD DEPUTY, AS
4 (UNINTELLIGIBLE) THE DSH, HOWEVER THE DSH HOSPITAL, WHAT ABOUT
5 THAT? I MEAN, THEY KNOW ALL ALONG. GARY WELL, THAT IS ONE OF
6 HIS FAVORITE WORDS WHEN HE TALKS ABOUT BUDGET, IS A DSH ISSUE.
7 SO FOR ME TO BE SITTING IN THE AUDIENCE AND, YOU KNOW, LISTEN
8 TO WHAT I'VE LISTENED THE LAST, YOU KNOW, COUPLE OF HOURS IS A
9 JOKE. THERE'S SOMETHING WRONG IN THIS PICTURE. YOU HAVE
10 SOMEBODY WHO COME TO SEE YOU EVERY WEEK WHO GIVE YOU WRONG
11 INFORMATION, DON'T GIVE YOU ALL THE INFORMATION, TOO LITTLE
12 INFORMATION AND YOUR MAKING DECISIONS. YOU'RE RIGHT, YOU ARE
13 RESPONSIBLE. WE CLOSE THE TRAUMA CENTER WHO PROBABLY SHOULD
14 NEVER HAVE BEEN CLOSED. WE HAD THE WRONG INFORMATION, THE
15 WRONG TOOL TO MAKE A DECISION. THE SAME WAY, WE HAD THE WRONG
16 INFORMATION TO CLOSE THOSE OTHER UNITS. THIS HOSPITAL IS NOT
17 GOING TO PERFORM UNTIL WE HAVE LEADERSHIP, LEADERSHIP,
18 INCLUDING NEW LEADERSHIP. YOU HAVE A PERSON WHICH YOU PAY VERY
19 WELL, YOU ADD MORE PEOPLE TO WORK WITH HIM, YOU KNOW, DR.
20 CHERNOF AND ALSO WE ADDED 14 MILLION OF NAVIGANT. THE
21 SITUATION IS WORSE! YOU GO TO EXTEND NAVIGANT? YOU KNOW, I
22 HAVE A SUGGESTION TO RECOMMEND. YES, LET NAVIGANT WORK FEW
23 MORE MONTHS WITH NO MONEY, BECAUSE RIGHT NOW, THEY HAVE NOT,
24 ABSOLUTELY NOT PERFORMED THEIR SCOPE OF WORK, AND YOU HAVE, AS
25 LEADERS, YOU SHOULD DEMAND THAT THEY PERFORM THE SCOPE OF WORK



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1 OR GET YOUR MONEY BACK. THAT'S LEADERSHIP. THAT'S TRULY
2 LEADERSHIP. AND, YOU KNOW, IF THE 5 OF YOU DON'T WANT MAKE
3 DECISION AND ARE WILLING TO CHANGE YOUR MIND AND, YOU KNOW,
4 DON'T TAKE NO DECISION, WE'LL GO FOR REDISTRICTING.
5 REDISTRICTING IN THE COUNTY OF LOS ANGELES, WHERE WE'LL HAVE
6 11 PEOPLE WHO CAN MAKE DECISIONS BECAUSE THEY WILL HAVE AT
7 THEIR HEART THE PEOPLE OF THIS COUNTY. WE HAVE SPENT MONEY
8 AFTER MONEY FOR KING DREW AND THE PATIENTS ARE STILL NOT MORE
9 SAFE.

10

11 **SUP. MOLINA, CHAIR:** THANK YOU, DR. CLAVREUL.

12

13 **DR. GENEVIEVE CLAVREUL:** I THINK YOU NEED TO MAKE SOME
14 DECISIONS.

15

16 **SUP. MOLINA, CHAIR:** THANK YOU. ALL RIGHT. IF THERE IS NO
17 OBJECTION...

18

19 **SUP. ANTONOVICH:** I WOULD OBJECT FOR THE REASONS I STATED
20 PREVIOUSLY, THAT WE NEED THIS INFORMATION, WITH THE PUBLIC'S
21 INPUT FOR US TO TAKE ADDITIONAL ACTIONS WHEN WARRANTED, SO I
22 WOULD SUPPORT CONTINUING THE HEARING.

23

24 **SUP. MOLINA, CHAIR:** YOU WOULD OBJECT TO THE CANCELLATION OF
25 THE BEILENSON?



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1

2 **SUP. ANTONOVICH:** YES.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. ARE YOU SUPPORTIVE OF THE
5 REPORT COMING BACK NEXT WEEK?

6

7 **SUP. ANTONOVICH:** THE REPORT COMING BACK IS FINE.

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT. AND, AT THAT TIME, ALSO
10 SCHEDULING THE CLOSED SESSION FOR IT. ALL RIGHT. NOTING THAT
11 EXCEPTION OF SUPERVISOR ANTONOVICH, SO ORDERED ON THAT ITEM.
12 ALL RIGHT. NEXT ITEM IS ITEM 96. MR. ANTONOVICH, YOU HELD THIS
13 ITEM.

14

15 **SUP. ANTONOVICH:** THE ONLY STATEMENT I WOULD MAKE IS, IN MY
16 OPPOSITION TO THE ADVISORY BOARD, IS THAT THE BYLAWS WE HAVE
17 BEFORE US TODAY ARE COUNTERPRODUCTIVE, WHAT IS REQUIRED AT THE
18 MEDICAL INSTITUTION IS TO REQUIRE HIRING COMPETENT LEADERS
19 THAT ARE ABLE TO TURNED AROUND THE FACILITY SO THAT IT IS
20 ACCREDITED AND ABLE TO ACCEPT THIRD PARTY INSURANCE, MEDI-CAL
21 AND MEDICARE AND PROVIDE A QUALITY SERVICE TO THE PATIENTS WHO
22 RENDER SUCH TREATMENT. THE ADVISORY BOARD DOES NOT HAVE THE
23 AUTHORITY OR THE BUDGET OF KING DREW'S PERSONNEL. LEGAL
24 RESPONSIBILITIES REST WITH THE BOARD OF SUPERVISORS AND THE
25 HEALTH DEPARTMENT THROUGH DR. GARTHWAITE AND THE MANAGERS AT



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1 KING DREW MEDICAL CENTER. IT MAKES NO SENSE TO SPEND HUNDREDS
2 OF THOUSANDS OF DOLLARS WE DON'T HAVE ON VOLUNTEERS ADVISING
3 ONE HOSPITAL WHEN IT'S PROVEN THAT OTHER COUNTY HOSPITALS,
4 U.C.L.A., HARBOR MEDICAL CENTER, OLIVE VIEW, THE U.S.C.
5 MEDICAL CENTER, HIGH DESERT, RANCHO HAVE BEEN VERY SUCCESSFUL
6 IN MEETING ACCREDITATION WITH COMPETENT HOSPITAL MANAGERS AND
7 STAFF. SO WHAT WAS NEEDED, AS I SAID EARLIER, IS COMPETENT
8 PEOPLE, NOT WASTING HUNDREDS OF THOUSANDS OF DOLLARS ON AN
9 ADVISORY BOARD. SO THAT'S MY POSITION. SUPERVISOR YAROSLAVSKY?

10

11 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I WANT TO INTRODUCE A MOTION
12 ON THIS ITEM. AND I DIDN'T-- I'M NOT GOING TO READ THE WHOLE
13 THING BUT I DO WANT TO SUMMARIZE IT AND THEN I'LL READ THE
14 RESOLVE PART. WHEN THIS HOSPITAL ADVISORY BOARD WAS
15 ESTABLISHED-- ORIGINALLY ESTABLISHED BY THE BOARD, IT HAD A
16 NARROW FOCUS, IT HAD A LIMITED NUMBER OF PEOPLE. WE SOUGHT TO
17 HAVE PEOPLE WHO WERE EXPERTS IN THE MEDICAL SERVICE DELIVERY
18 FIELD, HOSPITAL FIELD. I BELIEVE TWO OF THE MEMBERS WHO WERE
19 HERE WERE TWO OF THE ORIGINAL CHARTER MEMBERS OF THAT BOARD.
20 IT HAS EVOLVED INTO SOMETHING MUCH BROADER AT LEAST, SPEAKING
21 FOR MYSELF, THAN I EVER ENVISIONED IT. IT HAS BECOME A, AS I
22 SAID A FEW MONTHS AGO HERE ON ANOTHER OCCASION, VIRTUALLY
23 ANOTHER HOUSE OF THE LEGISLATURE, OF THE HEALTHCARE DELIVERY
24 LEGISLATURE, ALMOST LIKE A BI-CAMERA LEGISLATURE AND IT'S



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1 MEANDERED AND EVOLVED AND BROADENED FAR AFIELD. DO YOU WANT TO
2 GET A COPY OF IT? IS THAT...

3

4 **SPEAKER:** WE DON'T HAVE...

5

6 **SUP. YAROSLAVSKY:** OKAY. WE'RE GETTING COPIES. THEY JUST CAME
7 DOWN. BEEN MODIFIED SEVERAL TIMES. AND I'M JUST-- ON THIS
8 ISSUE, I'M NOT A HAPPY CAMPER. I THINK WE NEED TO GET BACK TO
9 THE BASICS, AT LEAST AS IT RELATES TO THE HOSPITAL ADVISORY
10 BOARD FOR KING DREW MEDICAL CENTER. IT'S A GOOD IDEA TO HAVE
11 INDIVIDUALS WHOSE ONLY FOCUS WAS THE WELLBEING OF KING DREW
12 MEDICAL CENTER, "WELLBEING" DEFINED AS GETTING ITS
13 ACCREDITATION BACK, TURNING ITS FORTUNES AROUND AND TO GETTING
14 IT BACK TO WHERE THE QUALITY OF SERVICE WAS-- MET THE
15 STANDARDS THAT THE COMMUNITY AND THE COUNTY WOULD BE PROUD OF.
16 AND THAT'S WHAT I WANT TO PROPOSE THAT WE GET BACK TO THAT. I
17 DON'T WANT TO DEBATE, I'M NOT GOING TO DEBATE EVERY
18 PREPOSITION AND EVERY SEMICOLON IN THE BYLAWS BUT IT'S CLEAR
19 THAT WHERE WE STARTED AND WHERE WE ARE TODAY IS A CONSIDERABLE
20 EVOLUTION BEYOND WHERE WE STARTED. AND, EVEN IF WE VOTED FOR
21 SOME OF THOSE CHANGES ALONG THE WAY, I THINK, FOR SOME OF US,
22 IT MIGHT NOT HAVE BEEN CLEARLY DISCERNIBLE AS TO WHERE THIS
23 WAS GOING. NOW, I WANT TO JUST SAY THAT, TO HAVE A HOSPITAL
24 ADVISORY BOARD THAT'S JUST GOING TO SIT ON THE SIDELINES,
25 WATCH WHAT DR. GARTHWAITE DOES, WATCH WHAT WE DO AND TAKE



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1 SHOTS AT US WHEN YOU CHOOSE TO AND SIT BACK WHEN YOU DON'T
2 CHOOSE TO, IS A WASTE OF MY TIME AND I SUSPECT IT'S A WASTE OF
3 YOUR TIME. WHEN ONE OF THE MEMBERS OF THE ADVISORY BOARD CAME
4 IN TO SEE MY STAFF A WEEK OR TWO AGO AFTER THE SEPTEMBER 28TH
5 MEETING OF THE ADVISORY BOARD, AFTER THIS BOARD, IN AUGUST,
6 WHEN WE WERE-- WHEN WE CALENDARED THE BEILENSON HEARING AND
7 ASKED THE ADVISORY BOARD AND OTHER INTERESTED PARTIES: MAKE AN
8 ALTERNATIVE SUGGESTION TO DR. GARTHWAITE'S PROPOSAL. IF YOU
9 DON'T LIKE IT, GIVE US AN ALTERNATIVE. I BEGGED FOR AN
10 ALTERNATIVE. SUPERVISOR KNABE DOUBLE-BEGGED FOR AN
11 ALTERNATIVE. GIVE US AN ALTERNATIVE AND THE ANSWER THAT I GOT
12 FROM ONE MEMBER OF YOUR BOARD, MY STAFF GOT FROM ONE OF YOUR
13 BOARD WAS, "THAT'S NOT OUR JOB." WELL, I THINK YOUR JOB IS
14 PRECISELY THAT AND, IF YOU CAN'T DO THAT JOB, THEN THAT'S
15 ANOTHER ISSUE. BUT YOU WERE CHARGED WITH THAT RESPONSIBILITY
16 ORIGINALLY. YOU WERE SPECIFICALLY ASKED TO DO THAT IN AUGUST
17 AND ALL WE GOT WAS AN 8-TO-1 VOTE. OKAY. IT'S NOT WORTH MY
18 TIME, IT'S NOT WORTH GARTHWAITE'S TIME, AND I DON'T THINK IT'S
19 WORTH YOUR TIME, BECAUSE EVERY MEMBER OF THAT HOSPITAL
20 ADVISORY BOARD HAS ANOTHER LIFE. THEY'RE ALL VERY COMPETENT,
21 QUALIFIED PEOPLE IN THEIR OWN RIGHT TO DO THAT-- TO DO THAT
22 SORT OF THING. I WANT TO GET BACK TO WHERE WE WERE ORIGINALLY,
23 TO THE VISION THAT WAS ORIGINALLY CONCEIVED, WHICH IS TO BE
24 ANOTHER PAIR OF EYES OR SETS OF EYES AND EARS AND BRAINS FOR
25 THE HEALTH DIRECTOR AND FOR THE BOARD OF SUPERVISORS. THAT'S



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1 WHAT THIS WAS ALL ABOUT. IT'S WASN'T TO BE IN PERPETUAL
2 CONFLICT, IT WASN'T TO HAVE-- IT WASN'T TO BE A HOUSE OF LORDS
3 WHERE ISSUES GET DEBATED, AND RUMINATED ON AND DISCUSSED AND
4 BRING PEOPLE IN, HAVE A LITTLE CUP OF COFFEE, WE'LL GET TO
5 KNOW ONE OTHER BETTER, WE'LL UNDERSTAND EACH OTHER'S POINTS OF
6 VIEW, WE'LL WALK A MILE IN EACH OTHER'S SHOES, WHILE THE
7 HOSPITAL SINKS. THAT MAY BE A GOOD THING IN HUMAN RELATIONS.
8 IT'S NOT A GOOD THING WHEN PEOPLE DYING-- ARE DYING IN A
9 HOSPITAL. SO I WANT TO GET BACK TO THE SENSE OF URGENCY. THIS
10 H.A.B. WAS SET UP NOT TO BE A RUMINATING BODY BUT TO BE A
11 PARTNER WITH OUR HEALTH DIRECTOR AND WITH THE BOARD OF
12 SUPERVISORS. AND YOU DON'T NEED BUDGETS TO DO THIS. EVERYBODY
13 WHO WAS PUT ON THERE ORIGINALLY HAD SOME KIND OF PORTFOLIO.
14 THEY KNOW. THEY KNOW WHAT-- HOW HOSPITALS RUN, THEY KNOW WHERE
15 THE TELLTALES-- THAT'S WHAT WE THOUGHT, YOU KNOW WHERE THE
16 TELLTALE TROUBLE SPOTS ARE. YOU KNOW WHERE WE OUGHT TO BE
17 LOOKING. YOU KNOW WHERE AT LEAST HELPING TO DEVELOP THE ROAD
18 MAP FOR A SOLUTION, IF THERE IS A SOLUTION TO THE KING DREW
19 MEDICAL CENTER CRISIS BUT THAT'S NOT WHAT WE'VE HAD. THAT'S
20 JUST NOT WHAT WE'VE HAD. SO I MOVE, AS AN AMENDMENT TO THIS
21 ITEM, THAT THE COUNTY COUNSEL BE INSTRUCTED TO REVISE--
22 ACTUALLY, AS A SUBSTITUTE FOR THIS ITEM, THAT THE COUNTY
23 COUNSEL BE INSTRUCTED TO REVISE THE PROPOSED BYLAWS FOR THE
24 KING DREW MEDICAL HOSPITAL ADVISORY BOARD TO, ONE, CONFINE THE
25 H.A.B.'S PURPOSE TO PROVIDING MEDICAL AND BUSINESS OVERSIGHT



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1 OF THE OPERATIONS OF KING DREW MEDICAL CENTER FOR THE PURPOSE
2 OF REGAINING ITS ACCREDITATION AND TO ADVISE THE DIRECTOR OF
3 D.H.S. AND THE BOARD OF SUPERVISORS ON THESE MATTERS. (2) TO
4 REDUCE THE MEMBERSHIP OF THE H.A.B. TO THE LEVEL ORIGINALLY
5 PROPOSED BY THE BOARD OF SUPERVISORS, WHICH WAS SOMEWHERE
6 BETWEEN SIX AND 10 MEMBERS. THE C.A.O. SHOULD BE CHARGED,
7 SHALL BE CHARGED WITH THE RESPONSIBILITY FOR SOLICITING INPUT
8 FROM THE BOARD OF SUPERVISORS AND OTHER STAKEHOLDERS IN ORDER
9 TO RECOMMEND A PARED DOWN MEMBERSHIP FOR THE H.A.B. AND (3)
10 INCLUDE PROVISIONS IN THE BYLAWS THAT PRECLUDE PROFESSIONAL,
11 INSTITUTIONAL OR OTHER CONFLICTS ON THE PART OF MEMBERS OF THE
12 H.A.B. AND I WANT-- I FURTHER MOVE THAT THE COUNTY COUNSEL AND
13 THE C.A.O. RETURN TO THE BOARD WITH THEIR RECOMMENDATIONS AT
14 ITS OCTOBER 25TH MEETING, THAT'S TWO WEEKS FROM TODAY. IF YOU
15 NEED MORE TIME, ASK FOR MORE TIME.

16

17 **SUP. KNABE:** I'LL SECOND THAT.

18

19 **SUP. YAROSLAVSKY:** BUT I THINK YOU SHOULD SHOOT FOR TWO WEEKS.

20

21 **SUP. ANTONOVICH:** DO YOU HAVE A SUNSET CLAUSE?

22

23 **SUP. YAROSLAVSKY:** I'LL SUPPORT IT IF YOU WANT TO PROPOSE IT. A
24 YEAR? A YEAR SUNSET. HOW ABOUT A REVIEW...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** WELL, WON'T THAT COME BACK AS A RECOMMENDATION,
2 POSSIBLY? I MEAN...

3

4 **SUP. YAROSLAVSKY:** CONSIDER THAT-- WHY DON'T YOU HAVE THEM
5 CONSIDER THAT AS A SUNSET OR REVIEW DATE AFTER A YEAR.

6

7 **SUP. MOLINA, CHAIR:** MS. BURKE.

8

9 **SUP. BURKE:** I DON'T UNDERSTAND-- NOW, LET ME SAY THIS. I HAVE
10 NO PROBLEM WITH CONFINING THE PURPOSE TO PROVIDING MEDICAL AND
11 BUSINESS OVERSIGHT BUT, FIRST OF ALL, I'D LIKE TO UNDERSTAND,
12 WHAT WOULD BE A CONFLICT? WOULD THAT BE A PERSON WHO IS ON
13 SOME OTHER HOSPITAL BOARD? OR SOMEONE WHO WORKS AT ANOTHER
14 HOSPITAL? WHAT IS A CONFLICT?

15

16 **SUP. YAROSLAVSKY:** DO YOU WANT TO ADDRESS THAT? YEAH, DR.
17 GARTHWAITE.

18

19 **DR. THOMAS GARTHWAITE:** WELL, I WOULD TAKE IT, AS SUPERVISOR
20 KNABE SAID IN A PREVIOUS TIME THIS CAME UP, WAS THAT THE BOARD
21 WAS SEEKING OBJECTIVE OUTSIDE OPINIONS AND ADVICE AND THE
22 QUESTION CAME UP AS TO WHO CAN PROVIDE THAT BEST AND, YOU
23 KNOW, IN A WAY, MANY OF US ARE CONFLICTED. I THINK, IN A WAY,
24 I'M CONFLICTED BECAUSE IT'S HARD FOR ME NOT TO SUPPORT IDEAS
25 I'VE PUT FORWARD OR THINGS THAT I FEEL SOMEWHAT RESPONSIBLE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FOR THE REASON WE'RE THERE. A PRESIDENT OF THE P.S.A., FOR
2 INSTANCE, IS SOMEWHAT CONFLICTED, NEEDS TO BE AWARE OF THE
3 DISCUSSION, NEEDS TO HAVE THEIR INPUT LISTENED TO-- BUT THEY
4 WOULD-- THAT WOULD BE ONE...

5

6 **SUP. YAROSLAVSKY:** ALL RIGHT, TOM, LET ME HELP YOU OUT. THE
7 CONFLICT LANGUAGE I TOOK OUT OF YOUR LETTER.

8

9 **DR. THOMAS GARTHWAITE:** RIGHT. WELL, I THINK THOSE ARE THE KIND
10 OF CONFLICTS. DREW UNIVERSITY IS...

11

12 **SUP. YAROSLAVSKY:** IS THERE A PROBLEM FOR YOU...

13

14 **DR. THOMAS GARTHWAITE:** THEY'RE NOT.

15

16 **SUP. YAROSLAVSKY:** OKAY. IF THEY'RE NOT, THEN I'LL REMOVE MY
17 ITEM 3. I...

18

19 **DR. THOMAS GARTHWAITE:** DID I SOUND LIKE I WAS...

20

21 **SUP. YAROSLAVSKY:** IT SOUNDED LIKE IT. MAYBE I OUGHT TO READ IT
22 AGAIN.

23

24 **DR. THOMAS GARTHWAITE:** NO, I THINK I WAS SUPPORTING IT. I'M
25 SUPPORTING WHAT YOU'RE SAYING, I THINK.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** BUT NOW YOU'RE SAYING THAT YOU FEEL YOU HAVE A
3 CONFLICT?

4

5 **C.A.O. JANSSEN:** YES, THAT'S WHAT HE SAID.

6

7 **DR. THOMAS GARTHWAITE:** WELL, I'M JUST SAYING IN TERMS OF...

8

9 **SUP. BURKE:** AND WOULD THE PRESIDENT OF...

10

11 **DR. THOMAS GARTHWAITE:** NO, I'M NOT, I'M NOT IN A CONFLICT OF
12 GETTING THE INFORMATION AND BEING ADVISED AND LISTENING TO THE
13 DIALOGUE BUT...

14

15 **SUP. BURKE:** NOW, DOES THE VICE PRESIDENT OF HEALTH AFFAIRS FOR
16 THE UNIVERSITY OF CALIFORNIA HAVE A CONFLICT?

17

18 **DR. THOMAS GARTHWAITE:** I DON'T THINK AS IT PERTAINS TO KING
19 DREW, NO.

20

21 **SUP. KNABE:** I MEAN, I THINK I'M THE ONE THAT RAISED THE ISSUE
22 ABOUT CONFLICT WITH DR. GARTHWAITE.

23

24 **DR. THOMAS GARTHWAITE:** RIGHT, AND I THOUGHT YOUR POINT WAS
25 VALID.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** WELL, I WOULD LIKE TO REALLY FIND OUT SPECIFICALLY
3 WHO WOULD HAVE A CONFLICT...

4

5 **SUP. KNABE:** WELL, I MEAN, THAT'S WHAT WE'RE ASKING COUNTY
6 COUNSEL.

7

8 **SUP. BURKE:** AND I'D LIKE TO SEE A LIST OF PEOPLE-- WELL, FOR
9 INSTANCE, LET'S GO THROUGH THIS. OF THE PEOPLE ON THE HOSPITAL
10 ADVISORY AT PRESENT, WHICH ONES WOULD YOU CONSIDER HAVING A
11 CONFLICT?

12

13 **DR. THOMAS GARTHWAITE:** I CAN GIVE YOU MY OPINION. I BELIEVE
14 THAT THE PRESIDENT-- THE CHAIR OF THE BOARD OF TRUSTEES OF
15 DREW HAS A CONFLICT BECAUSE OF THE FINANCIAL RELATIONSHIPS AND
16 PROGRAMS _____, SO IF THE BEST ADVICE FOR THE BOARD
17 AND US WERE TO DO SOMETHING ELSE WITH DREW THAN WE WERE DOING,
18 IT-- YOU KNOW, WE SHOULD GET THAT BEST ADVICE, NOT WHAT'S IN
19 DREW'S BEST INTEREST NECESSARILY, SO THAT SEEMS TO BE A
20 CONFLICT. I THINK THE P.S.A. PRESIDENT, TO SOME DEGREE, IS
21 CONFLICTED BECAUSE IF THE-- I MEAN, THEY HAVE TO REPRESENT ALL
22 THE DOCTORS AT THE HOSPITAL. IT'S PROFESSIONAL STAFF
23 ASSOCIATION, THEY'RE ELECTED REPRESENTATIVE OF THE DOCTORS AT
24 THE HOSPITAL. SO, TO ME, THEY HAVE A INHERENT CONFLICT IN THAT
25 THEY HAVE TO LOOK OUT FOR THE WELLBEING OF THE DOCTORS, NOT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 NECESSARILY THE WELLBEING OF THE INSTITUTION. THE SAME COULD
2 BE SAID OF S.E.I.U., AND I THINK THE SAME COULD SAID OF THE
3 DIRECTOR OF THE DEPARTMENT. YOU KNOW, IN A SENSE THAT, IF YOU
4 REALLY WANT TO GET A TRUE, HONEST OPINION OF WHETHER I'M
5 GIVING GOOD ADVICE, THEN I SHOULDN'T BE A VOTING MEMBER,
6 EITHER. THAT DOESN'T MEAN THAT ANY OF THESE INDIVIDUALS
7 WOULDN'T PUT FORWARD INFORMATION OR THEIR BEST ARGUMENTS BUT,
8 WHEN YOU'RE REALLY TALKING ABOUT HAVING A FOCUSED BOARD OF
9 DIRECTORS THAT'S GOING TO VOTE AND GIVE YOU A RECOMMENDATION,
10 WE HAVE A LOT OF INHERENT CONFLICT.

11

12 **SUP. BURKE:** LET ME ASK YOU ANOTHER QUESTION, DR. GARTHWAITE.
13 IF YOU GET THIS PROFESSIONAL GROUP, WOULD IT BE YOUR INTENTION
14 TO GET THEIR ADVICE OR THEIR INPUT PRIOR TO MAKING DECISIONS?
15 OR WOULD YOU THEN MAKE A DECISION AND THEN YOU WOULD ASK THEM
16 TO REACT TO THAT DECISION?

17

18 **DR. THOMAS GARTHWAITE:** WELL, I-- ABSOLUTELY, I THINK THAT
19 PRIOR TO MAKING A DECISION IS THE WAY THAT YOU'D WANT TO GO. I
20 MEAN, YEAH, ABSOLUTELY.

21

22 **SUP. BURKE:** BECAUSE MY UNDERSTANDING IS THAT THIS ADVISORY
23 BOARD HAS BEEN DYSFUNCTIONAL IN PART BECAUSE THEY FELT THAT
24 THEY WERE NOT CALLED UPON TO GIVE ADVICE BEFORE THE DECISION
25 BUT BASICALLY THEY WERE IN A POSITION OF WHERE THEY WERE TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COMMENT AFTER A DECISION WAS MADE AND THEN THERE WERE, LIKE,
2 MEETINGS AND MEETINGS AND MEETINGS DEBATING WHETHER OR NOT
3 THAT WAS THE ROLE AND THEN OTHER MEETINGS WHERE THEY CAME UP
4 WITH A RECOMMENDATION WHICH YOU DISAGREED WITH AND WHICH HAD
5 NO INPUT WHATSOEVER ANYHOW. SO, I GUESS, IN LOOKING AT THIS, I
6 WOULD LIKE TO SEE WHAT THE ROLE WOULD BE, THE MECHANISM FOR
7 THEM HAVING INPUT AND THEN THE EFFECT OF THAT INPUT, AFTER
8 IT'S MADE, WOULD IT BE BINDING OR WOULD IT HAVE NO EFFECT?
9 NOW, FRANKLY, MY UNDERSTANDING OF THIS HOSPITAL ADVISORY WHEN
10 IT WAS CREATED WAS THAT THEY WERE GOING TO BE BETWEEN NAVIGANT
11 AND THE BOARD. SO THAT, INSTEAD OF NAVIGANT REPORTING JUST TO
12 YOU AND THEN YOU COMING TO THE BOARD GIVING US THE INPUT ON
13 WHAT THEY WERE DOING AND HOW WELL THEY WERE DOING, THIS
14 ADVISORY WAS GOING TO BE BETWEEN NAVIGANT AND THE BOARD OF
15 SUPERVISORS. THAT NEVER CAME ABOUT, AS FAR AS I CAN TELL. LET
16 ME ASK YOU THIS: WOULD NAVIGANT BE IN CONFLICT?

17

18 **DR. THOMAS GARTHWAITE:** WELL, WOULD THEY BE IN CONFLICT? YOU
19 MEAN IF THEY WERE ON THE BOARD AND VOTING MEMBERS?

20

21 **SUP. BURKE:** RIGHT, RIGHT.

22

23 **DR. THOMAS GARTHWAITE:** YEAH, I THINK SO.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** A REP-- SOMEONE WHO WORKED FOR NAVIGANT, WOULD
2 THEY BE IN CONFLICT?

3

4 **DR. THOMAS GARTHWAITE:** YEAH, I THINK SO. YEAH, I MEAN, AND, I
5 MEAN, IN TRUTH, I THINK THE BOARD IS, IN A WAY, SUPERVISING OR
6 OVERSEEING NAVIGANT. SO I THINK-- YEAH, I THINK-- YOU KNOW,
7 DIFFERENT BOARDS LOOK-- OVERSEE C.E.O.S OF HOSPITALS IN
8 DIFFERENT WAYS. SOMETIMES THE C.E.O. IS A VOTING MEMBER OF THE
9 BOARD BUT MORE, I THINK, AT LEAST COMMONLY THEY'RE NOT AND, I
10 DON'T KNOW, JIM, DO YOU HAVE ANY SENSE OF THAT?

11

12 **JIM NOYES:** THE MAJORITY OF THE BOARDS, THE C.E.O.S. ARE
13 NONVOTING MEMBERS.

14

15 **SUP. BURKE:** WHAT I WOULD LIKE TO REALLY SEE IS A DEFINITION OF
16 THE WORD "CONFLICT" AND WHO WOULD BE CONFLICTED AND WHO WOULD
17 NOT BE CONFLICTED AND THE CRITERIA FOR CONFLICT. AND I ALSO
18 THINK THERE NEEDS TO BE SOME RECOMMENDATION SIMILAR TO WHAT--
19 DR. GARTHWAITE, I HAD THOUGHT YOU HAD COME UP WITH ONE
20 RECOMMENDATION THAT GOT IN ONE REPORT WHICH INDICATED THAT
21 THIS BOARD WOULD BE OVER NOT JUST ONE HOSPITAL BUT OVER ALL OF
22 THE AREA HOSPITALS. HAVE YOU GIVEN UP ON THAT AND IS THIS THE
23 SUBSTITUTE FOR THIS?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** WELL, IT'S A MUCH BROADER DISCUSSION.

2 I'VE NOT-- I WON'T GIVE UP ON THAT EASILY, BUT I THINK IT'S A
3 MUCH DIFFERENT AND BIGGER DISCUSSION.

4

5 **SUP. BURKE:** SO YOU'RE NO LONGER PURSUING THE IDEA THAT THE
6 HOSPITAL ADVISORY HAS ANY BROADER PRONGS THAN DREW, I MEAN,
7 RATHER THAN KING DREW, IT WOULD ONLY APPLY TO KING DREW. IT
8 WOULD NOT APPLY, FOR INSTANCE-- IT WOULD IT APPLY TO HUMPHREY?

9

10 **DR. THOMAS GARTHWAITE:** IT WOULD-- WELL, I SEE IT AS OVER THE
11 NETWORK, THE SOUTHWEST NETWORK, WHICH WOULD INCLUDE HUMPHREY.

12

13 **SUP. BURKE:** BUT YOU ARE NO LONGER SUGGESTING WHAT YOU
14 SUGGESTED IN-- WAS THIS THE ONE ON THE 4TH?

15

16 **DR. THOMAS GARTHWAITE:** WHEN-- WHEN NAVIGANT PUT FORWARD ITS
17 RECOMMENDATIONS, IT SUGGESTED A HOSPITAL ADVISORY BOARD AND
18 CONSIDERATION AND EVALUATION OF THE LARGER VIEW OF A HOSPITAL
19 AUTHORITY. MY-- I WAS ASKED TO PROVIDE MY RECOMMENDATIONS TO
20 THE BOARD ON THE BYLAWS. I DECIDED TO STATE THAT I THINK THAT
21 THE REAL ISSUE IS WE NEED TWO THINGS: ONE IS WE NEED THAT
22 HONEST OUTSIDE ADVICE AND PROFESSIONAL LEADERSHIP, I THINK NOT
23 ONLY FOR KING DREW MEDICAL CENTER BUT MORE BROADLY ACROSS THE
24 DEPARTMENT, ALONG WITH A MOVE TOWARDS THE HOSPITAL AUTHORITY.
25 I ALSO THINK WE NEED, ON A MORE SYSTEMATIC, REGULAR BASIS, YOU



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 KNOW, ADVICE FROM THE COMMUNITY AND A PLANNING EFFORT IN THE
2 COMMUNITY IN TERMS OF WHAT KIND OF SERVICES WE DELIVER AND A
3 BETTER COMMUNICATION WITH THE COMMUNITY. SO THAT'S THE
4 RECOMMENDATIONS THAT I PUT FORWARD IN THAT.

5

6 **SUP. BURKE:** AND YOU SAID SPECIFICALLY EXCLUDE MEMBERS WHO
7 REPRESENT EMPLOYEES, THE COUNTY, AFFILIATED INSTITUTION,
8 CONTRACTORS AND DIRECT COMPETITORS TO D.H.S. WHO IS A DIRECT
9 COMPETITOR TO D.H.S.? IS THAT AN H.M.O. OR...?

10

11 **DR. THOMAS GARTHWAITE:** COULD BE OTHER HOSPITALS.

12

13 **SUP. BURKE:** OR OTHER HOSPITALS. WOULD THAT-- BUT IT WOULD NOT
14 INCLUDE KECK-- I MEAN, IT WOULDN'T INCLUDE...

15

16 **SPEAKER:** CEDARS?

17

18 **SUP. BURKE:** IT WOULD INCLUDE CEDARS?

19

20 **DR. THOMAS GARTHWAITE:** BUT I THINK WE DO HAVE MEMBERS OF THIS
21 HOSPITAL ADVISORY BOARD TODAY WHO I DON'T THINK ARE
22 CONFLICTED. WE DON'T REALLY COMPETE DIRECTLY WITH KAISER
23 PERMANENTE TO ANY DEGREE AND THE _____ HAS BEEN, I
24 THINK, A GOOD SPOKESPERSON. KAISER HAS CERTAINLY DONE YEOMAN'S
25 WORK AT THE QUALITY COMMITTEE BUT HASN'T BEEN ABLE TO ATTEND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AS MANY BOARD HEARINGS AND WE HAVE CHALLENGES GETTING HIM ON
2 THE LINE.

3

4 **SUP. BURKE:** WOULD YOU CONSIDER DR. FLORES IN CONFLICT?

5

6 **DR. THOMAS GARTHWAITE:** DR. FLORES, I DON'T THINK IS IN
7 CONFLICT. THOSE ARE OTHERS.

8

9 **SUP. BURKE:** AND THEN YOU STATE, "DELEGATE THE OPERATION OF
10 D.H.S. TO THE NEW ENTITY."

11

12 **DR. THOMAS GARTHWAITE:** THAT'S THE BROADER DISCUSSION. THAT'S
13 THE HEALTH AUTHORITY DISCUSSION.

14

15 **SUP. BURKE:** NO, I'M NOT SAYING YOUR MOTION BUT, ON OCTOBER
16 4TH, HE GAVE US A RECOMMENDATION ON HOSPITAL ADVISORY BOARD
17 BYLAWS, WHICH IS WHAT WE'RE DISCUSSING. NOW, YOU'RE AMENDING
18 THAT OR SUBSTITUTING IT AND SOME PARTS OF THE SUBSTITUTE, AS I
19 SAY, I THINK THAT I CAN AGREE THAT THEY WOULD BE-- YOUR NUMBER
20 1, I HAVE NO PROBLEM WITH. NUMBER 2, I REALLY NEED TO KNOW WHO
21 IS INCLUDED IN CONFLICTS AND WHO YOU'RE ELIMINATING BEFORE I
22 COULD MAKE ANY KIND OF DETERMINATION ON THAT.

23

24 **SUP. YAROSLAVSKY:** TWO IS NOT THE CONFLICTS. THREE IS THE
25 CONFLICTS. TWO IS THE REDUCTION OF THE MEMBERSHIP.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** NO, BUT TWO-- YES, BUT I DON'T KNOW WHEN YOU
3 REDUCE IT BY 6 TO 10-- YOU'RE GOING TO REDUCE IT TO...?

4

5 **SUP. YAROSLAVSKY:** NO MORE THAN 10, NO LESS THAN 6.

6

7 **SUP. BURKE:** NO MORE THAN 10 MEMBERS. SEE, I DON'T KNOW WHO
8 THAT TAKES OFF BY CONFLICT OR OTHER MECHANISM. SO I'D LIKE TO
9 SEE THAT, ALSO.

10

11 **SUP. YAROSLAVSKY:** CAN I MAKE A SUGGESTION?

12

13 **SUP. KNABE:** THAT WAS THE ORIGINAL INTENT, THOUGH, WAS THAT
14 VOLUME. I THINK THAT'S WHAT YOU'RE TRYING TO GET BACK TO.

15

16 **SUP. YAROSLAVSKY:** THE MOTION TASKS THE C.A.O. WITH
17 QUARTERBACKING THIS. HE DID THAT WHEN WE FIRST ESTABLISHED THE
18 H.A.B. THAT'S HOW MOST OF THESE INDIVIDUALS, AT LEAST THE
19 NUCLEUS, GOT ON THE H.A.B. AND HE HAD INPUT FROM ALL OF US. HE
20 HAD INPUT FROM SOME OF THE STAKEHOLDERS, WHOEVER, AND THEN HE
21 MADE A RECOMMENDATION TO THE BOARD AND THE BOARD, I BELIEVE,
22 APPROVED THEM WITHOUT ANY AMENDMENTS TO THEM ORIGINALLY, AND
23 THAT'S...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** WELL, EVERYONE WHO HAS BEEN ON THERE, WE'VE VOTED
2 FOR.

3

4 **SUP. YAROSLAVSKY:** THAT'S RIGHT AND THAT'S WHAT I-- AND EVERY
5 TIME WE VOTE FOR SOMEBODY, YOU KNOW, IT'S ANOTHER ONE, IT'S
6 ANOTHER ONE, IT'S ANOTHER ONE AND NOBODY WANTS TO VOTE-- I
7 SPEAK FOR MYSELF, I DON'T WANT TO VOTE AGAINST ANYBODY.
8 THEY'RE WONDERFUL PEOPLE AND THEY'RE OFFERING TO SERVE BUT--
9 AND THEN ONE DAY YOU WAKE UP AND YOU SAY, HOW DID WE GET 15
10 PEOPLE ON THIS BOARD WHEN LAST TIME I WAS AWAKE IT HAD 7 OR 8?
11 AND IT'S A PROBLEM. ALL I WOULD SAY IS LET'S NOT DEFINE THE
12 CONFLICT NOW. WE CAN ASK THE C.A.O. AND THE COUNTY COUNSEL TO
13 ADDRESS THE ISSUE OF CONFLICT AS RAISED IN DR. GARTHWAITE'S
14 MEMO AND SEE IF THERE'S A SIMPLE WAY OR A CLEAN WAY TO ADDRESS
15 IT AND, IF NOT, THEY CAN TELL US THAT AND GIVE US AN
16 ALTERNATIVE. I'M NOT TRYING TO DEFINE IT NOW. I LIFTED THAT
17 OUT OF YOUR LETTER AND IT'S THE ONLY THING I LIFTED OUT OF
18 YOUR LETTER, BUT I DO WANT TO GET BACK TO A SMALLER, MORE
19 FOCUSED BOARD. IF WE HAVE TO HAVE CONFLICTS, WE HAVE
20 CONFLICTS. IT'S NOT-- THAT'S NOT THE MOST IMPORTANT. THE MOST
21 IMPORTANT THING TO ME IS THAT WE HAVE A FOCUS, A LIMIT ON THE
22 CHARGE AND A MANAGEABLE NUMBER OF PEOPLE, AND I THINK IT'LL
23 TAKE CARE OF ITSELF.

24

25 **SUP. BURKE:** HOW MANY PEOPLE ARE ON THERE NOW?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** 15. 15, I THINK.

3

4 **DR. HECTOR FLORES:** ACTUALLY, 14-- 15 NOW. WE JUST ADDED...

5

6 **SUP. YAROSLAVSKY:** WITH A PROPOSAL TO RAISE IT TO 17 OR 18.

7

8 **SUP. BURKE:** IT WAS 15 WITH THE ADDITION OF ONE MORE COMMUNITY
9 PERSON, IS THAT IT?

10

11 **DR. HECTOR FLORES:** IT'S 14 PLUS ONE, YEAH.

12

13 **SUP. BURKE:** YEAH, I'D LIKE TO SEE EXACTLY WHO THE PROPOSED 10
14 ARE.

15

16 **SUP. KNABE:** WELL, I THINK THAT'S WHAT YOU'RE KIND OF ASKING
17 HIM TO COME UP WITH. SOME...

18

19 **SUP. BURKE:** WHO IS GOING TO DO THAT?

20

21 **SUP. KNABE:** COUNTY COUNSEL AND C.A.O. I MEAN, NOT BY NAME BUT,
22 I MEAN, THE MAKEUP.

23

24 **SUP. BURKE:** WELL, WE NEED TO KNOW BY NAME SO WE CAN TELL--
25 BECAUSE YOU'RE GOING TO REMOVE 5 PEOPLE FROM A BOARD.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** YEAH.

3

4 **SUP. BURKE:** NOW, IT'S LIKE SAYING, OKAY, WE'RE GOING TO REDUCE
5 IT DOWN TO THREE MEMBERS OF THE BOARD OF SUPERVISORS.

6

7 **SPEAKER:** I'D LIKE TO KNOW.

8

9 **SUP. KNABE:** IT'S NO DIFFERENT THAN WHAT WE ASKED DREW
10 UNIVERSITY TO DO.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. OKAY. WAIT, WAIT, WAIT! FOLKS!
13 OKAY.

14

15 **SUP. KNABE:** IT'S NO DIFFERENT THAN WHAT WE ASKED DREW
16 UNIVERSITY TO DO.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET'S GO BACK TO WHAT WE HAVE
19 HERE. IT IS MY UNDERSTANDING THAT, UNDER THIS MOTION, WE'RE
20 ASKING SOMETHING SPECIFIC BUT LET'S CLARIFY SOME ISSUES HERE.
21 DR. GARTHWAITE, UNDER THE ISSUE OF THE M.O.U. WITH C.M.S.,
22 THEY-- AT LEAST IN THE TWO PARAGRAPHS THAT ARE CITED HERE IN
23 SUPERVISOR YAROSLAVSKY'S MOTION, IT SAYS, "THE DEPARTMENT ALSO
24 IS ESTABLISHING AN ACADEMIC AND CLINICAL OVERSIGHT PANEL TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PROVIDE GUIDANCE TO SERVE AS A RESOURCE TO THE EFFORTS TO
2 RESTRUCTURE." THAT IS OUR H.A.B., IS THAT CORRECT?

3

4 **KATHY OCHOA:** YEAH, THE ANSWER IS, IS THAT THIS RECOMMENDATION
5 WAS SUPERSEDED BY THE NAVIGANT RECOMMENDATION ON JANUARY 3RD.

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO LET'S GO-- SO LET ME PUT-- I
8 JUST WANT TO FOLLOW THE LINE BACKWARDS. SO THIS WAS THE M.O.U.
9 THAT WE AGREED AND SIGNED ON TO WITH C.M.S., CORRECT?

10

11 **DR. THOMAS GARTHWAITE:** YES.

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT. IN THE SECOND PARAGRAPH, IT
14 SAYS, "BROADENING KDMC'S ACADEMIC PARTNERSHIP WILL ALLOW
15 D.H.S. TO ENSURE THE DELIVERY OF COMPETENT AND SAFE CARE TO
16 THE COMMUNITY AND WILL PROVIDE AN ENVIRONMENT IN WHICH THE
17 COUNTY AND DREW UNIVERSITY CAN MOVE FORWARD TO ACHIEVE GOALS
18 SET FORTH IN THE SATCHER TASK FORCE REPORT, ESTABLISHING A
19 CENTER OF EXCELLENCE FOR URBAN MULTICULTURAL HEALTHCARE
20 DELIVERY." RIGHT? THEN IT GOES ON IN THIS AND THEN IT SAYS--
21 THEN NAVIGANT CAME IN AND NAVIGANT WAS THE ONE THAT
22 RECOMMENDED THE THREE EX-OFFICIO MEMBERS: THE DEAN OF DREW,
23 THE PRESIDENT OF PROFESSIONAL STAFF ASSOCIATION AND THE
24 DIRECTOR OF D.H.S., WHICH, TODAY, YOU SAY ARE NOW IN CONFLICT,
25 IS THAT CORRECT?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. THOMAS GARTHWAITE:** IN MY OPINION, YES.

3

4 **SUP. MOLINA, CHAIR:** I'M SORRY?

5

6 **DR. THOMAS GARTHWAITE:** YES, THAT'S MY OPINION.

7

8 **SUP. MOLINA, CHAIR:** SO THE ONLY ONE YOU ADDED TO THAT IS

9 S.E.I.U.? I JUST WANT TO CLARIFY THAT'S WHAT YOUR POINT IS,

10 THOSE ARE THE FOUR PEOPLE YOU SAY ARE IN CONFLICT?

11

12 **DR. THOMAS GARTHWAITE:** YEAH, I DON'T WANT TO SAY THAT'S

13 EXCLUSIVE BECAUSE I HAVEN'T SAT DOWN TO CONSIDER THE MEMBERS

14 WHO HAVE BEEN ADDED SINCE THEN IN TERMS OF THEIR POTENTIAL

15 CONFLICTS, IS ALL.

16

17 **SUP. MOLINA, CHAIR:** THE COMMUNITY MEMBERS?

18

19 **DR. THOMAS GARTHWAITE:** ALL THE ADDITIONAL MEMBERS.

20

21 **SUP. MOLINA, CHAIR:** SO THEN HOW-- IF THAT IS TRUE, THEN HOW DO

22 YOU GET TO THE: "ACHIEVE THE GOALS SET FORTH IN THE SATCHER

23 TASK FORCE REPORT ESTABLISHING A CENTER OF EXCELLENCE FOR

24 URBAN MULTICULTURAL HEALTHCARE DELIVERY"?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** I DON'T KNOW WHAT-- WHAT ARE YOU TALKING
2 ABOUT? YOU'RE ADDRESSING MY MOTION. WHAT ARE YOU-- WHAT'S YOUR
3 POINT?

4

5 **SUP. MOLINA, CHAIR:** SIR, EXCUSE ME. I'M ASKING DR. GARTHWAITE,
6 I JUST WANT TO UNDERSTAND, IN THE M.O.U. THAT WE SIGNED WITH
7 C.M.S., THIS IS THE LANGUAGE, CORRECT?

8

9 **SUP. YAROSLAVSKY:** I DON'T THINK THAT'S NECESSARILY TRUE. I'M
10 NOT SURE IT WAS IN THE M.O.U. IT'S IN THE REPORT THAT CAME TO
11 US. I'M NOT SURE IT WAS...

12

13 **SUP. MOLINA, CHAIR:** THAT'S WHY I ASKED HIM THE QUESTION
14 INITIALLY.

15

16 **SUP. YAROSLAVSKY:** WELL, I'M JUST TRYING TO HELP IT ALONG,
17 BUT...

18

19 **DR. THOMAS GARTHWAITE:** I'M JUST HAVING A LITTLE TROUBLE
20 READING THIS SO...

21

22 **SUP. YAROSLAVSKY:** BUT EVEN IF IT WAS, SO WHAT?

23

24 **SUP. MOLINA, CHAIR:** WELL, I'LL FIGURE MY "SO WHAT" AFTER I GET
25 MY FIRST ANSWER.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. THOMAS GARTHWAITE:** WELL, MY RECOLLECTION IS THE
3 FOLLOWING...

4

5 **SUP. MOLINA, CHAIR:** IT'S NOT. ALL RIGHT. ACCORDING...

6

7 **DR. THOMAS GARTHWAITE:** MY RECOLLECTION IS THE FOLLOWING: PRIOR
8 TO NAVIGANT COMING ON, I HAD ESTABLISHED, AFTER THE SATCHER
9 TASK FORCE GROUP, I WAS WORKING TO-- I THINK AT SUPERVISOR
10 YAROSLAVSKY'S DIRECTION, TO BRING ON THE OTHER UNIVERSITIES
11 AND GET THEM TO BE HELPFUL. AND I TALKED TO DR. LEVY, I THINK,
12 DR. VANDERMEULLEN WAS GOING TO DO IT AND SEEMS LIKE THERE WERE
13 OTHER INDIVIDUALS. MY MEMORY DOESN'T SERVE ME WELL ON THAT.

14

15 **SUP. YAROSLAVSKY:** THE GUY FROM U.C., THE HAD OF MEDICINE FOR
16 U.C. AND BERKELEY.

17

18 **DR. THOMAS GARTHWAITE:** RIGHT. AND SO I THINK THAT-- RIGHT. DR.
19 DRAKE AND SOME OTHERS AND THEN, AT THAT POINT, IT WAS, AS I
20 THINK KATHY ACCURATELY POINTED OUT, WAS SORT OF SUPERSEDED BY
21 THE FORMATION OF THE BOARD AND WE ROLLED SOME OF THE MEMBERS
22 WHO WERE WILLING TO SERVE ON THIS ADVISORY BOARD INTO THE
23 NAVIGANT RECOMMENDATION. I THINK THAT'S HOW THAT CAME ABOUT.

24



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1 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO BASICALLY NOW WHAT WE WANT
2 TO DO IS RESCIND THE NAVIGANT RECOMMENDATIONS, ACCORDING TO
3 THIS MOTION, CORRECT?

4

5 **SUP. YAROSLAVSKY:** THAT'S CORRECT.

6

7 **SUP. MOLINA, CHAIR:** THAT'S CORRECT.

8

9 **SUP. YAROSLAVSKY:** AND REPLACE IT WITH THIS RECOMMENDATION.

10

11 **SUP. MOLINA, CHAIR:** IS THAT CORRECT?

12

13 **SUP. YAROSLAVSKY:** YES.

14

15 **DR. THOMAS GARTHWAITE:** WELL, I JUST, I MEAN...

16

17 **SUP. MOLINA, CHAIR:** WELL, HE'S GOING TO WRITE THE REPORT...

18

19 **DR. THOMAS GARTHWAITE:** YEAH, TO THE EXTENT THAT-- YES, I THINK
20 THIS...

21

22 **SUP. MOLINA, CHAIR:** I WANT TO UNDERSTAND IF HE UNDERSTANDS
23 WHAT HE...

24

25 **DR. THOMAS GARTHWAITE:** WELL, I THINK THAT'S FAIR.



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1

2 **SUP. YAROSLAVSKY:** HE'S GOING TO WRITE THE REPORT.

3

4 **SUP. MOLINA, CHAIR:** OKAY. DAVID JANSSEN, YOU ANSWER THE
5 QUESTION.

6

7 **SUP. YAROSLAVSKY:** THERE YOU GO. [LAUGHTER]

8

9 **SUP. MOLINA, CHAIR:** LET'S FOLLOW ALONG, ALL RIGHT?

10

11 **SUP. YAROSLAVSKY:** IT'S 4:30.

12

13 **SUP. MOLINA, CHAIR:** I ASKED THE QUESTION BECAUSE THOSE TWO
14 PARAGRAPHS WERE PUT IN ZEV'S MOTION AND IT TALKS ABOUT THIS
15 ACADEMIC AND CLINICAL OVERSIGHT PANEL, WHICH I TAKE IT IS OUR
16 HOSPITAL ADVISORY BOARD. THE ANSWER WAS YES. THEN I WENT ON TO
17 THE SECOND QUESTION, WHICH ASKS, SO THAT WE CAN MOVE FORWARD
18 TO ACHIEVE THE GOALS SET IN THE SATCHER TASK FORCE REPORT IN
19 ESTABLISHING A CENTER OF EXCELLENCE FOR URBAN, MULTICULTURAL
20 HEALTHCARE DELIVERY. SUPPOSEDLY, I DON'T KNOW IF THAT WAS IN
21 THE REPORT OR NOT IN THE M.O.U. INITIALLY, I GOT A "YES." NOW
22 WE'RE NOT SURE.

23

24 **DR. THOMAS GARTHWAITE:** I THINK THAT WAS IN THE SATCHER REPORT.

25



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1 **C.A.O. JANSSEN:** AND NOT IN THE M.O.U.

2

3 **SUP. MOLINA, CHAIR:** I'M SORRY?

4

5 **DR. THOMAS GARTHWAITE:** I BELIEVE THAT WAS IN THE SATCHER
6 REPORT.

7

8 **SUP. YAROSLAVSKY:** NOT IN THE M.O.U.

9

10 **C.A.O. JANSSEN:** NOT IN THE M.O.U.

11

12 **SUP. MOLINA, CHAIR:** WELL, WAIT A MINUTE. HOW DID THE SATCHER
13 REPORT SAY THAT TO ITSELF? THINK ABOUT IT. IT PROBABLY-- IT
14 CAME OFF OF SOMETHING ELSE. IT'S THE SECOND PARAGRAPH ON
15 THERE.

16

17 **SUP. YAROSLAVSKY:** IT WAS A REPORT TO THE BOARD OF SUPERVISORS.

18

19 **SUP. MOLINA, CHAIR:** NO, I KNOW, BUT IT SAYS-- I DON'T KNOW
20 WHERE YOU LIFTED THIS FROM. I'M JUST READING WHAT YOU LIFTED
21 HERE. IT SAYS, "THIS WAS THE REPORT THAT RECOMMENDED APPROVAL
22 OF THE MEMORANDUM OF UNDERSTANDING WITH THE CENTERS OF
23 MEDICARE AND MEDICARE'S RELINQUISHING KMD'S TRAUMA
24 DESIGNATION. INCLUDED IN THAT REPORT WAS, QUOTE, THE
25 FOLLOWING" AND THEN IT HAS TWO PHOTOGRAPHS. BUT LET'S FORGET



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1 ABOUT THAT. IT'S GETTING TOO COMPLICATED. IT'S REALLY TOO
2 SIMPLE. ALL RIGHT. LET'S GO BACK TO THE OTHER. SO THEN I WANT
3 TO HAVE A CLEAR UNDERSTANDING THAT, UNDER THIS MOTION, DAVID?

4

5 **C.A.O. JANSSEN:** YES, I'M LISTENING.

6

7 **SUP. MOLINA, CHAIR:** YOU WOULD GO BACK AND YOU WOULD NOW
8 RESCIND, BASICALLY, THE NAVIGANT RECOMMENDATIONS, THOSE 15-
9 MILLION-DOLLAR RECOMMENDATIONS? [LAUGHTER]

10

11 **C.A.O. JANSSEN:** NO.

12

13 **SUP. MOLINA, CHAIR:** WELL, THAT'S WHAT THIS SAYS.

14

15 **C.A.O. JANSSEN:** ONLY AS IT APPLIES TO THE ADVISORY BOARD.

16 (CHUCKLING)

17

18 **SUP. YAROSLAVSKY:** LET'S NOT SPEND AN HOUR ON THIS CRAP.

19

20 **SUP. MOLINA, CHAIR:** I HAVE ONLY SPENT ABOUT 3-1/2 MINUTES,
21 SIR!

22

23 **SUP. YAROSLAVSKY:** NO, I AGREE.

24

25 **C.A.O. JANSSEN:** ONLY...



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1

2 **SUP. BURKE:** YOU KNOW, IT WOULD BE REALLY GOOD IF WE COULD GET
3 SOME OF THESE MAJOR CHANGES BEFORE WE WALK IN HERE ON AN
4 AFTERNOON. IT REALLY WOULD BE GREAT.

5

6 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET'S GO BACK. SO I JUST WANT
7 TO UNDERSTAND WHAT YOU UNDERSTAND. THIS WOULD TELL YOU TO GO
8 BACK AND ELIMINATE THE NAVIGANT RECOMMENDATIONS, WHICH SAID,
9 "THREE EX-OFFICIO MEMBERS WITH VOTE" AND THEN THOSE THREE
10 PEOPLE ARE THE ONES THAT DR. GARTHWAITE JUST SAID ARE IN
11 CONFLICT, INCLUDING S.E.I.U.?

12

13 **C.A.O. JANSSEN:** YES, I BELIEVE THAT'S CORRECT.

14

15 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO THEN IT IS YOUR INTENT,
16 UNDER THIS, WHAT IS IT THAT YOU THINK THAT YOU'RE SUPPOSED TO
17 RETURN TO US TO DO ON OCTOBER THE 25TH WITH REGARD TO MEMBERS?

18

19 **C.A.O. JANSSEN:** ACCORDING TO THE MOTION, THE MAXIMUM NUMBER OF
20 MEMBERS ON THE BOARD WOULD BE 10, SOMEWHERE BETWEEN 6 AND 10.
21 THERE CURRENTLY ARE EITHER 14 OR 15. WHEN WE ESTABLISHED THE
22 FIRST-- THE FIRST GROUP WAS 11 AND THEN FOUR MORE WERE ADDED,
23 SO 15 WAS THE NUMBER AT THE BEGINNING, SO WE WOULD BE MOVING
24 FROM 15 TO 10.

25



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1 **SUP. YAROSLAVSKY:** OR LESS.

2

3 **C.A.O. JANSSEN:** OR LESS.

4

5 **SUP. MOLINA, CHAIR:** AND YOU WOULD BE ELIMINATING ALL OF THOSE
6 PEOPLE WITH, QUOTE, A CONFLICT THAT HAS YET TO BE DEFINED?

7

8 **C.A.O. JANSSEN:** CORRECT.

9

10 **SUP. MOLINA, CHAIR:** AND AGAIN, IN THE LAST PART...

11

12 **SUP. YAROSLAVSKY:** GLORIA, CAN I MAKE A-- WOULD IT BE EASIER IF
13 I JUST STRUCK THE THIRD ITEM ON THE CONFLICT AND LET'S SEE HOW
14 THAT RUNS ITS COURSE?

15

16 **SUP. BURKE:** WELL, IT WOULD BE HELPFUL.

17

18 **SUP. MOLINA, CHAIR:** IT'S UP TO YOU. IT'S NOT MY MOTION.

19

20 **SUP. YAROSLAVSKY:** AND IT MAY WORK ITSELF OUT WITHOUT HAVING TO
21 GO THROUGH THAT.

22

23 **SUP. MOLINA, CHAIR:** WELL, I HAVE ANOTHER SERIES OF QUESTIONS.
24 YOU MIGHT WANT TO LISTEN TO THEM ALL.

25



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1 **SUP. YAROSLAVSKY:** WELL, I'LL STAY HERE UNTIL HELL FREEZES
2 OVER. IT'S ALL RIGHT WITH ME.

3

4 **SUP. MOLINA, CHAIR:** EXCUSE ME THAT YOUR TIME'S SO VALUABLE.
5 THIS IS IMPORTANT, TOO. NOW, WHAT DO YOU UNDERSTAND IN THIS--
6 IT SAYS THAT: "NOW BEFORE US, IT HAS BEEN FUNCTIONING ON AN
7 INFORMAL BASIS FOR THE LAST SEVERAL MONTHS IS VASTLY DIFFERENT
8 FROM THAT WHICH WAS ORIGINALLY APPROVED FROM THE BOARD." IS IT
9 YOU'RE GOING TO COME BACK AND NOW CREATE-- DO YOU SEE THAT?
10 CREATE WHAT IS SUPPOSED TO BE A DIFFERENT INTENT OF WHAT THIS
11 ADVISORY BOARD WAS?

12

13 **C.A.O. JANSSEN:** THE-- I'M LOOKING AT THE-- NOT THE WHEREAS BUT
14 THE MOTION.

15

16 **SUP. MOLINA, CHAIR:** YEAH, THE THEREFORES.

17

18 **C.A.O. JANSSEN:** "CONFINE THE PURPOSE TO PROVIDE IN MEDICAL AND
19 BUSINESS OVERSIGHT FOR THE OPERATIONS OF KING DREW." IF YOU
20 LOOK AT THE BYLAWS THAT HAVE BEEN PROPOSED AND I THINK EVEN
21 THE BYLAWS YOU ALL PREVIOUSLY APPROVED IN FEBRUARY AND MARCH,
22 IT HAD A MUCH BROADER PURPOSE AND STATEMENT FOR THE ADVISORY
23 BOARD. SO THIS WOULD VERY DEFINITELY CHANGE WHAT YOU DIRECTED
24 EARLY ON IN THE ESTABLISHMENT OF THE ADVISORY BOARD TO A
25 SMALLER GROUP AND A MORE LIMITED RESPONSIBILITY.



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1

2 **SUP. MOLINA, CHAIR:** AND IN THOSE-- I'M TRYING TO FIND IT VERY
3 QUICKLY. AND IN THAT BROADER RESPONSIBILITY, WHAT IS THERE IN
4 THE BROADER RESPONSIBILITY, DR. GARTHWAITE, THAT YOU SEE THAT
5 WE WOULD BE ELIMINATING NOW FROM THE COMMENT THAT DR.-- THAT
6 MR. JANSSEN JUST MADE? I MEAN, WHAT IS IT THAT THEY HAVE BEEN
7 DOING THAT THEY SHOULDN'T BE DOING AS ADVISORS TO YOU AND US?

8

9 **DR. THOMAS GARTHWAITE:** WELL, WITHOUT-- JUST OFF THE CUFF, I
10 THINK THAT THE MAJOR DIFFERENCE WOULD BE IN THE FORWARD
11 THINKING AND PLANNING, WHICH I THINK STILL NEEDS TO BE DONE,
12 IT'S JUST THAT THAT CAN OVERCOME THE OPERATIONAL DECISION-
13 MAKING THAT I THINK NEEDS TO BE THE FOCUS.

14

15 **SUP. MOLINA, CHAIR:** I DON'T UNDERSTAND. EXPLAIN THAT TO ME.
16 WHAT IS-- IN THE PLANNING, THAT'S, WHAT, FORWARD THINKING?

17

18 **DR. THOMAS GARTHWAITE:** WELL, IF-- I THINK-- I TRIED TO GIVE IN
19 THE MEMO THE THINGS I THOUGHT WERE SPECIFICALLY VERY HELPFUL,
20 THE CRITICAL DECISION WE HAD AROUND EQUIPMENT AND CAPITAL
21 PROJECTS, THE WORK OF THE QUALITY COMMITTEE TO DELVE INTO
22 QUALITY ISSUES MORE DEEPLY AND USE THAT EXPERTISE.

23

24 **SUP. MOLINA, CHAIR:** AND THEY'RE NOT DOING THAT SUFFICIENTLY IS
25 WHAT YOU'RE... ?



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1

2 **DR. THOMAS GARTHWAITE:** NO, I THINK THEY'RE DOING THAT.

3

4 **SUP. MOLINA, CHAIR:** I'M TRYING TO UNDERSTAND. "VASTLY
5 DIFFERENT FROM WHICH WAS ORIGINALLY APPROVED BY THE BOARD." I
6 WANT TO UNDERSTAND. WHAT WOULD BE VASTLY DIFFERENT FROM WHAT
7 WE APPROVED IN THE ROLE AND RESPONSIBILITIES OF THIS ADVISORY?

8

9 **DR. THOMAS GARTHWAITE:** WELL, MY UNDERSTAND-- MY UNDERSTANDING
10 WAS THAT THE IDEA OF WORKING THROUGH THE PRIORITIZATION OF
11 RESOURCES, BUT ESPECIALLY OF THE RELATIONSHIP TO OTHER D.H.S.
12 HOSPITALS AND THE SYSTEM-WIDE PLANNING THAT NEEDS TO OCCUR,
13 NEEDS TO BE DONE, IT NEEDS-- I JUST DON'T THINK IT CAN BE DONE
14 WITH ONE BOARD, IT HAS TO BE DONE AT A DEPARTMENTAL LEVEL.

15

16 **SUP. MOLINA, CHAIR:** I'M CONFUSED. WE'RE TALKING ABOUT THE
17 H.A.B. OKAY. I JUST WANT TO UNDERSTAND. WHAT IS DIFFERENT,
18 WHAT POTENTIALLY IS DIFFERENT FROM THE ORIGINAL PROPOSAL AS TO
19 HOW THE H.A.B. WAS TO ADVISE THIS BOARD, WHAT WOULD BE VASTLY
20 DIFFERENT, AS STATED IN THIS MOTION? DO YOU UNDERSTAND, MR.
21 JANSSEN? WHAT DO YOU SEE AS VASTLY DIFFERENT?

22

23 **C.A.O. JANSSEN:** NO, I DON'T. I'M LOOKING AT THE LIST OF DUTIES
24 AND I THINK PART OF THE PROBLEM THAT TOM MAY BE HAVING IS HIS
25 RECOMMENDATION WENT BEYOND THE H.A.B. AND, IN LOOKING AT THE--



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1 AT WHAT HE SAID, SOME OF IT MAY BE MORE APPROPRIATE TO AN
2 AUTHORITY, WHICH IS REALLY WHAT HE'S RECOMMENDING, HE'S NOT
3 REALLY SUPPORTING A H.A.B., HE'S REALLY RECOMMENDING THAT WE
4 ESTABLISH AN AUTHORITY. SO SOME OF HIS COMMENTS, I THINK, ARE
5 RELATED TO AN AUTHORITY, NOT TO H.A.B.

6

7 **SUP. MOLINA, CHAIR:** I KNOW, BUT WHAT I'M TRYING TO UNDERSTAND,
8 BECAUSE YOU'RE GOING TO DO THIS REPORT, I WANT TO UNDERSTAND,
9 IN THE ACTIONS THAT WERE GIVEN, AGAIN, PEOPLE MAY BE DIFFERENT
10 THAT ARE GOING TO BE-- BECAUSE YOU, QUOTE, FOR WHATEVER
11 REASON, HAVE CONSTITUTED-- SOME KIND OF CONFLICT THAT-- I
12 DON'T KNOW-- WE DON'T KNOW WHAT THE CONFLICT IS BUT CONFLICT.
13 CONFLICT MIGHT BE THAT THEY HAVE A DIFFERENT OPINION THAN SOME
14 OF THE BOARD MEMBERS HERE. THAT COULD BE THE CONFLICT. BUT
15 USUALLY CONFLICT IS LEGALLY DEFINED AS VERY DIFFERENT THAN
16 JUST BECAUSE YOU DISAGREE WITH ME, YOU CAN'T SERVE ON
17 SOMETHING. ALL RIGHT. NOW, THAT'S WHY I WANT TO UNDERSTAND
18 WHAT YOU UNDERSTAND TO BE "VASTLY DIFFERENT FROM WHAT WAS
19 ORIGINALLY APPROVED BY THIS BOARD" AS FAR AS THIS ROLE AND
20 RESPONSIBILITY. ONE OF THE THINGS THAT MS. BURKE SAID THAT WAS
21 IMPORTANT TO ME AND, DR. GARTHWAITE, I HOPE WE UNDERSTAND
22 THIS, IS THAT IS IT GOING TO BE PART OF A TEAM THAT YOU'RE
23 GOING TO SHARE INFORMATION, SAY, "I REALLY WOULD LIKE YOUR
24 CLINICAL, MEDICAL, BUSINESS REVIEW OF THESE RECOMMENDATIONS
25 THAT I'M GOING TO MAKE TO THE BOARD OR TO THE HEAD OF THE



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1 HOSPITALS, COULD YOU GIVE ME YOUR TWO CENTS ON THIS?" IS THAT-
2 - I MEAN, THAT'S WHAT THEY'RE GOING TO BE DOING, RIGHT? ARE
3 YOU GOING TO SHARE THAT INFORMATION WITH THEM BEFOREHAND OR IS
4 IT THE OTHER WAY AROUND: "HERE'S WHAT I'M RECOMMENDING; I NEED
5 YOU TO BACK THIS UP"?

6

7 **DR. THOMAS GARTHWAITE:** WELL, I'D LIKE TO THINK THAT WE'VE
8 CERTAINLY TRIED TO DO THAT. I THINK THE EXCEPTION WAS A
9 FAILURE OF COMMUNICATION AND I-- YOU KNOW, WE CAN WALK THROUGH
10 THAT...

11

12 **SUP. MOLINA, CHAIR:** I KNOW, BUT IT'S BEING ATTRIBUTED-- EVERY
13 TIME IT COMES UP, IT'S BEING ATTRIBUTED AS, YOU KNOW, NOT
14 SINGING ALONG WITH THE BAND HERE. I WANT TO UNDERSTAND, IS IT
15 YOUR INTENTION TO WORK WITH THIS ADVISORY? I WANT TO
16 UNDERSTAND HOW WE'RE GOING TO WORK WITH IT. ARE YOU GOING TO
17 WORK WITH THEM IN A WAY TO SAY, "HERE, CAN YOU LOOK AT THOSE
18 AND GIVE ME YOUR TWO CENTS ON IT, MAYBE HAVE A DISCUSSION, A
19 MEETING AND I'D LIKE TO KNOW WHAT YOU THINK OF IT"? OR IS YOUR
20 INTENTION TO GIVE IT TO THEM...

21

22 **DR. THOMAS GARTHWAITE:** SURE. AND I THINK, TO A LARGE EXTENT,
23 IT HAS FUNCTIONED THAT WAY. THERE IS ONE NOTABLE EXCEPTION OF
24 COMMUNICATION WHERE ATTEMPTS WERE MADE TO MAKE IT WORK BUT
25 THEY FAILED.



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1

2 **SUP. MOLINA, CHAIR:** BUT IT'S LED TO THIS WILDFIRE.

3

4 **DR. THOMAS GARTHWAITE:** BUT IF YOU GO BEYOND THAT, YOU KNOW, WE
5 DID PUT THINGS BEFORE ANY DECISIONS WERE MADE IN FRONT OF THEM
6 IN TERMS OF THE CAPITAL ASSET AND EQUIPMENT FEES. CLEARLY,
7 BEFORE I DO ANYTHING IN TERMS OF CLINICAL NOTIFICATION OF THE
8 BOARD AND OTHER THINGS, THEY CALL HECTOR, WE PROBABLY TALKED
9 AT LEAST A HALF A DOZEN, PROBABLY 10 TIMES IN THE LAST FEW
10 MONTHS ABOUT CLINICAL ISSUES THAT WE WERE CONCERNED ABOUT. SO
11 WE ARE WORKING FAIRLY CLOSELY TOGETHER. I THINK THAT, YOU
12 KNOW, THE BIG EXCEPTION WAS THE O.B. AND PEDS PIECE.

13

14 **SUP. MOLINA, CHAIR:** I KNOW BUT THAT'S HOW THE WILDFIRE BEGAN,
15 OKAY, SO I THINK WE NEED TO CLARIFY SOME OF THESE THINGS,
16 WHICH I THINK IS HELPFUL. AND THEN THE LAST PART FOR ME. YOU
17 KNOW, I THINK THAT THE DECISIONS THAT WE ALL MAKE, MYSELF,
18 YOURSELF, THIS ADVISORY, IS GOING TO BE BASED ON INFORMATION
19 AND HOPEFULLY BASED ON WHAT WE CONSIDER TO BE A GOOD DECISION.
20 IT'S NOT SUPPOSED TO BE A POLITICAL DECISION BUT WE ALL BRING
21 OUR BIASES WITH US, RIGHT? THAT'S THE NATURE OF WHO WE ARE AND
22 WHAT WE'RE ABOUT. WHEN, AT ONE TIME, PEOPLE LIKE YVONNE AND I
23 DIDN'T GET TO SERVE ON THIS BOARD BECAUSE OF THE DECISIONS
24 THAT SOMEBODY HAD MADE ABOUT HOW LINES WERE DRAWN IN THE
25 COUNTY OF LOS ANGELES, BUT WE BRING OUR BIASES WITH US. THAT'S



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1 THE NATURE OF THE DECISIONS THAT WE MAKE. AS MUCH AS WE'D LIKE
2 TO QUESTION EVERY SUPREME COURT JUSTICE, HE BRINGS OR SHE
3 BRINGS THEIR BIASES WITH THEM. SO THAT IS GOING TO HAPPEN HERE
4 AS WELL. AND MY CONCERN IS-- AND THIS IS A CONCERN AND I
5 EXPRESS THIS TO YOU AS WELL, DAVID, BECAUSE YOU'RE GOING TO BE
6 WRITING THE REPORT, IT IS HARD FOR ME TO UNDERSTAND COMPLETELY
7 HOW YOU COULD EXCLUDE PEOPLE WHO BRING A VERY UNIQUE SET OF
8 BIASES TO THE TABLE, PEOPLE WHO ARE GOING TO SERVE FROM THAT
9 COMMUNITY, PARTICULARLY THE MULTICULTURAL ASPECT OF IT,
10 REPRESENTING THE EMPLOYEES' ASPECT OF IT. YOU KNOW, THERE'S A
11 LOT OF PEOPLE WHO SEE DIRECT CONFLICT IN IT AND OTHER PEOPLE
12 WHO SEE AN OPPORTUNITY TO BRING IN AND SPEAK AS ONE TEAM ON
13 HOW TO GET TO THE SAME GOAL. AND I JUST, AS YOU WRITE YOUR
14 REPORT, I THINK YOU NEED TO THINK ABOUT SOME OF THESE THINGS
15 AND THAT'S THE BIGGEST PROBLEM I HAVE. IT SEEMS TO WANT TO
16 MAKE IT VERY, VERY, QUOTE, CLINICAL, AND THAT'S NICE BUT IT IS
17 ALSO A RESPONSE TO THE SATCHER REPORT AS WELL, WHICH IS WHAT
18 WAS THE FIRST THING WE WERE DOING, OKAY? BEFORE C.M.S. LANDED
19 ON US, WE WERE DOING THE REVISIONS OF THE SATCHER REPORT AND
20 THEY WERE THE ONES THAT MADE THE ORIGINAL RECOMMENDATION TO US
21 THAT WE SHOULD HAVE AN ADVISORY THAT WOULD LEAD US IN SOME OF
22 THESE REFORMS AND SOME OF THE REFORMS REALLY REQUIRED US TO BE
23 MORE OF A MULTICULTURAL FACILITY THAT WAS RESPONSIVE TO THE
24 PRESENT NEEDS AND THE DEMOGRAPHICS. AND I REMEMBER ASKING DR.
25 SATCHER WHEN HE WAS HERE THE DEMOGRAPHICS OF THAT COMMUNITY,



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1 WHICH IS AT CONTENTION FROM TIME TO TIME. BUT CERTAINLY ALL OF
2 IT HAS TO BE DONE WITHIN THE FRAMEWORK OF THE BEST OF PATIENT
3 CARE. AND IT JUST SEEMS AS THOUGH THERE IS A BIAS. THAT, IF
4 YOU WORK THERE AND IF YOU'RE A PART OF IT, IT WAS SORT OF
5 DEMONSTRATED HERE EARLIER, YOU MUST BE PART OF-- YOU'RE NOT
6 INTERESTED IN BRINGING ABOUT QUALITY OR PATIENT CARE. AND I
7 THINK WE HAVE TO BE CAREFUL AS WE PROCEED THROUGH THIS
8 BECAUSE, IF WE ARE TRULY GOING TO HAVE-- WE WANT IT-- EVERYONE
9 NEEDS TO WORK TOWARD BETTER PATIENT CARE AND EVERYONE HAS TO
10 HAVE LEADERSHIP THAT IS GOING TO TAKE US THERE AND GIVE US
11 SOME DIRECTION IN THAT REGARD. SO I HOPE, AS YOU LOOK AT THIS
12 MOTION, DAVID, I, RIGHT NOW, HAVE A REAL PROBLEM WITH IT AS IT
13 STANDS BUT I WOULD NEED, AND I WILL ASK YOU THE QUESTION WHEN
14 YOU BRING BACK YOUR REPORT, AS TO HOW WE ACHIEVE THE GOALS TO
15 MEET THOSE RECOMMENDATIONS UNDER THE SATCHER REPORT, WHICH IS
16 WHAT WE WERE ORIGINALLY WORKING ON BEFORE THE C.M.S. ASPECT OF
17 IT, WAS THE FIRST ONE TO MAKE THE RECOMMENDATION AND THEN,
18 LATER ON, C.M.S. SUGGESTED THAT WE HAVE A GOVERNANCE STRUCTURE
19 AND THAT'S WHAT NAVIGANT CAME IN TO MAKE A RECOMMENDATION ON
20 AND NOW WE'RE RESCINDING IT. SO WE NEED TO ALL GET BACK ON THE
21 SAME PAGE AND, AS YOU DO THAT, WOULD YOU PUT FORTH THE REASON
22 AND THE RATIONALE, AS YOU'RE MOVING FORWARD, OTHER THAN WHAT
23 THIS BOARD IS JUST APPROVING, BECAUSE IT MAY HAVE THE VOTES
24 NECESSARY TO DO SO, WE NEED TO UNDERSTAND WHAT'S OUR
25 RESPONSIBILITY UNDER THE ISSUES OF GOVERNANCE, UNDER THE



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1 C.M.S., AND WE ALSO HAVE TO UNDERSTAND WHAT ARE OUR
2 RESPONSIBILITIES TO THE REFORMS THAT DR. SATCHER AND HIS GROUP
3 HAVE REVIEWED IF, IN FACT, WE'RE GOING TO HAVE THE KIND OF
4 REFORM WE NEED AT KING DREW? SO THAT'S...

5

6 **DR. THOMAS GARTHWAITE:** CAN I MAKE JUST ONE COMMENT? I REALLY
7 DON'T WANT TO BE MISUNDERSTOOD. I HAVE GREAT RESPECT FOR THE
8 OPINIONS AND THE INSIGHT AND THE INPUT OF ALL SORTS OF PEOPLE
9 WHO HAVE A STAKE IN THIS, EVERYBODY WHO HAS A STAKE IN THIS. I
10 HAVE CERTAINLY DONE MORE TOWN HALL MEETINGS AND REC REFORMS
11 AND MADE ROUNDS MORE OFTEN AT KING DREW MEDICAL CENTER THAN
12 ANY OTHER FACILITY THAT WE RUN. I'VE MET WITH THE COMMUNITY
13 MORE OFTEN THAN ANY OTHER FACILITY THAT WE RUN. I HAVE
14 ESSENTIALLY AN OPEN DOOR POLICY FOR PEOPLE WHO WANT TO COME
15 AND DISCUSS ISSUES. ONE LESSON THAT I LEARNED, IN LOOKING AT
16 THE CHALLENGES THAT I THINK DREW HAS NOW OVERCOME IN THEIR
17 BOARD OF TRUSTEES, IS THAT THERE IS ABSOLUTELY A NEED TO
18 DEVELOP A UNIVERSITY THAT SPEAKS TO THE NEEDS OF THE
19 UNDERREPRESENTED AND FOR MEDICAL SCHOOL TRAINING AND TO
20 PROVIDE PROVIDERS FOR THE COMMUNITY, THAT'S ABSOLUTELY KEY AND
21 BUILDING DREW UNIVERSITY WAS A GREAT ACCOMPLISHMENT. THE
22 FAILURE, HOWEVER, I THINK IS THAT TO RUN THAT UNIVERSITY
23 REQUIRES A BROAD SET OF INDIVIDUALS WITH THE EXPERTISE TO
24 PROVIDE THE RIGHT GUIDANCE TO DO THAT. IT ALSO REQUIRES THE
25 INPUT OF THE COMMUNITY AS TO WHETHER OR NOT ITS NEEDS ARE



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1 BEING MET. TO ME, IF YOU GET THOSE TWO CONFUSED, YOU TRY TO DO
2 THEM ALL AT ONCE, SOMETIMES YOU DON'T DO THE RUNNING OF THE
3 UNIVERSITY WELL. I THINK WE HAVE, YOU KNOW, THAT SOME OF THOSE
4 SAME THINGS ARE AT RISK HERE, THAT, IN AN EFFORT TO DO
5 EVERYTHING AND DO IT WITH BROAD INVOLVEMENT, WE MISS THE POINT
6 OF GETTING THE OPERATIONAL INPUTS RIGHT AND DOING THOSE FIRST
7 AND FOREMOST, BECAUSE THE REAL GIFT TO THE COMMUNITY, THE REAL
8 GIFT TO THE COMMUNITY IS A GREAT UNIVERSITY AND A GREAT
9 HOSPITAL.

10

11 **SUP. MOLINA, CHAIR:** MS. BURKE.

12

13 **SUP. BURKE:** AND I DON'T DISAGREE WITH YOU, THAT YOU HAVE TO
14 HAVE PEOPLE WHO KNOW WHAT THEY'RE DOING, YOU HAVE TO HAVE
15 ACADEMICIANS TO RUN A MEDICAL SCHOOL. YOU CAN'T RUN IT WITH
16 PEOPLE WHO WENT IN TO GET THEIR TONSILS REMOVED. I AGREE WAS
17 ALL OF THAT BUT I HAVE TO EMPHASIZE AGAIN, IF YOU'RE GOING TO
18 SET UP A GROUP OF EXPERTS, THEY HAVE TO KNOW WHAT THEY'RE
19 THERE FOR. THEY DON'T WANT TO JUST COME TO A MEETING, THEY
20 DON'T WANT TO BE HARASSED BY THE COMMUNITY, BUT THEY ALSO
21 DON'T JUST WANT TO BE FIGUREHEADS. THEY WANT TO SEE EXACTLY
22 WHAT THEIR ROLE WILL BE. AND I THINK THE UNFORTUNATE THING
23 THAT'S HAPPENED HERE IS THIS BOARD HAS SPENT A LOT OF TIME
24 ARGUING OVER HOW MANY COMMUNITY PEOPLE ARE GOING TO BE THERE,
25 WHAT THE-- WHEN-- HOW THEY'RE GOING TO TALK TO YOU AND IF



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1 YOU'RE GOING TO LISTEN TO THEM AND THAT'S ONE OF THE THINGS
2 THAT'S GOING TO HAVE TO BE SOLVED FIRST. YOU'RE BRINGING IN
3 EXPERTS AND THEM NOT BEING ABLE TO HAVE ANY INPUT INTO
4 ANYTHING THAT'S HAPPENING, IT'S GOING TO BE IN THE SAME PLACE.
5 NOW, I THINK THAT ONE THING THAT SUPERVISOR ANTONOVICH BROUGHT
6 UP, THAT WE STILL DON'T ADDRESS, SUPPOSEDLY PART OF THIS
7 RECONFIGURING WAS THAT THERE WAS ALSO GOING TO BE THE ABILITY
8 TO MEET THE NEEDS OF THE COMMUNITY MEDICALLY. SO WE'VE NEVER
9 HAD ANY REPORT IN TERMS OF WE ARE ADDING THIS MANY PEOPLE WHO
10 ARE STROKE EXPERTS, WE HAVE THIS MANY PEOPLE OR THIS MANY
11 PROGRAMS THAT ARE ADDRESSING DIABETES. THE ONLY THING WE'VE
12 HEARD IS THAT WE'RE GOING TO ELIMINATE OBSTETRICS, WE'RE GOING
13 TO-- PEDIATRICS, THE VERY THINGS THAT THE PEOPLE IN THAT
14 NEIGHBORHOOD ARE KNOWN FOR. AND LET ME TELL YOU THIS. I'M NOT
15 CONFUSED AS TO WHAT THE COMMUNITY LOOKS LIKE. I REPRESENT THE
16 DISTRICT. I KNOW THAT THAT COMMUNITY IS A MULTIETHNIC
17 COMMUNITY, HEAVILY LATINO COMMUNITY, THAT THE HOSPITAL, I KNOW
18 WHO THE PATIENTS ARE. I GO OUT THERE AND I SEE THEM BUT I ALSO
19 BELIEVE THAT PART OF WHAT DR. SATCHER WAS TRYING TO SAY IS
20 THAT YOU HAVE TO BRING REPRESENTATIVES OF THAT COMMUNITY,
21 THEIR VIEWS IN AS TO WHAT THEY REALLY WANT. NOW, ARE YOU GOING
22 TO HAVE A SURVEY THAT DOES THAT? I DON'T KNOW HOW YOU'RE GOING
23 TO DO IT. WHAT WAS SUGGESTED WAS BRING PEOPLE WHO HAVE SOME
24 KIND OF A HEALTH PLAN CLOSE BY AND-- TO GIVE SOME INPUT BUT I
25 RECOGNIZE THAT DREW WAS DESTROYED, IN PART, BECAUSE THERE WAS



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1 A FAILURE TO RECOGNIZE THAT IT HAD TO BE AN ACADEMIC
2 INSTITUTION. SO I'M NOT DISAGREEING WITH YOU THERE BUT I ALSO
3 THINK THAT YOU CAN'T JUST TAKE THIS PART OF IT AND SAY, OKAY,
4 I'M GOING TO HAVE AN ELITE GROUP OF PEOPLE WHO ADVISE ME. I
5 MAY OR MAY NOT TAKE THEIR ADVICE BUT THEY'RE GOING TO COME TO
6 MEETINGS. YOU'RE GOING TO HAVE TO SET A ROLE FOR THEM AND
7 THAT'S GOING TO HAVE TO BE PART OF WHAT YOU'RE DOING, MR.
8 JANSSEN. WHEN YOU PUT TOGETHER THIS WHOLE PLAN AND YOU'RE
9 ELIMINATING EVERYBODY WHO'S NOT A PROFESSIONAL, YOU'RE GOING
10 TO HAVE TO FIGURE OUT WHAT THOSE PEOPLE ARE GOING TO GO AFTER
11 THEY GET THERE AND WHETHER OR NOT IT'S GOING TO HAVE ANY
12 MEANING. AND ALSO IT'S GOING TO HAVE TO BE ON MANY DIFFERENT
13 LEVELS, NOT JUST WHAT YOU ELIMINATE, IT'S GOING TO HAVE TO BE
14 ALSO WHAT YOU BUILD UP AND THERE'S BEEN NO DISCUSSION OF
15 BUILDING UP ANYTHING. SO, AS I SAID, I HAVE NO PROBLEM IN
16 TERMS OF DEFINING THE ROLE BUT I HAVE REALLY SOME QUESTIONS IN
17 TERMS OF WHO YOU'RE GOING TO ELIMINATE, BECAUSE I DON'T EVEN
18 KNOW WHO YOU'RE ELIMINATING WHEN YOU GET DOWN FROM 15 PEOPLE
19 TO 10.

20

21 **SUP. MOLINA, CHAIR:** MISS OCHOA.

22

23 **KATHY OCHOA:** YES. AS THE SORT OF SOMEWHAT THE OBJECT OF A LOT
24 OF THIS DISCUSSION IN TERMS OF WHAT THE S.E.I.U. ROLE IS AND,
25 AS SOMEONE WHO HAS SERVED ON THE H.A.B., I DO DISAGREE WITH



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1 THE NOTION THAT THE H.A.B. IS VASTLY DIFFERENT FROM AS
2 ORIGINALLY ENVISIONED. I HAVE REALLY-- AS YOU KNOW, I READ
3 THIS STUFF, I'VE TRACKED IT VERY CLOSELY. THE DIRECTIVE FROM
4 THIS BOARD WAS THAT THE H.A.B. DEVELOP BYLAWS WITH ADVICE AND
5 ASSISTANCE FROM COUNTY COUNSEL, NOT THE OTHER WAY AROUND. AND
6 THE UNION IS THE SUBJECT OF A FIVE-PAGE MEMO HERE WRITTEN BY--
7 TO DAVID JANSSEN FROM ANITA LEE ABOUT MY COMMENTS ON THE
8 BYLAWS. AND I DID THOSE BECAUSE I TOOK THE RESPONSIBILITY VERY
9 SERIOUSLY. THOSE DRAFT BYLAWS WERE INTERNALLY INCONSISTENT,
10 EVERY OTHER PARAGRAPH WE REPORTED TO TOM, EVERY OTHER
11 PARAGRAPH WE REPORTED TO THE BOARD. SOME WERE VOTING, SOME
12 WEREN'T. I THINK I RAISED SOME VERY REASONABLE CONCERNS THAT
13 WERE VOTED UPON AND ADOPTED UNANIMOUSLY BECAUSE I CHOSE TO DO
14 THE DUE DILIGENCE REQUIRED AS SOMEBODY WHO WAS APPOINTED BY
15 THIS BOARD 5-TO-0 TO SERVE ON IT. AND I TAKE THAT VERY, VERY
16 SERIOUSLY. AND I THINK, IF YOU COMPARE THE TWO SETS OF BYLAWS,
17 WITH THE EXCEPTION OF ADDING COMMUNITY PARTICIPATION, THEY'RE
18 NOT VASTLY DIFFERENT. AND THE COMMITTEE SET FORTH IN THE
19 ORIGINAL BYLAWS AND THE COMMITTEES THAT HAVE BEEN ESTABLISHED
20 ARE SIMILAR, THEY DON'T DEVIATE IN ANY RESPECT. I HAVE A
21 COUPLE OF QUESTIONS ABOUT THE MOTION BEFORE US. WHEN YOU TALK
22 ABOUT THE BUSINESS OVERSIGHT OF THE OPERATIONS OF KING DREW.
23 IF WE WERE A PRIVATE SECTOR HOSPITAL, I COULD EASILY
24 UNDERSTAND WHAT THOSE REQUIREMENTS MIGHT BE. IN LIGHT OF THE
25 NEW HOSPITAL FINANCING REFORMS, ARE WE TALKING ABOUT BUSINESS



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1 EXPERTS WHO WOULD KNOW HOW TO DEFINE CERTIFIED PUBLIC
2 EXPENDITURES AS OUR HOSPITALS ARE GOING TO BE CALLED UPON TO
3 DO AS WE MOVE FORWARD UNDER THE NEW HOSPITAL WAIVER? AND I'D
4 REALLY LIKE TO KNOW WHAT THE DIRECTIVE IS TO THE C.A.O. IN
5 TERMS OF CONTINUED S.E.I.U. PARTICIPATION ON THIS BOARD.
6 SURELY YOU DON'T MEAN THAT WE ARE CONFLICTED WHEN IT COMES TO
7 JOINTLY ADVOCATING FOR DESPERATELY NEEDED STATE AND FEDERAL
8 REVENUE FOR OUR SYSTEM. SO I JUST-- I THINK I WANT TO BE CLEAR
9 WHETHER IT'S A CONFLICT BECAUSE THERE'S A DIFFERENCE OF
10 OPINION OR WHETHER THERE'S A CONFLICT AS DEFINED BY COUNTY
11 COUNSEL, WHO I'M SURE COULD WEIGH IN AND CLARIFY THAT QUITE
12 NICELY FOR US.

13

14 **SUP. MOLINA, CHAIR:** WELL, I WANT TO UNDERSTAND THAT BUT YOU'RE
15 GOING TO EXCLUDE THAT ITEM NUMBER 3, RIGHT?

16

17 **SUP. YAROSLAVSKY:** NOPE.

18

19 **SUP. MOLINA, CHAIR:** NO, YOU'RE NOT?

20

21 **KATHY OCHOA:** HE JUST SAID HE WAS.

22

23 **SUP. YAROSLAVSKY:** I WAS IF WE HAD CUT THE DISCUSSION BUT IT'S
24 NOW 5:00 SO... I THINK THAT, TO ANSWER YOUR QUESTION DIRECTLY,
25 I THINK THAT THE C.A.O. WILL HAVE TO TAKE ALL THESE THINGS



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1 THAT ARE IN THIS MOTION AND ALL OF THE INPUT HE GETS FROM ALL
2 OF US AND THE STAKEHOLDERS IN THEIR TOTALITY AND MAKE A
3 RECOMMENDATION TO US, BOTH IN TERMS OF THE BYLAWS, AND I MEAN
4 THE COUNTY COUNSEL AS WELL, BOTH IN TERMS OF THE BYLAWS AND
5 HOW WE ADDRESS THE CONFLICT ISSUE AND THERE ARE FIVE PEOPLE ON
6 THIS BOARD AND THERE ARE PROBABLY SIX OPINIONS ABOUT WHAT THE
7 CONFLICT ISSUES ARE. RATHER THAN GET TO THE HYPOTHETICALS NOW,
8 I HAVE CONFIDENCE THAT, ONCE HE MAKES HIS RECOMMENDATION, THE
9 TWO OF THEM MAKE THEIR RECOMMENDATION, IT WILL ALL COME OUT IN
10 THE WASH. WHERE IT'S S.E.I.U. OR WHERE THE KING DREW MEDICAL
11 BOARD OR BOARD OF TRUSTEES OR ANYTHING ELSE IS CONCERNED, I
12 DON'T KNOW AT THIS POINT.

13

14 **KATHY OCHOA:** WITH ALL DUE RESPECT, SUPERVISOR, I MEAN, THERE
15 IS A CONFLICT BETWEEN WHAT TOM...

16

17 **SUP. YAROSLAVSKY:** WELL, I'M REALLY NOT GOING TO NEGOTIATE...

18

19 **KATHY OCHOA:** THERE IS-- YEAH, WE CAN SEND DAVID OFF TO SWEAT
20 THIS OUT FOR A COUPLE WEEKS AND THEN COME BACK AND TAKE CARE
21 OF IT BEHIND THE SCENES BUT, LIKE, LET'S JUST BE CLEAR HERE.
22 TOM IS RECOMMENDING THAT THE UNION COME OFF THE BOARD. THERE'S
23 SOME VAGUE LANGUAGE AND WE'LL SEND IT OFF TO DAVID. I MEAN, I
24 WANT TO UNDERSTAND...

25



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1 **SUP. YAROSLAVSKY:** WELL, YOU KNOW, KATHY. KATHY? YOU KNOW, I
2 KNOW THAT THERE'S A TENDENCY HERE ON THIS MOTION TO QUESTION
3 AND GRILL DR. GARTHWAITE ON MY MOTION.

4

5 **KATHY OCHOA:** I'M TALKING TO YOU, ZEV, NOT TO TOM.

6

7 **SUP. YAROSLAVSKY:** HE DIDN'T WRITE MY MOTION.

8

9 **KATHY OCHOA:** I'M NOT-- AM I ADDRESSING TOM?

10

11 **SUP. YAROSLAVSKY:** SO WHATEVER DR. GARTHWAITE'S OPINION IS
12 ABOUT S.E.I.U. IS DR. GARTHWAITE'S OPINION ON S.E.I.U.

13

14 **KATHY OCHOA:** WHAT'S YOUR OPINION OF S.E.I.U., DR. GARTHWAITE?

15

16 **DR. THOMAS GARTHWAITE:** I LIKE S.E.I.U.

17

18 **SUP. MOLINA, CHAIR:** WHAT IS YOUR VIEW? WELL, I MEAN, IS YOUR
19 VIEW THAT DR. GARTHWAITE SHOULD BE ON THERE? I MEAN, YOU HAD
20 TO HAVE SOMETHING IN MIND WHEN YOU WROTE THIS UP.

21

22 **SUP. YAROSLAVSKY:** YEAH. WHAT I HAVE IN MIND IS THAT WE GET
23 BACK TO BASICS, REDUCE THE SIZE OF THIS BOARD, MAKE IT LESS--
24 MAKE IT WIELDY AND NOT UNWIELDY AND FOCUS ON THE CHARGE OF
25 TURNING THAT HOSPITAL AROUND AND REGAINING BACK ITS



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1 ACCREDITATION SO THAT WE QUIT OPERATING A SUBSTANDARD THIRD
2 WORLD HOSPITAL. THAT'S MY OBJECTIVE.

3

4 **SUP. MOLINA, CHAIR:** BUT THAT-- WE'RE ALL HAVE THE SAME
5 OBJECTIVE.

6

7 **SUP. YAROSLAVSKY:** AND THIS-- WELL, OKAY. THAT'S MY OBJECTIVE.

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT.

10

11 **SUP. BURKE:** WHAT DO YOU THINK I WANT? A THIRD WORLD HOSPITAL?

12

13 **SUP. YAROSLAVSKY:** NO, I DON'T THINK YOU DO BUT THAT-- YOU
14 ASKED ME WHY I PUT THIS IN? THAT'S WHY I PUT IT IN.

15

16 **SUP. MOLINA, CHAIR:** NO, NO, NO. SHE ASKED THE QUESTION, ARE
17 YOU...

18

19 **SUP. YAROSLAVSKY:** AND THAT WAS MY ANSWER. AND, MS. MOLINA, I
20 HAVE THE SAME VOTE YOU HAVE YOU HAVE HERE. LET'S JUST VOTE.
21 YOU DON'T HAVE ANY RIGHT TO GRILL ME OR TO...

22

23 **SUP. MOLINA, CHAIR:** MR. JANSSEN?

24



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1 **SUP. YAROSLAVSKY:** ...PUT ME UNDER OATH ANY MORE THAN I HAVE TO
2 PUT YOU UNDER OATH.

3

4 **SUP. MOLINA, CHAIR:** MR. JANSSEN, DO YOU UNDERSTAND, MR.
5 JANSSEN, DO YOU UNDERSTAND THAT, WHEN IT TALKS ABOUT PRECLUDE
6 PROFESSIONAL OR INSTITUTIONAL OR OTHER CONFLICTS, WOULD THAT
7 EXCLUDE A UNION REPRESENTATION TO YOU? WHAT DOES THAT
8 REPRESENT TO YOU?

9

10 **C.A.O. JANSSEN:** I HONESTLY DON'T KNOW, AS I'M SITTING HERE,
11 WHETHER IT WOULD OR IT WOULDN'T. I MEAN, I'LL REGRET SAYING
12 THIS BUT I THINK, IF THIS IS THE DIRECTION THAT WE'RE GOING,
13 THAT I SHOULD BE FREE TO COME BACK AND RECOMMEND THAT WE HAVE
14 NO ADVISORY BOARD, BECAUSE I THINK MAYBE THIS WHOLE THING
15 EITHER HAS GOTTEN OFF TRACK OR IT MAYBE IS GOING TO GO ON A
16 TRACK WHERE PEOPLE DON'T REALLY WANT TO GO AND I DON'T THINK
17 WE WANT TO SPEND THE TIME GOING IN A TRACK-- THEY WROTE A BOOK
18 ABOUT THIS, "GOING TO ABILENE," WE DON'T WANT TO CONTINUE
19 HAVING THIS DISCUSSION IF IT ISN'T PRODUCTIVE. NAVIGANT-- AS I
20 RECALL, NAVIGANT RECOMMENDED, AT THE OUTSET, WE ESTABLISH A
21 HEALTH AUTHORITY AND THAT'S ALWAYS ON THE FRINGES OF ALL THESE
22 DISCUSSIONS. AND SO WE ARE BASTARDIZING, IN A WAY, THE
23 DISCUSSION ABOUT AN ADVISORY BOARD. AND IT'S TOUGH FOR THEM,
24 IT'S TOUGH FOR TOM, IT'S TOUGH FOR KATHY, ALL OF US, TO TRY TO
25 FIGURE OUT, OKAY, IF WE'RE NOT GOING TO DO THIS, IS THERE



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1 ANYTHING THAT MAKES SENSE IN BETWEEN? THERE MAY NOT BE AND I'D
2 LIKE THE FLEXIBILITY TO COME BACK AND SAY, NONE OF THIS MAKES
3 SENSE, LET'S STOP THIS.

4

5 **SUP. MOLINA, CHAIR:** THANK YOU.

6

7 **C.A.O. JANSSEN:** LET'S GO ON TO SOMETHING ELSE.

8

9 **SUP. YAROSLAVSKY:** THAT WOULD BE CONSISTENT WITH MY-- IF YOU
10 WANT...

11

12 **SUP. KNABE:** I MEAN, I...

13

14 **SUP. YAROSLAVSKY:** YOU FEEL FREE TO TAKE THAT AS A FOURTH
15 RECOMMENDATION, IF YOU WANT TO COME BACK WITH THAT
16 RECOMMENDATION...

17

18 **SUP. KNABE:** WELL, I MEAN, I THINK YOU HAVE TO GIVE HIM TOTAL
19 FLEXIBILITY BECAUSE, BASICALLY, YOU'RE PUTTING IT ON THE TABLE
20 HERE. I MEAN, MY VISION OF IT IS IT INDEPENDENTLY BE ABLE TO
21 MAKE SOME DECISIONS AND, IF THERE ARE CONFLICTS, THAT THE
22 CONFLICTED PEOPLE AT LEAST ARE AN INTEGRAL PART OF THE, YOU
23 KNOW, INPUT TO THE GROUP. I MEAN, THAT'S THE WAY I SEE IT. I
24 THINK DR. GARTHWAITE-- YOU ASK ME FOR ONE, DR. GARTHWAITE IS A
25 CONFLICT. I DON'T THINK HE SHOULD BE A VOTING MEMBER OF THAT.



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1 I MEAN, I JUST DON'T. BUT THAT'S, YOU KNOW, THAT'S MY OPINION
2 AT THIS PARTICULAR POINT. THE REST OF IT, I THINK, IS OPEN TO
3 DEBATE AND I TOTALLY AGREE WITH DAVID WHEN HE SAYS HE SHOULD
4 ALSO HAVE THE FLEXIBILITY TO COME BACK AND SAY THIS DOES NOT
5 MAKE SENSE. BECAUSE THIS SHOULD NOT BE WHERE THE DEBATE SHOULD
6 BE, ON THE MAKEUP OF A BOARD. THE DEBATE IS SAVING THE
7 HOSPITAL AND PROVIDING GOOD QUALITY HEALTHCARE FOR THAT
8 COMMUNITY. AND THAT'S OUR NUMBER ONE JOB AND THE MOST
9 IMPORTANT THING THAT WE CAN DO, NOT SIT HERE AND DEBATE, YOU
10 KNOW, WHETHER YOU HAVE 10 MEMBERS OR 9, BUT I THINK FOCUS IS
11 IMPORTANT AND I DO SUPPORT THE MOTION. AND I JUST THINK WE
12 NEED TO MOVE ON AND JUST VOTE...

13

14 **SUP. MOLINA, CHAIR:** WITH THAT UNDERSTANDING, DR. FLORES?

15

16 **HECTOR FLORES:** YEAH, ID' LIKE TO MAKE SOME COMMENTS AS THE
17 CHAIR OF THE ADVISORY BOARD AND AS SOMEONE WHO WAS ONE OF THE
18 FIRST PEOPLE THAT DR. GARTHWAITE CALLED IN NOVEMBER OF LAST
19 YEAR TO SERVE ON THE-- SON OF, I GUESS, OR THE PREVIOUS, THE
20 PREDECESSOR TO THE H.A.B., WHICH WAS THE ADVISORY BOARD, ALONG
21 WITH MR. LOTT. I'M CONCERNED THAT, BEHIND THIS MOTION, AT
22 LEAST BY YOUR OPENING COMMENTS, MR. YAROSLAVSKY, THAT THERE'S
23 A PERCEPTION THAT THIS BOARD HAS TAKEN POT SHOTS AT IDEAS OR
24 CONCLUSIONS OR DECISIONS THAT HAVE BEEN MADE WITH SOME KIND OF
25 INFERENCE TO THAT WE WITHHELD AN OPINION OR ADVICE OR



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1 INFORMATION IN ORDER TO BE ABLE TO TAKE THAT POT SHOT. YOU
2 KNOW, THAT'S, I THINK, A VERY INACCURATE CHARACTERIZATION OF
3 THE WORK THAT WE'VE DONE. SECONDLY, I'M NOT SURE WHO THE
4 INDIVIDUAL WAS THAT YOU SPOKE TO REGARDING THAT WE DON'T OWE
5 YOU ANY ALTERNATIVES. OUR-- THE SPIRIT OF OUR BOARD WAS TO SAY
6 THAT ALTERNATIVES, IN LIGHT OF A PROPOSAL THAT HAS BEEN POORLY
7 STUDIED, IS NOT A RELEVANT DECISION OR RELEVANT ACTION FOR OUR
8 ADVISORY BOARD TO TAKE. AND SO I WANT TO GO BACK TO SOMETHING
9 I BELIEVE YOU HAVE IN YOUR PACKET, WHICH IS THE LETTER FROM
10 THE C.A.O., MR. JANSSEN, THE COVER LETTER OF OCTOBER 7TH AND
11 IMMEDIATELY BEHIND IT IS A LETTER FROM COUNTY COUNSEL AUTHORED
12 BY MISS ANITA LEE, WHO I THINK REALLY DOES A GREAT JOB OF
13 GETTING TO THE SPIRIT OF THE BYLAWS, INDICATING BASICALLY THAT
14 WHAT THE H.A.B. IS NOW IS AN EVOLUTION OF WHAT WAS THE
15 ADVISORY BOARD A YEAR AGO AND WHAT WAS SOMETHING YOU ALL
16 ENVISIONED BUT IT WAS BASED ON NAVIGANT'S INPUT, GIVEN THE
17 PRIORITY OF RESPONDING TO C.M.S.'S CONCERNS ABOUT THE
18 GOVERNANCE OF THE MEDICAL CENTER AND THAT THAT HAD A LOT TO DO
19 WITH THE DEFICIENCIES THAT C.M.S. ENCOUNTERED AND, SECONDLY,
20 THAT J.C.A.H.O. ALSO EXPRESSED SIMILAR CONCERNS. SO, BY
21 NECESSITY, THIS BOARD EVOLVED INTO WHAT IT CURRENTLY IS IN
22 RESPONSE TO THAT RECOMMENDATION. WHETHER OR NOT NAVIGANT TOOK
23 IT A STEP FURTHER TO SAY THERE SHOULD BE A HEALTH AUTHORITY OR
24 NOT, IT WAS SORT OF A SECOND PHASE BUT IT WAS REALLY PRIMARILY
25 TO ADDRESS THE CONCERNS OF C.M.S. AND J.C.A.H.O. SECONDLY,



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1 THAT, AS IT EVOLVED AND EXPANDED IN SIZE, IT WAS BECAUSE THERE
2 WAS A NEED IDENTIFIED TO HAVE A SKILL SET THAT WAS NOT WELL
3 REPRESENTED BY THE INITIAL SIX MEMBERS BUT WAS MUCH BETTER
4 REPRESENTED BY THE 16 MEMBERS THAT WERE INITIALLY APPOINTED,
5 AND IT WAS A SKILL SET THAT WAS NECESSARY IN ORDER FOR US TO
6 EMBARK ON A VERY AMBITIOUS AGENDA, WHICH WAS TO TRY TO BE OF
7 SOME HELP TO ALL OF YOU AS A BOARD IN A VERY SHORT AMOUNT OF
8 TIME. AND IT WOULD BE NEARLY IMPOSSIBLE FOR 6 PEOPLE TO ENGAGE
9 AND BE PRESENT AT ALL THE DIFFERENT MEETINGS, ENGAGE AND BE
10 PRESENT AT ALL THE FACT FINDING AND FACT CONFIRMING THAT WE'VE
11 HAD TO DO OVER THE PAST 6 MONTHS, THAT COULD BE MUCH BETTER
12 DONE WITH 16 PEOPLE WHO COULD DIVIDE OUT THAT WORKLOAD, AS WE
13 DID INITIALLY WITH AN OPERATIONS OR STEERING COMMITTEE THAT
14 MR. LOTT HEADED, AS A QUALITY OVERSIGHT COMMITTEE THAT DR.
15 KAISER HEADS, A FINANCE AND PLANNING COMMITTEE THAT WAS
16 INITIALLY HEADED BY DR. WOODY MEYERS, WHO, UNFORTUNATELY, HAD
17 TO RESIGN, BUT SUBSEQUENTLY WAS NOW HEADED BY MISS OCHOA. I
18 ALSO HAVE TO POINT OUT THAT IT'S NO ACCIDENT THAT THE THREE OF
19 US HERE FROM THE H.A.B., OTHER THAN DR. GARTHWAITE, ARE THE
20 SAME PEOPLE WHO HAVE COMMITTED AN EXTRAORDINARY AMOUNT OF TIME
21 TO TRY TO HELP YOU COME TO A CONSENSUS ABOUT WHAT THIS H.A.B.
22 SHOULD BE. WE ALL AGREED THAT IT WAS AN EXPERIMENT AND A WORK
23 IN PROGRESS. I PERSONALLY MET WITH ALL OF YOU BACK IN FEBRUARY
24 AND MARCH, EXCEPT FOR MR. KNABE, WHO WAS OUT OF TOWN, SO I MET
25 WITH HIS STAFF, TO TRY TO GET A SENSE FROM YOU AND DIRECTION



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1 FROM YOU OF WHAT YOUR EXPECTATIONS WERE ABOUT THIS H.A.B. AND
2 I HAVE TO TELL YOU THAT IT WASN'T SIX OPINIONS, MR.
3 YAROSLAVSKY, BUT I GOT 5 OPINIONS, ALMOST, ON HOW THIS H.A.B.
4 SHOULD PROCEED. SO WE SAW IT AS OUR IMPERATIVE TO BE HELPFUL
5 TO YOU, TO HELP YOU BEGIN TO DIGEST OUT WHAT THIS H.A.B.
6 SHOULD DO, GIVEN THE PRIORITY OF C.M.S. AND J.C.A.H.O., GIVEN
7 WHAT'S AT STAKE, WHICH IS THE SAFETY OF THE PEOPLE OF SOUTH
8 LOS ANGELES, AND GIVEN WHAT'S AT STAKE WHICH IS THE FUTURE OF
9 THE COUNTY HEALTH SYSTEM ITSELF. AND IT'S IMPOSSIBLE TO
10 DIFFERENTIATE THE TWO. AND, IN FACT, EVEN IN THE MOTION BEFORE
11 YOU, IN PART 1, TO STATE THAT THE H.A.B. WOULD BE PROVIDING
12 MEDICAL AND BUSINESS OVERSIGHT, DEPENDING ON WHO YOU TALK TO,
13 THAT COULD ENCOMPASS EVERYTHING WE'VE DONE SO FAR AND PERHAPS
14 EVEN MORE. WHEN WE TALK ABOUT BUSINESS, WE HAVE TO TALK ABOUT
15 STRATEGIC PLANNING FOR THE COUNTY AND ANY CHANGES WE MAKE OR
16 RECOMMENDED AUGMENTATIONS OR REDUCTIONS AT KING DREW MEDICAL
17 CENTER HAS TO BE DONE IN THE CONTEXT OF STRATEGIC PLANNING.
18 THAT IS BUSINESS. THAT'S GOOD BUSINESS. WE ALSO KNOW THAT THIS
19 IS A SAFETY NET SYSTEM THAT HAS TO DEPEND ON PARTNERSHIPS. AND
20 PART OF THAT EXPERTISE THAT THE 16 MEMBERS BRING IS CREATING
21 THOSE PARTNERSHIPS, INCLUDING OUR SUGGESTION TO EXPAND-- FOR
22 OUR ABILITY TO BRING IN FOLKS WHO ARE EXPERTS AT COMMUNITY-
23 BASED ISSUES BECAUSE THOSE ISSUES ARE ALSO OF CRITICAL
24 IMPORTANCE. IT'S IMPORTANT, SOMETHING WE'VE LEARNED MANY, MANY
25 TIMES OVER, THAT WE CONTINUOUSLY TRY TO DO THINGS FOR PEOPLE



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1 RATHER THAN WITH PEOPLE OR RATHER THAN IN RESPONSE TO THEIR
2 NEED THAT THEY'VE IDENTIFIED. AND, IF WE DON'T INCLUDE THEM AT
3 THE TABLE, WE'RE FAILING OURSELVES AND FAILING OUR MISSION AND
4 FAILING THEM AFTER ALL AND THAT'S A FIDUCIARY RESPONSIBILITY
5 THAT WE FAIL AT. THE BYLAWS BEFORE YOU, AS MISS OCHOA
6 MENTIONED, ARE NOT THAT MUCH DIFFERENT FROM WHAT YOU'VE SEEN
7 IN THE PAST. IT'S REALLY JUST A WAY FOR US TO RESPOND TO YOUR
8 NEED, WHAT WE'VE HEARD FROM YOU. MR. RICK VELASQUEZ WAS VERY
9 HELPFUL IN GIVING ME SPECIFIC INSTRUCTIONS TO SAY YOU NEED TO
10 BE AVAILABLE TO US, YOU NEED TO BE ABLE TO MEET VERY
11 FREQUENTLY SO THAT EACH OF THE SUPERVISORS CAN GET TIMELY
12 RESPONSE TO THE ISSUES AT HAND. AND WE DON'T HAVE THE LUXURY
13 OF TIME. SO I RESPONDED TO THAT SUGGESTION BY WORKING WITH
14 MISS OCHOA AND MR. LOTT AND THE REST OF THE H.A.B. MEMBERS TO
15 SAY LET'S CREATE AN EXECUTIVE COMMITTEE THAT CAN MEET VERY,
16 VERY QUICKLY AND MAKE DECISIONS THAT DON'T REQUIRE
17 RATIFICATION BY THE FULL H.A.B. BUT JUST GET REPORTED TO THE
18 FULL H.A.B. SO THAT WE'RE ALL IN CONCERT TO BE YOUR EYES AND
19 EARS, TO BE A EXTRA SET OF EXPERTS, TO HELP YOU MAKE THE RIGHT
20 DECISIONS IN WHAT, ARGUABLY IS A VERY DIFFICULT ENVIRONMENT.
21 SO THAT IS THE SPIRIT THAT WE CAME INTO. WE ARE A WORK IN
22 PROGRESS. WE'VE HAD TO DO A LOT OF FACT FINDING AND IT'S BEEN
23 AN EXTRAORDINARILY AMOUNT OF TIME COMMITMENT TO BE ABLE TO DO
24 SO. BUT PART OF THE PROBLEM IS WE HAVEN'T COMMUNICATED AS
25 EFFECTIVELY AS WE THOUGHT WE WOULD. WE ASSUME TOO MUCH, AND I



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1 HOLD MYSELF ACCOUNTABLE ON THAT ASSUMPTION AS MUCH AS I WOULD
2 HOLD DR. GARTHWAITE ACCOUNTABLE. HE ASSUMED THAT, BECAUSE MR.
3 LOTT AND I AND HANK WELLS WENT TO A COUPLE OF MEETINGS IN JULY
4 WHERE IT WAS CLEARLY NOT ASKED OF US TO ENDORSE A REDUCTION OF
5 SERVICES, WHERE IT WAS PART OF A MENU OF OPTIONS THAT WERE
6 OFFERED AND RATHER THAN US SAYING WE COULD LIVE WITH THIS OR
7 WE COULD ENDORSE THIS OR WE SUPPORT THIS, WE ACTUALLY RAISED A
8 SERIES OF QUESTIONS THAT WE SAID MUST BE ANSWERED BEFORE WE
9 CAN ACTUALLY GIVE YOU, DR. GARTHWAITE, A RESPONSE. THE PROBLEM
10 IS, HE ASSUMED THAT, BY US BEING THERE, THAT WE WERE ALREADY
11 ENDORSING THIS OR THAT WE WOULD HAVE HAD A CHANCE TO READ
12 BETWEEN THE LINES AND FIGURE OUT WHERE THIS WAS GOING. THE
13 SECOND PART OF THIS, AND IT'S ANOTHER PART OF COMMUNICATION
14 AND ASSUMPTION, WE JUST HEARD TODAY THAT, ON SEPTEMBER 15TH,
15 DR. GARTHWAITE KNEW THAT THERE MIGHT BE A PROBLEM WITH DSH
16 DOLLARS. WE HAD AN EMERGENCY MEETING OF H.A.B. ON SEPTEMBER
17 28TH TO DISCUSS THE PROPOSAL. DR. GARTHWAITE WAS THERE. I
18 GUESS HE WAS ASSUMING THAT WE KNEW THAT DSH COULD BE A PROBLEM
19 BUT THAT IT COULD BE RESOLVED. AND, AGAIN, I THINK THAT THIS
20 IS THE KIND OF ISSUES THAT WE'VE ALL SEEN WORK, IS WE'RE ALL
21 WORKING WITH ASSUMPTIONS, WE ARE A WORK IN PROGRESS AND WE'VE
22 NOT HAD THE QUALITY TIME TOGETHER. TODAY, I APPRECIATE THE
23 TIME THAT YOU'VE GIVEN US TO BE ABLE TO DISCUSS AND HEAR YOUR
24 CONCERNS BECAUSE THAT'S THE ONLY WAY THAT WE'RE GOING TO BE
25 ABLE TO COME TO A CONCLUSION AND SOMETHING THAT IS FRUITFUL



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1 AND USEFUL TO YOU AS A BOARD AND THE RESPONSIBILITY THAT WE
2 KNOW YOU HAVE. THANK YOU.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH, DR. FLORES. WHAT WE
5 HAVE BEFORE US IS A MOTION. AND-- IS THERE ANY OBJECTION?

6

7 **SUP. YAROSLAVSKY:** INCLUDING THE OPTION OF (OFF MIKE)...
8 INCLUDING THE OPTION THAT HE CAN COME BACK-- HE HAS THE
9 FLEXIBILITY TO COME BACK, AS HE HAS RECOMMENDED.

10

11 **SUP. MOLINA, CHAIR:** IS THERE ANY OBJECTION?

12

13 **SUP. ANTONOVICH:** THAT'S WITH THE SUNSET CLAUSE, RIGHT?

14

15 **SUP. YAROSLAVSKY:** WITH THE SUNSET CLAUSE.

16

17 **SUP. MOLINA, CHAIR:** WELL, AGAIN, THAT HE WOULD BRING IT BACK.

18

19 **SUP. YAROSLAVSKY:** I THINK WHILE YOU WERE OUT OF THE ROOM,
20 MIKE, HE ALSO WANTED THE FLEXIBILITY TO COME BACK AND BE FREE
21 TO MAKE A RECOMMENDATION IF HE DECIDED THAT THE WHOLE BOARD
22 SHOULD BE ELIMINATED AND HE SAID HE HAS THAT FLEXIBILITY IF HE
23 SO CHOOSES.

24



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1 **SUP. BURKE:** THEN WHAT THE MOTION WOULD BE THAT, RATHER THAN
2 THE COUNTY COUNSEL BE INSTRUCTED TO REVISE THE PROPOSED
3 BYLAWS, IT WOULD BE THAT THE COUNTY COUNSEL AND THE C.A.O.
4 COME BACK WITH A SET OF RECOMMENDATIONS ON THE BYLAWS, ISN'T
5 THAT IT? ISN'T THAT WHAT YOU'RE TALKING ABOUT?

6

7 **SUP. YAROSLAVSKY:** THAT'S FINE. I THINK THAT'S REALISTIC, IN
8 TWO WEEKS. I DON'T THINK THEY'LL DO THE WHOLE BYLAWS...

9

10 **SUP. BURKE:** ALL RIGHT, THAT THE C.A.O. AND THE COUNTY COUNSEL
11 WOULD RETURN WITH PROPOSED RECOMMENDATIONS FOR A REVISION OF
12 THE BYLAWS.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. ANY OBJECTION? IF NOT, SO
15 ORDERED ON THAT ITEM. ALL RIGHT. NEXT, WE HAVE...

16

17 **SUP. KNABE:** MADAM CHAIR?

18

19 **SUP. MOLINA, CHAIR:** YES, SIR.

20

21 **SUP. KNABE:** I WOULD ASK, I'M GOING TO HAVE TO LEAVE IN A
22 COUPLE OF MINUTES. I WOULD ASK THAT ITEM 99 BE CONTINUED ONE
23 WEEK, PLEASE.

24



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1 **SUP. MOLINA, CHAIR:** 99 CONTINUED ONE WEEK. ALL RIGHT. I WOULD
2 ASK THAT WE HAVE 108.

3

4 **SUP. YAROSLAVSKY:** DO WE-- MADAM CHAIR...

5

6 **SUP. KNABE:** OH, AND I WITHDRAW MY HOLD ON 47 AND MOVE THE
7 ITEM.

8

9 **SUP. ANTONOVICH:** SECOND.

10

11 **SUP. MOLINA, CHAIR:** WE HAVE SPEAKERS ON THIS ITEM.

12

13 **SUP. KNABE:** OH, DO YOU? OKAY.

14

15 **SUP. MOLINA, CHAIR:** OH, WE HAVE ONE. ALL RIGHT. BUT NEXT WE
16 HAVE NUMBER 108. ON 99...

17

18 **SUP. YAROSLAVSKY:** MADAM CHAIR, BEFORE WE START, COULD I MAKE
19 AN INQUIRY?

20

21 **SUP. MOLINA, CHAIR:** LET ME JUST GET THIS CORRECT THAT WE HAVE
22 THE INFORMATION. 99, WE'RE CONTINUING THAT FOR A WEEK. AND--
23 OKAY. YES, SIR?

24



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1 **SUP. YAROSLAVSKY:** IF MR. KNABE IS GETTING READY-- IS GOING TO
2 HAVE TO LEAVE AND WE HAVE SOME-- AT LEAST ONE OR TWO CLOSED
3 SESSION ITEMS THAT I KNOW ARE OF A TIME SENSITIVE NATURE,
4 WOULD IT MAKES SENSE TO RECESS INTO CLOSED SESSION TO DEAL
5 WITH THOSE ISSUES AND THEN COME BACK AND DEAL WITH THE OTHER
6 ISSUES OR...? HOW MUCH TIME DO YOU HAVE, DON?

7

8 **SUP. KNABE:** 10 MINUTES.

9

10 **SUP. YAROSLAVSKY:** WE'VE GOT AT LEAST THAT MENTAL HEALTH ISSUE
11 WE'VE GOT TO DEAL WITH, DON'T WE?

12

13 **SUP. ANTONOVICH:** WELL, WE HAVE THE PROBATION THAT HAS TO BE
14 DEALT WITH.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT.

17

18 **SUP. ANTONOVICH:** THAT'S THE CRITICAL ONE.

19

20 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET'S UNDERSTAND THIS. I HAVE--
21 THE OTHER ISSUES THAT WE HAVE, QUITE A FEW, ON THE MENTAL
22 HEALTH ISSUE, DOES IT HAVE TO BE PASSED TODAY?

23

24 **SUP. YAROSLAVSKY:** YEAH. YEAH. I THINK THAT'S TIME SENSITIVE
25 FOR THIS WEEK.



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE CAN COME BACK OUT.

3

4 **SUP. BURKE:** IS THAT GOING TO BE LONG?

5

6 **SUP. MOLINA, CHAIR:** WE HAVE ONE PERSON. I'M JUST TRYING TO SEE
7 ON HERE WHAT WE NEED TO HAVE. ON THE AFFILIATION ISSUE, THAT'S
8 NOT NECESSARY, THAT COULD BE CONTINUED. ON THE OPTIONS, THAT
9 CAN BE CONTINUED. YES.

10

11 **SUP. YAROSLAVSKY:** COULD YOU GIVE US NUMBERS?

12

13 **SUP. MOLINA, CHAIR:** 109. 108 IS THE TRANSITION ISSUE THAT
14 SUPERVISOR ANTONOVICH HAD ASKED FOR. WE COULD CONTINUE THAT
15 FOR A WEEK. WE COULD CONTINUE 109, WHICH IS THE AFFILIATION
16 DISCUSSION, FOR A WEEK. AND WE HAVE ALREADY CONTINUED 110,
17 CORRECT? ALL RIGHT. THEN WHY DON'T WE DO ITEM 47. MISS
18 GODFREY, WOULD YOU JOIN US? YOU WANTED TO ADDRESS THIS ITEM.
19 IS MISS GODFREY HERE? SHE'S NOT HERE. SO THE ITEM IS BEFORE
20 US.

21

22 **SUP. YAROSLAVSKY:** MOVE IT.

23

24 **SUP. BURKE:** SECOND.

25



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1 **SUP. MOLINA, CHAIR:** MOVED AND SECONDED. ANY OBJECTION? IF NOT,
2 SO ORDERED. ALL RIGHT. ITEM 31 CAN BE CONTINUED. ALL RIGHT.
3 WITH THAT, I'M GOING TO ASK THE EXECUTIVE OFFICER TO PLEASE
4 READ US INTO CLOSED SESSION. THE REST OF THE ITEMS WILL BE
5 HELD UNTIL AFTER CLOSED SESSION. HOPEFULLY WE CAN BE WITHIN 10
6 MINUTES AND COME BACK OUT. PLEASE.

7

8 **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT
9 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
10 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-
11 1, CONFERENCE WITH LEGAL COUNSEL REGARDING EXISTING
12 LITIGATION; ITEM CS-2, CONSIDERATION OF CANDIDATES FOR
13 APPOINTMENT TO THE POSITION OF DIRECTOR, COMMUNITY AND SENIOR
14 SERVICES AND CONFER WITH LABOR NEGOTIATOR, MICHAEL J. HENRY,
15 DIRECTOR OF PERSONNEL; AND ITEM CS-3, CONFERENCE WITH LABOR
16 NEGOTIATORS, DAVID E. JANSSEN AND DESIGNATED STAFF AS
17 INDICATED ON THE POSTED AGENDA. THANK YOU. [AUDIO OFF] [AUDIO
18 BACK ON]

19

20 **SUP. MOLINA, CHAIR:** WE'RE BACK INTO SESSION. LET'S START WITH
21 ITEM NUMBER 43. THAT'S K.D.A. DO WE HAVE ANYONE WHO WISHES TO
22 TESTIFY ON THIS ITEM? NO? ALL RIGHT. MR. YAROSLAVSKY, YOUR
23 ISSUES ON THIS? MR. SOUTHARD...

24

25 **SUP. YAROSLAVSKY:** GIVE ME A MINUTE.



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1

2 **SUP. MOLINA, CHAIR:** 43.

3

4 **SUP. YAROSLAVSKY:** DR. SOUTHARD, I WANT TO CLARIFY SOMETHING
5 ABOUT THE TARGET POPULATION. THERE'S SOME INCONSISTENCIES THAT
6 I-- AND MAYBE YOU CAN CLARIFY IN YOUR REPORT. ON PAGE 2, YOU
7 EXPLAIN THAT ALL OF THE 2,000 CHILDREN IN CONGREGATE CARE CAN
8 BE BETTER SERVED THROUGH A MORE INTENSIVE MENTAL HEALTH
9 SERVICES MODEL AND THAT 1,300 CHILDREN IN D-RATE FOSTER HOMES
10 ALSO CAN BE BETTER SERVED THROUGH THIS APPROACH, WHICH IS A
11 TOTAL OF 3,300 CHILDREN. HOWEVER, IN THE CHART ON PAGE 3, YOU
12 STATE THAT ONLY 1,220 CHILDREN WILL BE SERVED WITH INTENSIVE
13 MENTAL HEALTH SERVICES UNDER THIS PLAN. I WANTED TO CLEAR UP
14 THE INCONSISTENCY. CAN YOU SHED ME LIGHT ON THIS OR WHAT AM I
15 MISSING?

16

17 **MARVIN J. SOUTHARD:** YES, SUPERVISOR, I THINK, ON THE CHART, WE
18 HAVE THOSE CHILDREN WHO ARE CURRENTLY SERVED AND THEN THE--
19 OUR PROJECTION THAT INCLUDED THOSE NUMBERS OF THOSE WHO WOULD
20 NEED TO BE SERVED AND THE DIFFERENCE IS THE GROUP THAT THIS
21 PLAN WOULD SERVE, THE MISSING GAP. AND I THINK THE PART THAT
22 WOULD HELP CLARIFY, SUPERVISOR, IS THAT THERE ARE KIDS IN
23 CONGREGATE CARE WHO ARE CURRENTLY RECEIVING SERVICES SO ARE
24 NOT PART OF THIS PLAN WHO WOULD CONTINUE TO BE-- RECEIVE
25 SERVICES WHEN THE PLAN IS IMPLEMENTED AND THEY WOULD RECEIVE



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1 THE SERVICES AS ENVISIONED IN THIS PLAN, ALTHOUGH THEY'RE NOT
2 A PART OF THE FUNDING FROM THIS PLAN. AND THAT'S BECAUSE WE
3 CURRENTLY SPEND ABOUT \$173 MILLION ON MENTAL HEALTH SERVICES
4 FOR FOSTER YOUTH. AND SO WE BELIEVE THAT SOME OF THOSE
5 SERVICES, PARTICULARLY FOR KIDS IN CONGREGATE CARE, WE CAN
6 BETTER SERVE THEM IN THE COMMUNITY AND REDUCE THE COSTS.

7

8 **SUP. YAROSLAVSKY:** SO THAT THE CHILDREN CURRENTLY IN HIGH LEVEL
9 GROUP CARE AND CHILDREN THAT ARE CURRENTLY SERVED BY YOUR
10 DEPARTMENT, MENTAL HEALTH DEPARTMENT, WILL RECEIVE-- BOTH
11 GROUPS WILL RECEIVE THE IMPROVED SERVICES PROPOSED IN YOUR
12 PLAN?

13

14 **MARVIN J. SOUTHARD:** ABSOLUTELY, SUPERVISOR.

15

16 **SUP. YAROSLAVSKY:** ALL RIGHT. THANK YOU.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. WITH THAT ANSWER, WE'RE READY
19 TO MOVE ON THIS.

20

21 **SUP. YAROSLAVSKY:** I'LL MOVE IT.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
24 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED ON



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1 ITEM 43. THESE HAVE BEEN HELD FOR VARIOUS SPEAKERS. ITEM
2 NUMBER 84, MR. BAXTER.

3

4 **PETER BAXTER:** MADAM CHAIR, MEMBERS OF YOUR HONORABLE BOARD,
5 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND
6 I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS
7 AGENDA ITEM IS A REQUEST FROM THE SHERIFF'S CARSON STATION.
8 LIEUTENANT AL GROTEFAND OF THE DEPARTMENT OF THE SHERIFF IS
9 IDENTIFIED IN THE NEWS MEDIA AS BEING THE SUPERVISING OFFICER
10 IN THE INVESTIGATION OF THE FIRE IN CARSON ON SEPTEMBER 04,
11 2005, WHEN FIVE CHILDREN PERISHED OF SMOKE INHALATION IN THAT
12 FIRE. WHAT IS TO BE NOTED IS THAT THERE IS NO REFERENCE IN THE
13 INVESTIGATION BY THE DEPARTMENT OF THE SHERIFF OF THE MEANS
14 AND THE METHOD USED BY THE COUNTY FIRE DEPARTMENT TO PUT OUT
15 THE FIRE. MISS SAMANTHA GONZAGA, STAFF WRITER FOR THE LONG
16 BEACH PRESS TELEGRAM, REPORTS THE FIRE AS EXTENDING FROM 8:22
17 A.M. UNTIL 8:36 A.M. THAT IS A TOTAL OF 14 MINUTES. SMOKE
18 PREVENTS OXYGEN FROM REACHING THE VICTIMS WHO ARE TRAPPED IN
19 THE BURNING BUILDING. HUMAN RESPIRATION IS BLOCKED BY SMOKE
20 AND, AFTER 4 MINUTES, PERHAPS LESS, OF BEING DEPRIVED OF
21 OXYGEN, THE VICTIM DIES. THERE IS A METHOD OF ELIMINATING
22 SMOKE FROM A FIRE BY INJECTING STEAM INTO THE BURNING AREA.
23 INJECTING STEAM INTO THE BURNING AREA ALSO PUTS OUT THE FIRE
24 INSTANTLY. WATER DOES NOTHING TO PREVENT FRESH AIR FROM
25 REACHING THE FIRE. ONLY A GAS, LIKE STEAM, PREVENTS FRESH AIR



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1 FROM FEEDING A FIRE. THE TIME PERIOD IS CRITICAL FOR FIRE
2 VICTIMS. CURIOUSLY ENOUGH, THERE IS NO IMPERATIVE POLICY WHICH
3 DEMANDS FROM THE FIRE DEPARTMENT ACTION WHICH ADDRESSES THE
4 ELIMINATION OF SMOKE AS A PRIMARY POLICY WHICH TAKES
5 PRECEDENCE IN FIGHTING FIRE. NO MATTER WHAT FIRE IS HAPPENING,
6 EVERY FIRE DEPARTMENT IN THE COUNTRY INSISTS ON POURING WATER
7 AT THAT FIRE. THEY DO NOT CONCENTRATE ON THE SMOKE; THEY DO
8 NOT CONCENTRATE ON THE ATMOSPHERE; ALL THEY CONCENTRATE ON IS
9 WATER. WATER, AS WE ALL KNOW, IS USELESS COMPARED WITH
10 CHANGING THE ATMOSPHERE. SUPERVISOR FOR THE THIRD DISTRICT,
11 THE HONORABLE ZEV YAROSLAVSKY, IS QUOTED IN "THE LOS ANGELES
12 TIMES" IN THE PROFILE OF MR. MERRICK BOB THUS: "YOU NEED
13 SOMEBODY FROM OUTSIDE THE STRUCTURE WHO IS FREE TO CALL THEM
14 AS HE SEES THEM." THAT'S WHAT MR. YAROSLAVSKY SAID ON THE 19TH
15 OF SEPTEMBER. AND, TODAY, WE GOT ANOTHER ROUND OF HOW
16 WONDERFUL THE FIRE DEPARTMENT IS. I'VE GOT NOTHING AGAINST ANY
17 OF THESE YOUNG MEN WHO FIGHT FIRE, BUT TO KEEP ON AND ON AND
18 ON AND ON ABOUT HOW WONDERFUL THE FIRE DEPARTMENT IS WHEN
19 WE'VE GOT NOTHING BUT TRAGEDY, ALL OF WHICH IS RESPECTFULLY
20 SUBMITTED AND I THANK YOU, MADAM CHAIR.

21

22 **SUP. MOLINA, CHAIR:** THANK YOU. ALL RIGHT. THE ITEM IS BEFORE
23 US. ITEM 84. MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR
24 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED ON THAT ITEM.



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1 ITEM NUMBER 11 WAS HELD BY RACHEL WHITE. MISS WHITE? PLEASE
2 PROCEED, MISS WHITE.

3

4 **RACHEL WHITE:** MADAM CHAIRPERSON, HONORABLE MEMBERS OF THE
5 BOARD, MY NAME IS RACHEL WHITE, I'M HERE FROM WEST HOLLYWOOD
6 REPRESENTING THE GAY AND LESBIAN ADOLESCENT SOCIAL SERVICES
7 AGENCY. I COME TO SPEAK IN FAVOR OF THIS MOTION BEFORE THE
8 BOARD THIS EVENING. IN DOING SO, I WANT TO RECOGNIZE A COUPLE
9 OF PEOPLE WHO HAVE WORKED TIRELESSLY ON THIS INITIATIVE AND
10 MAKE A COUPLE OF POINTS ABOUT IT. FIRST, I'D LIKE TO RECOGNIZE
11 DON-- SUPERVISOR DON KNABE AND HIS STAFF FOR MOVING THIS
12 MATTER ALONG THE COUNTY THROUGHOUT THE MONTHS. I'D ALSO LIKE
13 TO RECOGNIZE DAN TILTON, CHAIRPERSON OF I-CAN, STU STUCKLE AND
14 DAPHNE ZYMAN, WHO ARE COMMUNITIES LEADERS WHO HAVE BEEN
15 TIRELESSLY IN THEIR SUPPORT OF THIS INITIATIVE. AS WE MOVE
16 FORWARD WITH MENTORING OF OUR YOUTH, WE KNOW HOW HELPFUL
17 MENTORING CAN BE, AND I'D LIKE TO SAY, IN SUPPORT OF THE
18 INITIATIVE, THERE ARE A COUPLE OF MATTERS I WOULD LIKE THE
19 COUNTY TO CONSIDER AS WE MOVE FORWARD. WE RECOGNIZE THAT
20 D.C.F.S. SHOULD HAVE THE LEAD ON THIS MATTER, THEY HAVE THE
21 LARGEST GROUP OF PEOPLE. I WOULD ENCOURAGE US TO CONTINUE TO
22 ASK THAT PROBATION BE A FULL PARTNER IN THIS MATTER, BOTH IN
23 THE PLANNING AND THE BUSINESS DEVELOPMENT OF THE INITIATIVE. I
24 WOULD ALSO ASK THAT, SINCE A.B. 408, WHICH WAS AN UNFUNDED
25 MANDATE THAT ASKED THAT WE MENTOR ALL YOUTH IN THE STATE OF



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1 CALIFORNIA, THAT SOME THOUGHT BE GIVEN TO THE ECONOMIC IMPACT
2 THIS INITIATIVE WILL HAVE AS WE BEGIN TO MENTOR CHILDREN IN
3 LARGE NUMBERS. MY AGENCY HAS BEEN IN MENTORING YOUTH NOW FOR
4 SEVERAL MONTHS AND OUR INDICATIONS ARE-- OUR INDICATIONS ARE
5 THAT THIS MATTER, WHILE NOT TERRIBLY EXPENSIVE, IS NOT WITHOUT
6 COST. WE ARE FORTUNATE ENOUGH TO HAVE OUR PROGRAM FUNDED FOR A
7 COUPLE OF YEARS BUT, AS WE'RE MENTORING THOUSANDS OF YOUTH,
8 WHICH I BELIEVE WE WILL BE IN THE NEXT FOUR OR FIVE YEARS, I
9 DON'T BELIEVE IT'S GOING TO BE POSSIBLE TO DO THAT WITHOUT
10 SOME KIND OF FUNDING THAT MAY COME FROM THE PRIVATE SECTOR.
11 I'M NOT SAYING IT HAS TO BE COUNTY REVENUES BUT IF-- THE
12 COUNTY NEEDS TO SPEND SOME TIME ON HOW WE'RE GOING TO FUND
13 THIS MATTER, BECAUSE IT'S NOT GOING TO BE FREE. I WOULD ALSO
14 ENCOURAGE THE COUNTY THAT, IN THE NEXT FEW MONTHS AS THIS
15 INITIATIVE MOVES FORWARD AND D.C.F.S. AND PROBATION, THAT
16 THERE'S ALREADY SOME MENTORING EFFORTS GOING ON IN SPA 8 AND
17 AGENCIES SUCH AS GLASS, WHICH HAS THE RESOURCES TO DO SO, IS
18 ALREADY MENTORING A FEW CHILDREN AND WE SHOULD CONTINUE TO
19 ENCOURAGE THAT. AND, FINALLY, I SHOULD ASK YOU IF THERE IS ANY
20 MONEY THAT YOU COULD POTENTIALLY SEED BOTH THE COUNTY
21 DEPARTMENTS WHO WILL BE IMPACTED AND SOME OF THOSE AGENCIES
22 WHO ARE NOT GOING TO BE ABLE TO RESPOND QUICKLY, I WOULD
23 ENCOURAGE YOU TO DO THAT. IN CLOSING, I WANT TO APPLAUD THE
24 BOARD OF SUPERVISORS AND THEIR SUPPORT AS OUR ELECTED LEADERS
25 IN YOUR LEADERSHIP FOR PROVIDING MENTORING TO THE YOUTHS OF



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1 OUR SOCIAL SERVICES KIDS AND I WANT TO PERSONALLY THANK YOU
2 FOR THE HELP THAT SUPERVISOR KNABE HAS OFFERED TO THIS VITAL
3 MATTER. THANK YOU VERY MUCH THIS EVENING.

4

5 **SUP. MOLINA, CHAIR:** THANK YOU. THAT ITEM, ITEM NUMBER 11, IS
6 BEFORE US. MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR
7 YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED. NOW, THE
8 LIBRARY REPORT WAS HELD, ITEM NUMBER 14. ITEM NUMBER 16...

9

10 **SUP. ANTONOVICH:** I HAVE A SUBSTITUTE MOTION, MADAM CHAIR.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT.

13

14 **SUP. ANTONOVICH:** AND THE LIBRARIAN REVISED THE RECOMMENDATIONS
15 AS PRESENTED IN THE OCTOBER 6TH REVISED BOARD LETTER AND,
16 AGAIN TODAY, IT'S A STEP IN THE RIGHT DIRECTION TO PROTECT OUR
17 CHILDREN'S EXPOSURE TO HARMFUL MATERIAL IN AN OTHERWISE
18 EDUCATIONAL AND SAFE ENVIRONMENT. THE RECOMMENDATIONS TO
19 CONTINUE TO ADOPT IMPROVED PRIVACY TECHNOLOGY AS IT BECOMES
20 AVAILABLE IS PARTICULARLY IMPORTANT BECAUSE THE CONSTANT
21 ADVANCEMENT OF TECHNOLOGY WILL PLAY A CRUCIAL ROLE IN THE
22 COUNTY'S POLICY. I THEREFORE MOVE THAT THE BOARD ADOPT THE
23 RECOMMENDATIONS IN THE LIBRARIAN'S OCTOBER 6TH REVISED REPORT
24 TO THE BOARD AND DIRECT THE C.A.O. TO WORK WITH THE LIBRARIAN
25 IN IDENTIFYING THE FUNDINGS REQUESTED TO PROCEED.



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. IS THERE A SECOND? MOVED AND
3 SECONDED. ANY QUESTION OR COMMENT? ANY OBJECTION? IF NOT, SO
4 ORDERED ON ITEM NUMBER 16. NO, I'M SORRY, ITEM NUMBER 14. ITEM
5 16?

6

7 **SUP. ANTONOVICH:** MADAM CHAIR, SEVERAL PROPERTY OWNERS IN
8 GORMAN HAVE SUBMITTED AN APPLICATION TO ADJUST THE BOUNDARIES
9 BETWEEN THE COUNTY AND KERN COUNTY. ITEM 16 BEFORE THE BOARD
10 SETS DECEMBER 6, 2005, AS A DATE FOR PUBLIC HEARING RELATIVE
11 TO THIS PROPOSED BOUNDARY CHANGE. ALTHOUGH STATE LAW MANDATES
12 SPECIFIC REQUIREMENTS FOR PUBLIC NOTICE, THE LAW DOES NOT
13 NECESSARILY REQUIRE NOTIFICATION TO ALL INDIVIDUALS WHO MAY BE
14 IMPACTED BY A PROPOSED BOUNDARY CHANGE. IT'S THEREFORE
15 IMPERATIVE THAT THE COUNTY ISSUE PUBLIC NOTICES ABOVE AND
16 BEYOND WHICH IS REQUIRED BY LAW AND THAT WOULD BE TO, ONE,
17 DIRECT THE EXECUTIVE OFFICER OF THE BOARD TO ADVERTISE THE
18 PUBLIC HEARING IN THE MOUNTAIN ENTERPRISE, THE ANTELOPE VALLEY
19 PRESS AND THE DAILY NEWS, DIRECT THE EXECUTIVE OFFICER TO SEND
20 ADVANCED WRITTEN NOTICE OF THE PUBLIC HEARING TO ALL PROPERTY
21 OWNERS AND TO ALL REGISTERED VOTERS WITHIN THE AREA AFFECTED
22 BY THE PROPOSED BOUNDARY CHANGE AND APPROVE THE STAFF
23 RECOMMENDATION.

24



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1 **SUP. MOLINA, CHAIR:** IS THERE ANY OBJECTION FROM THIS
2 DEPARTMENT ON THIS?

3

4 **SUP. ANTONOVICH:** THIS IS THEIR...

5

6 **SUP. MOLINA, CHAIR:** THEIR RECOMMENDATION? ALL RIGHT.

7

8 **SUP. YAROSLAVSKY:** CAN I JUST ASK A QUESTION. ON THIS ITEM, IS
9 THIS JUST SETTING THE DATE?

10

11 **SUP. ANTONOVICH:** YEAH, IT'S JUST SETTING A DATE FOR PUBLIC
12 HEARING.

13

14 **SUP. YAROSLAVSKY:** CAN SOMEBODY GET US INFORMATION ABOUT WHAT'S
15 BEHIND ALL THIS, IF THERE IS ANYTHING BEHIND IT? DOES THIS
16 HAVE ANYTHING TO DO WITH A CENTENNIAL DEVELOPMENT UP THERE?

17

18 **SUP. ANTONOVICH:** NO.

19

20 **SUP. YAROSLAVSKY:** THIS IS NOWHERE NEAR IT?

21

22 **SUP. ANTONOVICH:** THIS IS GORMAN.

23

24 **SUP. YAROSLAVSKY:** YEAH, BUT IT'S ADJACENT TO IT?

25



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1 **SUP. ANTONOVICH:** IT'S NOT-- IT'S NOT RELATED TO THAT BUT
2 GETTING INFORMATION FROM THE DEPARTMENT TO HAVE INFORMATION
3 SENT TO 5 MEMBERS OF THE BOARD IS APPROPRIATE FROM-- IS IT
4 REGIONAL PLANNING?

5

6 **SUP. YAROSLAVSKY:** SO THESE PROPERTY OWNERS ARE PETITIONING US?

7

8 **SUP. ANTONOVICH:** IT'S THE PROPERTY OWNERS' REQUEST. YEAH, WE
9 CAN GET THAT INFORMATION PROVIDED TO THE BOARD.

10

11 **SUP. MOLINA, CHAIR:** DO YOU HAVE ANY OBJECTION TO THE MOTION?

12

13 **SUP. YAROSLAVSKY:** NO.

14

15 **SUP. MOLINA, CHAIR:** ALL RIGHT. MOVED AND SECONDED. IF THERE'S
16 NO OBJECTION, MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY
17 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.
18 NOW, ITEM NUMBER 23, DID YOU HAVE AN AMENDMENT FOR THAT ITEM,
19 TOO, MR. ANTONOVICH? THAT'S THE SUN VALLEY CHAMBER OF
20 COMMERCE. REIMBURSABLE CONTRACT AMENDMENT. THAT'S WHAT IT SAYS
21 SUN VALLEY-- SUN VILLAGE, I APOLOGIZE, SUN VILLAGE CHAMBER OF
22 COMMERCE. IS IT FOR GRAFFITI REMOVAL? DO YOU WANT TO CONTINUE
23 THAT ITEM?

24

25 **SUP. ANTONOVICH:** SO MOVE IT. SO MOVE IT.



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1

2 **SUP. MOLINA, CHAIR:** OKAY.

3

4 **SUP. ANTONOVICH:** MOVE THE ITEM-- WHICH ONE? SUN VALLEY? I MEAN
5 SUN VILLAGE? APPROVE IT.

6

7 **SUP. MOLINA, CHAIR:** YOU DON'T WANT TO CONTINUE IT? ALL RIGHT.
8 IT'S BEEN MOVED AND SECONDED BY MS. BURKE. IF THERE'S NO
9 OBJECTION, SO ORDERED ON THAT ITEM. MR. ROBINSON HAS SIGNED UP
10 FOR ITEM NUMBER 44. MR. ROBINSON?

11

12 **CLERK VARONA-LUKENS:** MADAM CHAIR, WHILE HE'S COMING UP, ALSO
13 RELATED TO AGENDA 14, WHICH WE TOOK UP ALREADY, WHICH IS 106,
14 ARE WE RECEIVING AND FILING THAT?

15

16 **SUP. MOLINA, CHAIR:** YES, RECEIVE AND FILE. IT'S JUST A REPORT.
17 MR. ROBINSON?

18

19 **RICHARD ROBINSON:** MADAM CHAIRWOMAN, MEMBERS, RICHARD ROBINSON.
20 I RESIDE 1730 NORTH LA BREA AT YUCCA, SOMETIMES REFERRED TO AS
21 "YUCK STREET," ROOM 104 IN THE 7 STAR MOTEL NEAR LA BRAE AND
22 HOLLYWOOD. I'M ESTABLISHING THE EFFECTIVE NEIGHBORHOOD WATCH
23 IN THAT DOPED-IN SHOOTING GALLERY, HOUSE OF PROSTITUTION, AS
24 IN FORMER CITY COUNCILMAN GILBERT LINDSEY'S 9TH DISTRICT,
25 MA'AM, WHEN YOU WERE A CITY COUNCIL WOMAN. I ESTABLISHED THAT



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1 NEIGHBORHOOD WATCH AT THE 1,500 ROOM FORMER MILLION DOLLAR
2 HOTEL AT MAIN AND 5TH. I AM ESTABLISHING THIS NEIGHBORHOOD
3 WATCH IN SUPERVISOR-- IN ZEV'S DISTRICT PRESENTLY, DEFENDING
4 THE TAIWANESE OWNER FROM SCHIZOPHRENICS WHO BELIEVE THAT DRUGS
5 ARE MEDICINE. IT TOOK US YEARS TO BUILD THE LOS ANGELES MEN'S
6 PLACE, L.A.M.P. MA'AM, BECAUSE LOS ANGELES IS THE LARGEST CITY
7 IN THE STATES, IT SERVES AS A MAGNET, ATTRACTING THE HUDDLED
8 MASSES YEARNING TO BE FREE, BLACK, BROWN AND WHITE AND JOINED,
9 IRONICALLY, FREEDOM IN SKID ROW, UNTIL THE SOON ARRIVAL OF THE
10 COLD AND THE WET. SKID ROW IS NATURALLY A SANCTUARY FOR THE
11 MENTALLY CHALLENGED, AS IS TRUE IN ALL OUR LARGE INNER CITIES.
12 I SUPPORT YOUR COURAGEOUS, DETERMINED-- COURAGEOUS
13 DETERMINATION, IS THE EUPHEMIZATION. PRESIDENT KENNEDY SAID,
14 "SOME PEOPLE SEE THINGS AS THEY ARE AND ASK WHY. I SEE THINGS
15 AS THEY CAN BE AND SAY WHY NOT?" SUPERVISOR MOLINA, IN THE
16 FIRST DISTRICT, THE EFFECTIVE SOLUTION IS AT HAND BY RIGHT OF
17 EMINENT DOMAIN, THE FORMER MILLION-DOLLAR HOTEL AND ITS 1,500
18 ROOMS, A DOPE DEN AND HOUSE OF PROSTITUTION CAN BE THE
19 COMPREHENSIVE SOLUTION BY FOCUSING ON THE NEGATIVE, THE
20 HORRENDOUS CRIME AND BLIGHT POSING THE QUESTION, THAT IS, THE
21 ADAPTIVE REUSE PROCESS AND PARTNERSHIPS BETWEEN THE PUBLIC AND
22 PRIVATE, THE FEDERAL, THE STATE, THE COUNTY, WITH PRESIDENT
23 BUSH'S FAITH-BASED INITIATIVE CAN BUILD THE COMMUNITY
24 AWARENESS AND TREATMENT SERVICE. THANK YOU.

25



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1 **SUP. MOLINA, CHAIR:** THANK YOU, MR. ROBINSON. ON THAT ITEM,
2 WHICH WAS ITEM NUMBER 44, MOVED BY SUPERVISOR BURKE, SECONDED
3 BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.
4 THAT CONCLUDES ALL OF THE ITEMS. WE CONTINUED 108 AND 109. I
5 HAVE TWO ADJOURNMENTS. I'D LIKE TO ASK THAT WE ADJOURN IN
6 MEMORY OF IRWINDALE MAYOR AND COUNCIL MEMBER PATRICIO PAT
7 MIRANDA. MR. MIRANDA SERVED HIS COMMUNITY FOR 44 YEARS, FROM
8 1957 TO 2001, A PLANNING COMMISSIONER, A MAYOR AND A COUNCIL
9 MEMBER. HE IS THE LONGEST SERVING ELECTED OFFICIAL IN THE
10 CITY'S HISTORY AND HAS BEEN-- HAVE A STREET DEDICATED IN HIS
11 NAME WHICH IS CALLED PAT MIRANDA LANE, SO WE WANT TO EXTEND
12 OUR DEEPEST CONDOLENCES TO HIS WIFE, MERCI, HIS THREE
13 CHILDREN, 7 GRANDCHILDREN AND 4 GREAT-GRANDCHILDREN. I'D ALSO
14 ASK THAT WE ADJOURN IN THE MEMORY OF DEAN CHADKOVITZ, AN
15 INFORMATION TECHNOLOGY SPECIALIST AT THE UNIVERSITY HOUSING
16 SERVICES AT CAL POLY POMONA. WE EXTEND OUR DEEPEST CONDOLENCES
17 TO DEAN'S PARTNER, TIM, AND ALL OF HIS DEVOTED FRIENDS, FAMILY
18 AS WELL AS HIS COLLEAGUES. SO ORDERED ON THOSE ADJOURNMENTS.
19 MS. BURKE?

20

21 **SUP. BURKE:** YES, I HAVE A NUMBER OF ADJOURNMENTS. FIRST,
22 AUGUST WILSON, A GIANT FIGURE IN THE AMERICAN THEATRE AND THE
23 GREATEST WRITER THAT OUR GENERATION HAS SEEN. HE WILL BE MOST
24 REMEMBERED FOR A MONUMENTAL SERIES OF 10 PLAYS IN WHICH HE SET
25 OUT TO DISTILL THE ESSENCE OF THE ENTIRE AFRICAN-AMERICAN



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1 EXPERIENCE. I'M NOT GOING TO GO THROUGH ALL OF THE THINGS BUT
2 I THINK WE ALL KNOW ALL ABOUT HIS PLAYS AND ABOUT THE
3 PERFORMANCES THAT HE AND GORDON DAVIDSON HAD PRESENTED THIS
4 YEAR AT MARK TAPER THE LAST PLAY WHICH WAS "RADIO GOLF." HE
5 GREW UP IN PITTSBURGH AND HE SPENT MANY OF HIS YEARS AS--
6 EDUCATING HIMSELF BECAUSE HE HAD LEFT SCHOOL AT THE AGE OF 15.
7 HE DIED FROM LIVER CANCER LAST OCTOBER 2ND AT THE AGE OF 60 IN
8 SEATTLE, WASHINGTON. HE LEAVES BEHIND HIS WIFE, CONSTANZO
9 ROMERO, TWO DAUGHTERS FROM EARLIER MARRIAGES, SEKINA AND SARI
10 AND AZULA, CARMEN WILSON, THREE SISTERS, FRED A ELLIS, LINDA
11 JEAN CATELL AND DONNA CONNOLLY AND TWO BROTHERS, RICHARD AND
12 EDWIN CATELL. AND CONSTANCE BAKER MOTTLY, WHO IS BEST KNOWN AS
13 THE STELLAR TRIAL LAWYER WHO HELPED GUIDE AND STRATEGIZE MANY
14 OF THE MOST IMPORTANT LEGAL BATTLES OF THE CIVIL RIGHTS
15 MOVEMENT, INCLUDING THE LANDMARK 1954 SUPREME COURT CASE,
16 BROWN V. BOARD OF EDUCATION. SHE REPRESENTED JOURNALIST
17 CHARLENE HUNTER GAULT IN HER SUCCESSFUL FIGHT TO INTEGRATE THE
18 UNIVERSITY OF GEORGIA AT ATHENS IN 1961. SHE WAS THE CHIEF
19 LAWYER FOR JAMES MEREDITH IN HIS SUCCESSFUL FIGHT TO BE
20 ADMITTED TO OLD MISS UNIVERSITY AT MISSISSIPPI IN 1962. SHE
21 WAS THE FIRST AFRICAN-AMERICAN WOMAN TO ARGUE A CASE BEFORE
22 THE SUPREME COURT AND WON NINE OF THE 10 CASES SHE BROUGHT TO
23 THAT COURT. SHE BECAME THE FIRST AFRICAN-AMERICAN WOMAN TO BE
24 ELECTED PRESIDENT OF THE BOROUGH OF MANHATTAN AND THE FIRST TO
25 BE A NEW YORK STATE SENATOR. SHE WAS THE FIRST TO GO ON THE



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1 FEDERAL BENCH, WHERE SHE SERVED 39 YEARS, INCLUDING FOUR YEARS
2 AS CHIEF OF THE U.S. DISTRICT COURT SOUTHERN DISTRICT OF NEW
3 YORK. SHE WAS-- SHE IS SURVIVED BY HER HUSBAND, JOEL MOTTLY,
4 HER SON JOEL MOTTLY, III, AND THREE SISTERS AND ONE BROTHER.
5 SHE PASSED AWAY AT THE AGE OF 84. AND CONNIE COPELAND, A
6 RECENT RETIREE FROM THE TREASURER AND TAX COLLECTOR'S BANKING
7 AND REMITTANCE PROCESSING DIVISION, PASSED AWAY SEPTEMBER
8 30TH. SHE BEGAN HER CAREER WITH THE COUNTY ON OCTOBER 2ND,
9 1978, RETIRING JUNE, 2005 AFTER MANY YEARS OF SERVICE. SHE WAS
10 A LONG-TIME RESIDENT OF THE SECOND DISTRICT, SURVIVED BY HER
11 HUSBAND, EDWIN, SONS, KENNETH AND EDWIN CRAIG, DAUGHTER,
12 CASSANDRA, AND THREE GRANDCHILDREN, RYAN, TYLER AND KINESE.
13 ROSETTA JOE HERD, WHO LOST HER BATTLE WITH CANCER ON MONDAY,
14 OCTOBER 3RD, A LONG-TIME RESIDENT OF THE SECOND DISTRICT,
15 RETIRED FROM THE DEPARTMENT OF WATER AND POWER. SHE LOVED THE
16 GAME OF GOLD AND WAS A MEMBER OF THE TEE DIVAS AND TEE DUDES
17 GOLF CLUB. SHE WAS A TEAM MEMBER ON THE HISTORIC 50TH
18 ANNIVERSARY WSGA 2004 WINNING TEAM. SHE IS SURVIVED BY HER
19 SONS, DYLAN TODD JACKSON AND COREY WAYNE JACKSON. AND HAMILTON
20 CAMP, A FOLK SINGER WHO HELPED FOUND THE COMMITTEE SATIRICAL
21 COMEDY GROUP IN SAN FRANCISCO IN THE MID-'60S. HE'S ALSO THE
22 VOICE OF SEVERAL SMURFS ON THE LONG-RUNNING ANIMATED SATURDAY
23 MORNING TV SERIES. HE APPEARED IN OVER A HUNDRED FILMS AND
24 MADE-FOR-T.V. MOVIES. HE WAS THE MANIAC SALESMAN, DELL, ON
25 WKRP IN CINCINNATI, THE INSANE BOOTS MILLER ON M.A.S.H. AND



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1 MARY HEISS' IMPAIRED DATE APPEARED ON THE MARY TYLER SHOW.
2 HE'S SURVIVED BY THREE SONS, TWO DAUGHTERS AND 13
3 GRANDCHILDREN. PATRICIA ANN BENEFIELD, A RESIDENT OF THE
4 SECOND DISTRICT, A MEMBER FOR OVER 25 YEARS AT WEST LOS
5 ANGELES CHURCH OF CHRIST AND INVOLVED IN THE COMMUNITY. SHE
6 WAS ALSO A MEMBER OF THE CHOIR. SHE'S SURVIVED BY TWO
7 DAUGHTERS, ROBIN PROUT, EDWINA PEAR AND SON RICHEY PEAR. AND
8 ISKLA ADIAKA HANA, WHO WAS ALSO KNOWN AS JOE VINCENT, BEST
9 KNOWN FOR HIS LOVE AND ACTIVE PARTICIPATION IN THE MUSIC AND
10 ENTERTAINMENT INDUSTRY. HE SERVED IN VIETNAM IN THE ARMY BUT
11 HIS CAREER AS A MUSICIAN IN HIS EARLY YEARS BLOSSOMED LATER IN
12 LIFE TO HIS ESTABLISHMENT OF SSB MUSIC PUBLISHING AND
13 PRODUCTION COMPANY. HIS GROUP, GENE VINCENT AND THE BLUE CAPS
14 WERE IN THE ROCK AND ROLL HALL OF FAME FOR BEE BOP A LULA. HE
15 WAS A MAN OF DIVERSE INTERESTS AND TALENTS. HE TOUCHED MANY
16 LIVES. HE IS SURVIVED BY HIS WIFE, LYNN.

17

18 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.
19 SUPERVISOR YAROSLAVSKY.

20

21 **SUP. YAROSLAVSKY:** I HAVE ONE, AND IT'S MARGARET TOM, WHO IS
22 THE-- WAS THE MOTHER OF ED TOM, WHO IS THE GENERAL MANAGER OF
23 THE HOLLYWOOD BOWL, PASSED AWAY AND I THINK MEMBERS WILL
24 REMEMBER ED'S FATHER PASSED AWAY JUST A FEW MONTHS AGO, SO
25 HE'S LOST BOTH OF HIS PARENTS JUST IN THE LAST FEW MONTHS. OUR



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1 THOUGHTS AND OUR CONDOLENCES ARE WITH ED AND HIS FAMILY.
2 MARGARET THOMAS IS SURVIVED BY-- THIS IS-- SOMEBODY SCREWED
3 THIS UP-- BY HER CHILDREN ED, SHIRLEY, EUGENE AND ALBERT. SO
4 THOSE ARE THE MEMBERS OF THE FAMILY. AGAIN, OUR CONDOLENCES TO
5 HIM.

6

7 **SUP. MOLINA, CHAIR:** SO ORDERED ON THAT ADJOURNMENT. SUPERVISOR
8 ANTONOVICH, YOUR ADJOURNMENTS, PLEASE.

9

10 **SUP. ANTONOVICH:** MOVE THAT WE ADJOURN IN THE MEMORY OF SOKURA
11 KOREA, WHO PASSED AWAY AT THE AGE OF 83. SHE HAD WORKED AT THE
12 BEVERLY HOSPITAL FOR 33 YEARS, VOLUNTEERED FOR MANY YEARS AT
13 THE GUILD HOSPITAL. SHE IS SURVIVED BY HER SON, GILBERT, WHO
14 IS A DEPUTY SHERIFF IN CHARGE OF THE HOMICIDE BUREAU.
15 DAUGHTERS, CYNTHIA, YOLANDA, LEENA, LUCILLE AND PATSY. HER
16 HUSBAND EVERETT AND MY FATHER WORKED TOGETHER FOR ABOUT 40
17 YEARS AND WE'RE VERY CLOSE. NEWBAR ESTGIAN, WHO PASSED AWAY
18 THIS PAST TWO WEEKS AGO. HE WAS A SURVIVOR OF THE ARMENIAN
19 GENOCIDE. HE WAS BORN IN TURKEY TO ARMENIAN PARENTS WHO WERE
20 FORCED TO LEAVE THEIR HOME DURING THAT GENOCIDE. HE WAS THE
21 LAST SURVIVOR OF 8 BROTHERS AND 3 SISTERS. HE CAME TO THE
22 UNITED STATES IN 1931, GRADUATED FROM THE UNIVERSITY OF
23 ILLINOIS, WENT INTO THE ORIENTAL RUG AND CARPET BUSINESS,
24 SERVED IN THE UNITED STATES ARMY, WORLD WAR II, AS A STAFF
25 SERGEANT AND HE IS SURVIVED BY HIS BROTHER AND SISTER-IN-LAW,



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1 GEORGE AND GLORIA DUKMACHIAN, OUR FORMER GOVERNOR AND A LARGE
2 NUMBER OF NIECES AND NEPHEWS. HE WAS A PERSONAL FRIEND, ONE
3 WHO WAS PERSONALLY INVOLVED IN MY POLITICAL LIFE AND I REALLY
4 APPRECIATED HIS LEADERSHIP AND HIS INTEGRITY TO THE COMMUNITY.
5 HE WAS A VERY LOVING, CARING MAN. ED BRYANT RECENTLY PASSED
6 AWAY AND HIS FUNERAL WILL BE THURSDAY AT FOREST LAWN AT 10:00
7 A.M. HE WAS THE EXECUTIVE DIRECTOR OF PASADENA YOUTH CHRISTIAN
8 CENTER. HE FOUNDED THE PASADENA YOUTH CHRISTIAN CENTER IN
9 1965. HE WAS ALSO A COUNSELOR AT THE PASADENA MUNICIPAL COURT.
10 HE WAS A PASTOR OF MANY CHURCHES IN PASADENA AND THE ALTADENA
11 AND LOS ANGELES AREA. VERY GOOD ROLE MODEL FOR YOUNG PEOPLE.
12 HE WAS A PERSONAL FRIEND AND I APPRECIATED HIS COMMITMENT TO
13 OUR YOUTH. HENRY WONG, HE WAS A SHANGHAI IMMIGRANT WHO FOUNDED
14 THE FIRST FEDERALLY CHARTERED CHINESE-AMERICAN BANK, WHICH--
15 PASSED AWAY IN HIS SAN MARINO HOME THIS PAST SATURDAY. SON OF
16 A TEXTILE ENTREPRENEUR, HE LEFT CHINA IN 1948 AS THE
17 COMMUNISTS WERE PREPARING TO OVERTAKE SHANGHAI. HE AND HIS
18 FAMILY THEN WENT TO TAIWAN AND HE STUDIED AT THE NATIONAL
19 TAIWAN UNIVERSITY AND THEN, COMING HERE, HE LAUNCHED THE FAR
20 EAST NATIONAL BANK IN CHINATOWN IN 1974. HIS CHAIRMAN OF THE
21 BOARD WAS STEVE BOOBALO FROM THE CROATIAN COMMUNITY, SO THIS
22 WAS A PARTNERSHIP OF THE CHINESE AND THE CROATIANS IN THIS
23 FIRST SUCCESSFUL CHINESE BANK, FAR EAST NATIONAL BANK. WHEN HE
24 SOLD THAT INSTITUTION, WHICH BECAME ONE OF THE TOP REGIONS
25 ASIAN BANKS, IT HAD ASSETS EXCEEDING HALF A BILLION DOLLARS.



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1 HE IS SURVIVED BY HIS WIFE, DOROTHY, HIS SON, DAVID, THE
2 RENOWNED PLAYWRIGHT WRITER AND HIS DAUGHTERS GRACE, MARJORIE.
3 HENRY AND I WERE ACTIVE IN REPUBLICAN PARTY POLITICS AND WE
4 BOTH STARTED WHEN HE CAME HERE RUNNING FOR OUR CENTRAL
5 COMMITTEE DISTRICT AND, FROM THAT ENDEAVOR, WE BECAME CLOSE
6 FRIENDS AND HE WAS A VERY CARING MAN. LUCILLE MARIE HERMANN,
7 PASSED AWAY, SHE WAS 52-YEAR ACTIVE MEMBER OF THE CATHEDRAL
8 CHAPEL CATHOLIC CHURCH, MEMBER OF THE SOCIAL SERVICE
9 AUXILIARY, GOOD SHEPHERD CENTER FOR HOMELESS WOMEN AND
10 CHILDREN, ST. JOHN HOSPITAL FOUNDATION AND SISTERS OF
11 IMMACULATE HEART BUT ALSO SHE HELPED THE SISTERS OF ST. JOSEPH
12 CARDIALETTE, WHERE MY AUNT IS IN THE CONVENT. SHE LEAVES HER
13 HUSBAND, SIGMUND AND HER CHILDREN, GARY, CONNIE, KATHLEEN,
14 CAROLYN AND RICHARD. THE HERMANNS HAVE ALSO BEEN PART OF
15 FAMILY FRIENDSHIP GOING BACK FROM POLITICAL TO COMMUNITY
16 ACTIVITIES. PAUL DORSE, A RETIRED SERGEANT WITH THE LOS
17 ANGELES COUNTY SHERIFF'S DEPARTMENT. ELLEN CHAN INAFUKOO. SHE
18 WAS AN EDUCATOR FOR 37 YEARS AT CASTILLAR ELEMENTARY SCHOOL IN
19 CHINATOWN. SHE GREW UP IN THE SAN GABRIEL-- IN LOS ANGELES,
20 WITH HER 5 BROTHERS AND ATTENDED LOCAL SCHOOLS AND A GRADUATE
21 OF MY UNIVERSITY OF CALIFORNIA STATE UNIVERSITY AT LOS
22 ANGELES. GUSSIE MAY JOHNSON, SHE WAS A-- SHE WAS A NURSE AND
23 PASSED AWAY. SHE LIVED IN THE ANTELOPE VALLEY AND PASSED AWAY
24 AT THE AGE OF 75. ROBERT CONDO, THE FATHER OF KEN CONDO FROM
25 OUR LOS ANGELES COUNTY PROBATION DEPARTMENT, WHO HAD BEEN



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1 RETIRED FROM SERVING LOS ANGELES COUNTY'S INTERNAL SERVICES
2 DEPARTMENT AND COMMUNICATIONS SECTION, PASSED AWAY AND HIS
3 FUNERAL IS THIS SATURDAY AT THE EVERGREEN BAPTIST CHURCH.
4 GEORGE MASON, FOUNDER OF THE CALIFORNIA COURIER, THE FIRST
5 ENGLISH LANGUAGE ARMENIAN NEWSPAPER IN THE STATE, ALSO A
6 SENIOR MANAGING DIRECTOR OF THE LOS ANGELES OFFICE OF BEAR,
7 STEARNS, INCORPORATED, BORN IN LOS ANGELES, RECEIVED HIS
8 DEGREE FROM U.S.C. IN SLOVAK STUDIES, HIS MASTER'S DEGREE FROM
9 COLUMBIA UNIVERSITY AND ALSO ONE OF THE DIRECTORS OF CRAKORIAN
10 AND AN MGM EXECUTIVE. TRACY MILLER, ONE OF THE FIRST WOMEN IN
11 RADIO IN OUR MARKET BUT ALSO SHE WAS THE EDITOR OF OUR
12 CRESCENTA VALLEY SUN NEWSPAPER. SHE WAS A FOUR-TIME RECIPIENT
13 OF THE GOLD EMMY AWARD BY THE BROADCASTERS ASSOCIATION. SHE
14 RESIDED IN THE MONTROSE AREA AND SHE WROTE THE WEEKLY COLUMN,
15 MILLER TIME, FOR THE GLENDALE NEWS PRESS. HERB NERO, FORMER
16 CABLE TELEVISION RADIO TALK SHOW HOST IN THE ANTELOPE VALLEY
17 PASSED AWAY AT THE AGE OF 55. RABBI MEYER SCMILL, WHO WAS
18 QUITE ACTIVE IN OUR COMMUNITY AND FOUNDER OF THE FIRST
19 SYNAGOGUE IN STUDIO CITY, PASSED AWAY AT THE AGE OF 89. JOHN
20 HAROLD SMITH, EARLY PIONEER IN AEROSPACE INDUSTRY,
21 PARTICIPATED IN THE 1960S AND '70S IN VARIOUS PARTS OF THE
22 MERCURY AND GEMINI SPACE PROGRAMS, FATHER OF COUNCILMAN GREG
23 SMITH OF LOS ANGELES. LEWIS ARCHIS SPECTER, WHO WAS RETIRED
24 WITH THE LOS ANGELES COUNTY DEPARTMENT OF CHILDREN AND FAMILY
25 SERVICES, WHERE SHE SERVED FOR 28 YEARS. PHILLIP ANDERSON,



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1 EDUCATOR, BOTH IN ALASKA AND AT THE L.A. UNIFIED SCHOOL
2 DISTRICT, PASSED AWAY IN THE ANTELOPE VALLEY. AND DORIS MAE
3 BROOKS OF THE ANTELOPE VALLEY, WHO PASSED AWAY. THAT'S ALL I
4 HAVE.

5

6 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS. ALL
7 RIGHT. WE ALSO HAVE-- UNDER PUBLIC COMMENT, WE HAVE TWO PEOPLE
8 WHO WISH TO ADDRESS US. MR. HARLEY D. RUBENSTEIN, IF YOU'D
9 JOIN US, SIR, AND CLYDE MARTIN. MR. MARTIN. MR. RUBENSTEIN, I
10 REALLY APOLOGIZE. YOU SHOULD HAVE ASKED US, WE COULD HAVE
11 MOVED UP YOUR TIME TO SPEAK A LOT EARLIER. WE APOLOGIZE.

12

13 **HARLEY RUBENSTEIN:** NO, I-- IT'S A PRIVILEGE, YOU KNOW, REALLY,
14 JUST TO STAY NOW AND GET THE WHOLE...

15

16 **SUP. MOLINA, CHAIR:** (CHUCKLING) GET ALL OF IT, HUH?

17

18 **HARLEY RUBENSTEIN:** NO, SERIOUSLY. THAT'S ONE OF THE THREE
19 THINGS I WANTED TO SAY IS I'M WEARING, LIKE, THREE HATS. I
20 THINK THAT THE ONE HAT THAT I'VE LEARNED IS THAT IT'S REALLY A
21 PRIVILEGE TO BE ON THE COMMISSION, BE A PART OF THIS L.A.
22 COUNTY. IT'S AMAZING TO ME TO ACTUALLY GO AROUND L.A. COUNTY
23 NOW AND SEE HOW BIG AN AREA IT IS AND AFTER COMING BY FROM THE
24 MIDWEST, I KNOW THAT L.A. COUNTY NOW IS LIKE DEFINITELY, YOU
25 CAN PASS THROUGH ABOUT 5 STATES IN THE MIDWEST AND THAT'S LESS



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1 THAN L.A. COUNTY, SO IT'S REALLY A HUGE AREA. I'M JUST
2 SURPRISED THAT, YOU KNOW, JUST OVERWHELMED THAT THINGS ARE
3 GOING AS WELL IN THE COUNTY AS THEY ARE. IT'S NOT TO SAY THAT
4 EVERYTHING IS PERFECT. BUT, ANYWAYS, THAT'S MY OWN PERSONAL
5 THING. THE ONE THING THAT I WANT TO TALK ABOUT IS THE L.A.
6 COUNTY COMMISSION, YOUR COMMISSION, WHICH I'M VICE CHAIR, IS
7 THAT I KNOW THAT WE'RE HAVING, LIKE, OUR ANNUAL LUNCHEON,
8 LIKE, NEXT WEDNESDAY, NEXT TO THE DOROTHY CHIANG PAVILION ON
9 FLOOR NUMBER FIVE. NOW, AS OF RIGHT NOW, IT DOESN'T LOOK REAL
10 GOOD FOR THE HOME TEAM, MEANING US, THAT WE'RE NOT REALLY
11 DOING THAT WELL ON, LIKE, TICKET SALES AND STUFF AND WE'RE
12 ALSO NOT LOOKING REAL GOOD ON, LIKE, DOOR PRIZES AND THINGS TO
13 GIVE PEOPLE AND SO I'M HOPING TO ELICIT YOUR SUPPORT. IN OTHER
14 WORDS, WHEN WE HAD THE TAINTER SCHOLARSHIPS, WHICH YOU ALL
15 PARTICIPATED IN, THE PHOTOGRAPHY SESSION WITH THE WINNERS FROM
16 YOUR DISTRICTS, THAT'S PRINCIPALLY WHERE OUR EXCESS AWARD
17 MONEYS GO, OKAY, SO IF YOU COULD HELP US OUT, IT WOULD BE
18 REALLY SUPER AND I JUST HAPPEN TO HAVE A FEW THINGS TO PASS
19 OUT. AND THE THIRD THING IS THAT I WANT TO THANK YOU FOR YOUR
20 SUPPORT FOR-- PROBABLY TWO, THREE YEARS AGO NOW WITH THE
21 PROBLEMS WE'RE HAVING WITH ACCESS WITH TRANSIT. UNDER THE NEW
22 PERSON WHO IS IN CHARGE, HER NAME IS SHELLEY RENDER, SHE'S
23 ABSOLUTELY WONDERFUL. SHE'S BEEN THERE FOR, YOU KNOW, LIKE,
24 BASICALLY, FROM THE INCEPTION OF THAT SERVICES. HOWEVER, NOW
25 SHE'S EXECUTIVE DIRECTOR. AND THEN WITH IRWIN PRUNE AND JOHN



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1 FONG AND OTHER PEOPLE LIKE JOE KING, THAT THERE'S A WHOLE
2 DIFFERENT PERSPECTIVE. THERE'S A WHOLE DIALOGUE NOW BETWEEN
3 THE USERS AND ALSO THE PROVIDERS OF ACCESS SERVICES. AGAIN, I
4 JUST WANT TO SAY THANK YOU. I WANT TO SAY THAT, NO, THINGS ARE
5 NOT ABSOLUTELY PERFECT; HOWEVER, YOU KNOW, THEY ARE A LOT
6 BETTER AND WE'LL BE LOOKING FORWARD TO, UNDER ACCESS SERVICES,
7 TO POSSIBLY BE MEETING WITH YOUR TRANSPORTATION DEPUTIES.
8 THANK YOU.

9

10 **SUP. ANTONOVICH:** WE'LL SEE YOU ON THE 19TH. WE'LL SEE YOU ON
11 THE 19TH. THANK YOU.

12

13 **SUP. MOLINA, CHAIR:** AND MR. RUBENSTEIN, I'LL HAVE MY OFFICE
14 TALK TO YOU AND SEE ABOUT WHAT WE CAN DO TO INITIALLY GET YOU
15 MORE SUPPORT OR HELP ON THIS, AND I'M SURE THEY'LL HELP YOU
16 WITH THE OTHER OFFICES AS WELL. MR. MARTIN.

17

18 **CLYDE MARTIN:** THANK YOU. I JUST-- I SHOULD HAVE SPOKE...

19

20 **MALE VOICE:** GET A LITTLE CLOSER.

21

22 **CLYDE MARTIN:** I MEANT TO SPEAK ON ITEM 16. MY FIRST TIME HERE.
23 I DIDN'T REALIZE HOW THAT WAS. BUT, ANYWAY, I APPRECIATE THE
24 SUPPORT OF THE SUPERVISORS ON THAT TO GO AHEAD WITH THAT
25 PROPOSED HEARING AND SO FORTH, AND MY NAME IS CLYDE MARTIN.



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1 I'M THE CHIEF PETITIONER AND I'M OPEN TO ANY QUESTIONS ANYONE
2 HAS ON THAT. I REPRESENT THE 17 PROPERTY OWNERS THAT SIGNED
3 THE PETITION AND WE'RE JUST, YOU KNOW, PROPERTY OWNERS THERE
4 IN THE GORMAN AREA THAT HAVE-- THAT USE A LOT OF KEARN COUNTY
5 SERVICES THAT ARE RIGHT LOCAL THERE, SO IF ANYONE HAS ANY
6 QUESTIONS. THAT'S EVERYTHING I HAVE TO SAY. THANK YOU.

7

8 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, SIR. APPRECIATE IT. ALL
9 RIGHT. THAT CONCLUDES PUBLIC COMMENT. ARE THERE ANY OTHER
10 ISSUES BEFORE US? NO?

11

12 **CLERK VARONA-LUKENS:** NO, MADAM CHAIR BUT I WOULD LIKE TO
13 ANNOUNCE FOR THE RECORD THAT, FOR THE CLOSED SESSION MEETING
14 HELD EARLIER, THERE WERE NO REPORTABLE ACTIONS.

15

16 **SUP. MOLINA, CHAIR:** VERY GOOD. ALL RIGHT. IF THERE IS NO
17 OBJECTION, THEN WE STAND ADJOURNED. THANK YOU.

18

19

20

21

22

23

24

25



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1 REPORTER'S CERTIFICATE

2

3 I, JENNIFER A. HINES, Certified Shorthand Reporter
4 Number 6029/RPR/CRR qualified in and for the State of
5 California, do hereby certify:

6 That the transcripts of proceedings recorded by the
7 Los Angeles County Board of Supervisors October 11th, 2005
8 were thereafter transcribed into typewriting under my
9 direction and supervision;

10 That the transcript of recorded proceedings as
11 archived in the office of the reporter and which
12 have been provided to the Los Angeles County Board of
13 Supervisors as certified by me.

14 I further certify that I am neither counsel for, nor
15 related to any party to the said action; nor
16 in anywise interested in the outcome thereof.

17 IN WITNESS WHEREOF, I have hereunto set my hand this
18 19th day of October 2005, for the County records to be used
19 only for authentication purposes of duly certified transcripts
20 as on file of the office of the reporter.

21

22 JENNIFER A. HINES

23 CSR No. 6029/RPR/CRR

24